

# FINANCIAL TIMES

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Is it in the dust  
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up the mess  
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**Today's surveys**  
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Separate sections

World Business Newspaper http://www.FT.com THURSDAY NOVEMBER 28 1996

## Battle likely over tighter pollution standards for US

The US Environmental Protection Agency proposed stricter standards for air emissions in a move likely to spark a battle between industry and public health advocates in Congress and the White House. EPA administrator Carol Browner proposed tight standards for emissions of the chemicals and particles that form smog and soot, saying the measures would save at least 20,000 lives a year. Page 14

**Générale des Eaux seeks higher returns**  
French utilities, construction and communications group Générale des Eaux aims to lift its return on equity to 15 per cent by 2000, company president Jean-Marie Messier said. Page 15

**Scandinavian merger clouded**  
A proposed merger between Scandinavian insurer Skandia and Swedish mortgage bank Stadsbyggnad was clouded when the Swedish government said it would go ahead with an auction of its 34 per cent stake in Stadsbyggnad. Page 15

**UK seeks reform of fisheries policy**  
The British government set out plans to reform the Common Fisheries Policy and drive mainly Spanish fishing boats from British waters. The plans included a requirement that fishermen on UK-registered boats should speak English. Prime minister John Major discussed the proposals with Spanish premier José María Aznar (above) in London. Page 8

**IBM to invest \$300m in Thailand**  
International Business Machines of the US will next week announce an investment worth as much as \$300m to build two factories in Thailand. Page 14

**Vietnam closer to US air deal**  
Hanoi broke a two-year impasse in talks with the US aimed at establishing air links between the two former enemies by saying it might allow US airlines to pick up passengers en route to and from Vietnam and America. Page 5

**Disney defies Beijing warning**  
Walt Disney said it would distribute a film on the life of the Dalai Lama despite warnings from Beijing that its links with the feature could impair the entertainment group's expansion in China. Page 7

**Syria rejects talks from scratch**  
Syria says it is ready to resume peace negotiations with Israel, but only from the point they had reached under the former Labour-led administration. New Israeli prime minister Benjamin Netanyahu wants to start talks from scratch. Page 4  
**Scandal forces minister to quit**, Page 2

**South Africa breaks ties with Taiwan**  
South Africa in order to establish full diplomatic relations with China, President Nelson Mandela said. Page 4  
**Taiwan seeks to restore China shipping links**, Page 5

**Recovery slow in Latin America**  
Latin America's recovery from the economic setback brought about by the 1995 financial crisis in Mexico has been too slow to affect poverty and unemployment, the Inter-American Development Bank says. Page 6

**Iberia plans cuts at Viasa**  
Spanish airline Iberia presented an emergency cost-cutting plan to shareholders at Viasa in an effort to stem losses at the financially troubled Venezuelan airline in which Iberia has a 45 per cent share. Page 15

**Japan's recovery remains slow**  
Japan's economy has recovered from a summer slowdown, but the revival is stubbornly slow, a survey by the Bank of Japan shows. Page 7

**China and India to cut border troops**  
India and China are expected to cut troop numbers along their disputed border to mark a four-day visit to the sub-continent by Chinese president Jiang Zemin. Page 7

**Westpac in Asian debt**  
Australian commercial bank Westpac is to move back into the Asian region through an alliance with UK-based bank Standard Chartered. Page 15

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<b>STOCK MARKET INDICES</b>		<b>GOLD</b>	
New York Composite	5,384.87 (+32.54)	New York Open	372.18 (374.25)
Dow Jones Ind. Av.	2,804.87 (+32.54)	Dec. 31/96	374.25
NASDAQ Composite	1,953.75 (+14.35)		
S&P 500	1,229.77 (+4.31)	<b>DOLLAR</b>	
DAX	2,797.88 (+13.61)	New York	1.0700
FTSE 100	3,348.22 (+12.2)	DM	1.6285
Nikkei	21,348.22 (+22.97)	FF	5.177
<b>US LONG-TERM RATES</b>		SFR	2.280
1-year	5.75	Y	1.133
3-month	5.125	<b>STERLING</b>	
5-year	6.625	London	1.6728 (1.6729)
<b>OTHER RATES</b>		DM	1.6285 (1.6278)
UK 3-month	5.125	FF	5.177 (5.178)
UK 10-year	6.5	SFR	2.280 (2.280)
France 10-year	6.5	Y	1.133 (1.1328)
Germany 10-year	6.5	Taiwan	1.1328
Japan 10-year	6.5	<b>STERLING</b>	
<b>NORTH SEA OIL (August)</b>		London	2.284 (2.551)
Brent	22.13	DM	2.284
Dud	22.77		

## Talks raise hope of end to French truck strike

Parts shortages starting to affect vehicle production

By David Buchan in Paris  
An end to the 10-day French truck drivers' dispute appeared to be in sight last night after partial agreement was reached on the drivers' demands and the threat of broader French strikes failed to materialise. But after the French government mediator convened more negotiations yesterday afternoon with representatives of the truckers and their employers, the two sides still seemed deadlocked on the outstanding issue of pay. The strike has drawn angry protests from France's neighbours and is taking a mounting toll on European industry. Volkswagen said it could trigger short-time work from next week at its German plants because the company is running short of vehicle parts from France and Spain. Spanish motor manufacturers, including subsidiaries of France's Peugeot Citroën, and



Truck stop: lorries blocked by the 10-day-long strike of French drivers line up on a road leading to Dover Harbour, south-east England, waiting for ferries to the continent

Channel tunnel operator Eurotunnel said total costs of the fire that forced closure of the tunnel rail link 10 days ago could run to more than FF72m (\$360m). Full repairs were likely to take five months. The company said it was insured for all but the first FF20m. Report, Page 13  
Remault groups, also risk being badly hit by component delays, and Swedish truck producer Scania said the strike had already forced it to halt production at its truck plant in Angers. Companies have been avoiding the blockades by air-freighting shipments to France. One British company moving urgent hospital supplies to Paris is now flying them in, while Teeco and other UK retailers are considering air freighted lemons, oranges and tomatoes from France despite the high costs. Mr Alain Juppé, the French prime minister, said the government was keeping up "pressure on both sides, so that we can reach a final deal as soon as possible". But Mr Bernard Pons, his transport minister, cautioned that pushing less profitable haulage firms into conceding higher pay and shorter hours might endanger jobs. Earlier yesterday agreement was reached on the drivers' demand for their retirement age to be cut from 60 to 55. The state and employers are to share the cost, with companies

## GEC head casts doubt on French purchase

By Ross Toman and David Owen

Strong doubts about the proposed acquisition of the French nuclear plant builder Framatome by the UK's General Electric Company and France's Alcatel Alsthom were expressed yesterday by Mr George Simpson, GEC's managing director. "It is difficult to be very optimistic about the outcome at this stage," Mr Simpson said. "There are some difficult issues of shareholding structure and shareholders' agreement to be resolved." Talks with directors of Framatome and its investors, including the French government, have been under way since August. GEC and Alcatel have proposed to deter the main union federations from their earlier threats to widen the strike in support of the drivers. Only a few rail workers struck in support of the drivers, blocking traffic through the north western cities of Rouen and Nantes. Air France and other airlines had to cancel many flights yesterday, but this action is a separate protest against European deregulation. Mr Simpson's remarks appear more downbeat than those of GEC's chairman emeritus and former managing director, Lord Weinstock, in a French newspaper interview published yesterday. He seemed to suggest that GEC would accept dilution of its stake in GEC Alsthom provided its interest was no smaller than Alcatel's. However, it may be that GEC is less willing to dilute its holding because the prospects of merging its defence business, GEC Marconi, with Thomson CSF of France in a parallel deal have diminished. Mr Simpson's remarks came as CEA Industrie, the French nuclear technology group, said it expected the three big French state-controlled

## T&N scheme aims to cap asbestos claims

UK engineering group secures \$1.68bn cover

By Tim Bart in London  
T&N, the UK engineering group, yesterday announced an innovative insurance scheme aimed at making it the world's first former asbestos company to cap all future liabilities. The company, which has paid out more than \$260m (\$388m) in compensation in the past decade, said it had secured cover in excess of £1bn against asbestos-related claims - most arising in the US. The move follows several months of talks with three leading reinsurers - Centre Re, Munich Re and Swiss Re - which have agreed to provide up to \$500m of cover, while the company has vowed to meet claims of up to \$680m from internal resources. News of the deal pushed T&N shares up by more than 22 per cent from 144p to 176p, lifting the group's market value by £170m to more than £900m. Sir Colin Hope, chairman, said the scheme would signal the end to T&N's asbestos legacy. The company, formerly called Turner & Newall, produced asbestos for more than 100 years and only withdrew from the industry this year by selling its last asbestos mines in Zambia and Zimbabwe. "These proposals are intended to bring an end to the uncertainty surrounding the asbestos issue that has overshadowed the group for so many years," said Sir Colin. The deal was welcomed by some of T&N's largest institutional shareholders. Others suggested that resolving the asbestos issue could prompt a bid for the company, but added they were unlikely to sell their stakes in the medium term. T&N claimed it was able to draw a line under its asbestos legacy following test cases in the US courts, where judges have begun to accept actuarial assessments of the liabilities faced by asbestos companies. That has enabled the group, advised by insurance brokers Sedgwick, to draw up a scheme setting an upper limit to its future asbestos exposure. Sir Colin yesterday said T&N would set up a special balance sheet fund of almost \$228m - taken as a provision against this year's profits - to meet its foreseeable liabilities. That asbestos fund, the first of its kind for a UK company, will be invested in fixed interest securities and equities to generate a return of at least 7 per cent - thereby lifting T&N's "internal cover" to \$550m. As part of the scheme, T&N shareholders will be asked to approve a recapitalisation cutting the nominal value of the company's shares from 100p to 40p, which will offset the impact of asbestos provisions on the group's reserves. T&N escapes maze of liability, Page 23

## Cancelled pensions hit assets of Japan's assurers

Withdrawal of group pension contracts causes first assets fall

By Owen Robinson in Tokyo  
Japan's eight leading life assurers reported their first fall in combined net assets in the six months to September 30, largely because of mass cancellations of group pension assurance contracts. The cancellations - of as much as ¥600bn-¥700bn (\$5.8bn-66bn) - were prompted by the cut that life assurers made in their guaranteed yield on these plans in April from 4.5 per cent to 2.5 per cent, following the lowering of domestic interest rates. The life assurance industry is dominated by mutual companies, but their investment power is so large that their cash flow difficulties constitute a heavy drag on the Japanese stock market. Combined assets of the top eight slipped to ¥242,820.6bn at the end of September, 1.3 per cent lower than they were at the end of March. Nippon Life, the world's largest assurer, reported a slight net increase in assets, of 1.1 per cent, to ¥35,440.6bn. The others, Dai-ichi, Sumitomo, Meiji, Asahi, and weak asset and liability management," she said. The combined total of non-performing loans at the eight firms fell 8.3 per cent in the six-month period to ¥2,147.8bn, but debt is likely to become a greater problem as the companies are forced to restructure more loans. Sumitomo Life, for example, said it had exempted or reduced interest payments on loans worth ¥240bn out of a total of ¥650bn in lending to affiliated non-bank finance companies. Mr Andrew Smithers, a London-based capital markets consultant, said Japan's life assurance industry would remain unprofitable for the foreseeable future. "As Japanese life assurance is dominated by mutual companies, there's a natural tendency to reinvest profits in growth. In the 1980s, the rapid and consistent increase in share and property prices gave the illusion of high profits and these were used to encourage new sales rather than reward existing policyholders," he said. Editorial Comment, Page 15  
Japanese results, Page 20

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## Brussels firm on car parts market

By Emma Tucker in Brussels

The European Commission has refused to withdraw its proposals for creating a single market in car spare parts, resisting pressure from a majority of EU governments to leave existing barriers in place.

At a meeting in Brussels on Tuesday, Mr Mario Monti, single market commissioner, insisted the market for parts such as wing mirrors and windscreens had to be opened up for the benefit of consumers.

"I am aware difficulties can arise when adapting to new rules necessary to ensure the single market becomes a reality. I was ready to agree to a transitional period for the entry into effect of the new design rules," Mr Monti said. But "we should not forget the many advantages the opening-up of markets and greater competition bring to the economy."

The draft legislation, which would allow independent spare parts dealers to sell their products in all 15 EU member states, forms part of a wider draft EU law aimed at harmonising the legal protection of industrial design.

The rules protecting design of car spare parts differ greatly between member states, which throws up barriers to trade. No design protection for spares exists in the UK and car owners can seek repair parts wherever they like. Consumer groups and insurance companies say such competition has cut the prices of components most likely to need replacing after a crash.

By contrast, carmakers in France have a monopoly on spare parts, forcing consumers to return to the original manufacturer when replacing one.

Because of the Commission's refusal to back down, the draft legislation must return to member states for further work.

# Germany closer to strike over sick pay

By Wolfgang Münchau in Frankfurt

The leader of Germany's engineering employers took a hard line yesterday after trade union leaders threatened strike action next year in a row over sick pay.

Mr Werner Stumpfe, president of Gesamtmetall, the engineering employers' federation, said the future of the regional wage bargaining system in Germany was at stake.

His comments followed the breakdown of the engineering wage round in North Rhine-Westphalia, Germany's most populous state. IG Metall, the engineering

union, had hoped that the negotiations on behalf of 850,000 employees would act as a blueprint for the rest of the country.

Negotiations had previously broken down in Baden-Württemberg, another centre of the German engineering industry. In both cases, the two sides had come close to reaching a framework agreement but failed because of sharp differences over sick pay.

German union leaders, anxious to retain payments at 100 per cent of wages, are now threatening wide-scale industrial action after Christmas. In North Rhine-Westphalia a strike could begin in late

January, at the end of an obligatory "peace period" during the negotiating process, when unions are not allowed to call industrial action.

Mr Stumpfe yesterday warned IG Metall that a strike would endanger the system of collective bargaining.

"If IG Metall pursues a course of conflict to force a decision through industrial action, it will have to carry the responsibility for an economic downturn and the destruction of the regional wage bargaining system in the German engineering and electrical industries," he said.

He also warned that a strike would end any hope of a nationwide deal on sick pay. A recent change in German law cutting minimum statutory sick pay from 100 per cent of wages to 80 per cent has given rise to a legal dispute between trade unions and employers over the status of existing labour contracts.

The talks in North Rhine-Westphalia collapsed after employers rejected a complicated formula which would have tied the level of Christmas bonus payments to the level of absenteeism through sickness.

the difficulties associated with an industry-wide formula because it was almost impossible to agree a solution that would not lead to cost increases for some groups of employers. The change in the sick pay laws means some employers only pay the 80 per cent statutory minimum, while others continue to pay the full level.

If employers were to agree to a compromise figure, such as 90 per cent, some employers would be penalised, he argued. Gesamtmetall is determined to prevent another wage cost rise in 1997, after two years during which costs rose by 11 per cent.

## Italy is pressed to rethink Euro-tax

By Robert Graham in Rome

Italy's centre-left government is under growing pressure to rethink proposals to introduce a special one-off "Euro-tax" as part of next year's budget.

The tax, unveiled eight days ago, was attacked by the rightwing opposition for hitting the middle class hardest. Members of the ruling Olive Tree coalition also voiced reservations over elements in the fiscal package.

Yesterday, one of the small partners in the coalition proposed a series of changes to the measures. The move, by Italian Renewal (RI), the small centrist party formed by Mr Lamberto Dini, could help establish a bridge with the opposition to rewrite the Euro-tax.

The existing proposal is to raise L5,500bn (\$3.66bn) next year by applying a progressive tax on incomes. The levy will begin at 1.5 per cent on employees with a minimum annual salary of L25m, rising to 3.5 per cent on incomes over L100m. For the self-employed, the levy begins on declared incomes of L10m. The government has pledged that up to 60 per cent of this tax will be repaid, beginning in 1999.

One objection from within the government coalition was over the different treatment for the self-employed and wage earners. Several jurists said the absence of equality in paying taxes could be challenged in the constitutional court.

Yesterday's proposal by RI sought to remove this problem by fixing a minimum contribution level of L20m for both categories. The RI also proposed to reduce the amount paid by those on annual incomes below L100m.

The 1997 budget is now in a committee in the Senate, where the government has a majority, making it comparatively easy for any revision of the Euro-tax.

# Dutch in an EU tangle over drugs

Liberal policy on soft drugs may impede the Netherlands' presidency, reports Gordon Cramb

The Dutch government is worried that its presidency of the European Union for the first half of next year may be impeded, even before it starts, by attacks from other member states on its tolerant policy towards "soft" drugs.

The outgoing Irish presidency, at the strong urging of France, is preparing a draft policy document aimed at combating the traffic in illegal drugs within the EU's increasingly open internal borders. This is to be put to EU justice and home affairs ministers meeting in Brussels today and tomorrow.

Unless the text of the draft joint action is watered down to the point where the Netherlands can continue to sanction the use and small-scale sale of cannabis, the conflict threatens to spill over to the Dublin summit next month, and beyond.

The problem for France is that the Netherlands' liberal policies towards soft drugs has led to a stream of French couriers buying cannabis in the Netherlands without penalty and importing it into France, where it is outlawed. This has led France to hold back on implementing fully the Schengen agreement on removing border controls.

France would like drugs laws in the 15 EU states to be brought into line with each other to stop this cross-

border trafficking. The Dutch and French yesterday appeared still far apart as earlier optimism waned that a formula acceptable to both could be found. As part of a work programme carried over when it assumes the presidency in January, The Hague may thus find itself encumbered with the issue.

Although measures to combat drug addiction form part of its own agenda for the six months, as outlined last week by the foreign minister, the Dutch authorities would prefer that this addresses less specific goals like "the exchange of experience among member states about research methods, information and provision for specific target groups".

Above all, they do not want it to deflect their efforts to conclude the inter-governmental conference on economic and monetary union with a Treaty of Amsterdam next June. This would secure the foundations of the single currency project and crown their presidency in a similar way to the Maastricht treaty of 1991, when the Dutch were last in the chair.

Since then, full implementation of the Schengen agreement, allowing borderless travel for people and goods across continental European countries which subscribe to its principles, has been stalled by Paris mainly because



Amsterdam coffee shops: municipalities have been given greater powers

of the Netherlands' drug policy. The French government has maintained controls on its frontier with the Benelux customs union in order to stem what it says is a southward stream of couriers conveying cannabis and other hallucinogens of Dutch origin into France.

The Hague is happy to harmonise policy on international trafficking, including a closer alignment of penalties available to the courts for those convicted. But an otherwise largely European government is resisting externally wrought changes to domestic legislation.

It maintains that the decriminalisation of cannabis use in the 1970s, tolerating home growing of the plant and its availability for sale in urban "coffee shops", has put a healthy distance between young people and street dealers who in other countries may seek to lead them on to more addictive - and thus lucrative - substances such as cocaine and heroin.

Dutch officials say the number of recorded hard drug addicts, at 0.16 per cent of the population, is significantly below average compared with other EU countries, including France and the UK.

Nonetheless, the authorities have recently acted to tighten several aspects of drug policy. Mr Wim Kok, prime minister, last week secured greater powers for municipalities to shut coffee shops deemed to be a public nuisance. Under a 1995 initiative the maximum amount of cannabis per sale was cut to 5 grams, a sixth of its former level, and the number of permitted outlets was intended roughly to be halved.

But mass closures have not yet occurred, and purchasers can go from one such café to the other to accumulate a bigger supply. The effect of measures to

curb availability at source - such as the introduction of a summer ban on containers entering Rotterdam port - has been diluted by advances in greenhouse cultivation technology. Under strong lights in the Netherlands' otherwise inhospitable climate, this allows larger scale production domestically.

Under one idea which has received renewed currency, coffee shop purchases of cannabis could be restricted to Dutch nationals. Police inspecting such establishments are already entitled to demand identification from customers. France might then be satisfied in the knowledge that its citizens were forbidden to buy the drug.

This would shift the burden of enforcement from French customs officers on to Dutch police. The Hague would get no guarantee that the rancour would thereby abate.

Mr Kok retains a veto in Dublin but will be reluctant to use it directly ahead of the Dutch presidency, and especially on this issue. Questions of cross-border crime form part of the so-called third pillar of the Maastricht treaty which the Commission wants to become more subject to qualified majority voting among EU member states. On drugs the Netherlands can, as before, expect to find itself alone among the 15.

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# South Africa breaks off relations with Taiwan

By Roger Matthews in Johannesburg, Laura Tyson in Taipei and Sophie Roell in Beijing

South Africa is to sever diplomatic ties with Taiwan in order to establish full diplomatic relations with China, President Nelson Mandela said yesterday. He said the break with Taiwan would come at the end of next year, but all other ties would remain. The decision is another success for China's refusal to establish diplomatic relations with governments which do not break with Taiwan. But for the Taiwanese it is a serious blow as South Africa is probably the most important of the 28 countries with which it still has full diplomatic links. Mr Peter Cheng, Taiwan foreign ministry spokesman, "regretted" Mr Mandela's decision to break ties with the Republic of China -

Taiwan's official name - and called on Pretoria to reconsider. Mr Cheng said the loss of Taiwan's biggest diplomatic ally "severely damaged" the friendly ties between the two countries. But when asked whether the move would affect Taiwanese investments in South Africa, he responded: "I don't think so." Although it was thought inevitable that Pretoria would bow to the demands of Beijing eventually, the timing of the move came as a painful shock to Taipei, which was reasonably confident that ties would be maintained as long as Mr Mandela remained in power. However, the South African president declared yesterday that maintaining the relationship with Taiwan was "inconsistent with international affairs". The decision, over which

he has agonised for more than two years, came after repeated assertions that he would not desert old friends. The links between South Africa and Taiwan were initially forged while they were both shunned internationally. But Taiwan's substantial contributions to the ANC election fund in 1994 left Mr Mandela with a political debt he has been reluctant to disown. Trade between China and South Africa has grown rapidly in the last three years, and the handover next year of Hong Kong will add further to its importance. South African figures suggest that trade with China and Hong Kong now exceeds that with Taiwan, which last year was put at just over R5bn (\$1bn). However, there are about 280 Taiwanese-owned factories in South Africa, valued at more than R1bn and employing 45,000 workers. As part of an intense cam-

paign to maintain the South African link, the Taiwanese government and companies had pledged substantial additional investment. This was particularly aimed at assisting the government's reconstruction and development programme, but more recently was widened to include the possibility of a petrochemicals complex. In 1994 the Taiwanese also contributed \$10m to the election campaign of the African National Congress headed by Mr Mandela, and at least 100 South African MPs have been official guests of the government in Taipei in the past two years. But despite their generous financial assistance, the Taiwanese were losing the battle both within the South African foreign ministry and the business community, where the size and potential of the Chinese market was the paramount concern.

# Sceptical traders push up oil price despite Iraqi deal

By Robert Corzine in Vienna

Oil prices rose for the second day running yesterday in spite of the prospect of an early return of Iraqi exports to world markets under a newly resurrected United Nations oil-for-food plan. The price of Brent Blend for January delivery, the North Sea crude that serves as a global benchmark, was up more than 12 cents a barrel to \$23.83 in afternoon trading in London yesterday. Brent has been stronger since Monday, when oil prices fell after Iraq's sudden decision to accept UN terms opened the way for a resumption of the limited oil export programme. Preparations for the plan were put on hold last September after President Saddam Hussein sent troops into rebellious Kurdish areas in northern Iraq. Traders said the latest rally was based in part on scepticism that Iraq was genuinely committed to the UN plan. They pointed to the suddenness of Baghdad's decision, and the fact that some senior Iraqi officials based overseas were apparently caught unaware that a big shift in Baghdad's policy was in the offing. "The market has given a resounding Bronx cheer to Iraq's return," said Mr Peter Gignoux of the London office of US brokers Smith Barney.



Eggs on sale in Baghdad yesterday. Iraqis are hoping the oil-for-food deal will improve living standards. Associated Press

The scepticism evident in the markets was echoed by delegates at yesterday's opening session in Vienna of the winter meeting of the Organisation of Petroleum Exporting Countries. Some speculated that Iraq may have wanted to disrupt the Opec conference. Others suggested that a sudden

political development in Baghdad could have prompted Mr Saddam's policy reversal. But few traders seemed worried even if Iraq proved genuine in its desire to abide by the UN plan. "The markets don't believe Iraqi oil exports will happen right away," said Mr Oystein Berntsen, who manages international crude trading at Statoil, Norway's state oil company. "But if the cold weather continues in Europe and the US and Asian demand remains high, the

markets may actually need" the half million or so barrels a day that Iraq would be required to export to meet the UN revenue target of \$2bn every six months. Mr Gignoux saw the possibility of a "showcase cargo" of Iraqi crude being exported before the end of the year from the 12m barrels of Iraqi oil that Turkish officials say is stored at the Turkish port of Ceyhan. Another factor behind the relatively relaxed reaction to Iraq's move is a growing belief among some Opec pro-



ducers and industry analysts that the current oil price strength may prove more resilient than previously thought. Over the past two years oil prices have been generally confined to a \$15-\$20 a barrel range. But there is a school of thought that includes some big Gulf Arab producers that the range has moved upwards to \$20-\$25. Mr Michael Rothmann, an analyst with Merrill Lynch in New York, believes key Opec states such as Saudi Arabia have come to realise that the higher range is sustainable without "causing economic growth in the G7 countries to falter." At yesterday's meeting, Opec states were warned against being complacent about the dramatic improvement in the group's fortunes this year. But delegates from key producing states had little appetite to tackle any new policy initiatives. "We're looking for a quiet time," said one Gulf delegate. The conference is expected to maintain Opec's production ceiling at 25.03m b/d. Market report, Page 26

# Investors offered lure of tax holiday as economy slows

By Roger Matthews

The South African government yesterday introduced a package of tax concessions and export incentives designed to stimulate investment, improve the balance of trade, and make the economy more competitive internationally. Economic growth has slowed this year to about 3 per cent, with forecasts for 1997 further reduced to little more than 2 per cent following the Reserve Bank's 1 percentage point increase in interest rates last week to 17 per cent. Mr Alec Erwin, the minister of trade and industry, said the measures were the best and most complete ever offered in South Africa, and gave business the opportunity to bring about the

changes in the economy that were needed. He said that from January the government would introduce a "one-stop" agency for foreign investors. "We will hold their hand through each stage of the investment process. It will be in line with the best international practice." Under the new regulations, foreign and local companies can qualify for a tax holiday of up to six years on the income arising from new investments, provided they meet the qualifying criteria. These include the number of jobs created in relation to the total investment, the geographical location of the new plants, and the type of industry. Meeting each of the three criteria brings a two-year tax holiday, making six years in total.

Mr Erwin said that, together with accelerated depreciation allowances, this could in effect extend the tax holiday to nine or 10 years. The ministry of trade and industry has issued an extensive list of industries, from food processing to motor manufacturing, which qualify for the concessions, together with those parts of the nine South African provinces which fall within the scheme. The minister said that if all relevant information was included in an initial application, he hoped decisions would be reached within four to six weeks. The government is also to assist the creation of small and medium-sized enterprises through a development programme which can provide both an initial grant

and subsequent output incentives. Smaller companies are also to be assisted with export finance. Mr Erwin said that such companies had traditionally found it difficult to exploit overseas markets because banks had been reluctant to provide finance. Pre-shipment finance would now be made available following an agreement between the ministry, the Credit Guarantee Insurance Corporation, and the commercial banks. This would enable small and medium-sized enterprises to apply for loans of up to 90 per cent of the value of the export order. To qualify a company must be independently owned and not have assets of more than R5m (\$1m), or more than 200 employees.

# Referendum bid to finesse role of religion in Algeria

Will today's vote bring peace and democracy to a troubled country or institutionalise dictatorship? Roula Khalaf reports

To Algeria's opposition it is an attempt to institutionalise dictatorship. To the army-backed government it is a step towards peace and democracy. Either way, it is questionable whether today's referendum to amend the constitution, boost presidential powers and ban parties from exploiting Islam in politics will make an impact on a country wracked by seemingly insoluble violence. The proposed amendments seek big changes to the 1989 constitution, which marked the end of Algeria's one-party rule and led to a few years of unfettered liberalism. The experience turned sour, however, when the first multi-party legislative elections in 1991-1992 threatened to give the Islamic Salvation Front (FIS), an Islamist party bent on breaking the army's hold on power, a majority in the national assembly. The army cancelled the second round of elections and banned the FIS. Algeria erupted in violence that has so far claimed more than 50,000 lives. A reading of the text of the Algerian government has two broad goals in mind. First, it is seeking to appropriate Islam for its own use while preventing parties from exploiting it to further

their appeal. The new constitution would ban parties based on religion, gender, language, and regional differences. But, at the same time, it appears to expand rather than curb the role of Islam in society. The amendments allow for the creation of a higher Islamic Council and state that institutions should not engage in practices contrary to "Islamic morals". Ironically, two legal and moderate Islamist parties are among the few not

granted to the elected national assembly in the 1989 constitution, while expanding those of the president. The new constitution proposes the creation of a second chamber of parliament in which two-thirds of members are indirectly elected from representatives of local assemblies and a third made up of professionals designated by the president. Its decisions, moreover, require a three-quarters majority. The new constitution

After their calls for a boycott of last November's presidential elections were ignored, the Algerian opposition this year agreed to engage in a dialogue with the presidency to set the country's future political programme and agree a way out of the security crisis. All parties admit they have little choice but to take part in the legislative elections scheduled for next year. Opposition leaders, however, say that the continuing muzzling of the press and the harassment of political parties have removed any hope that the intention of the Algerian regime is for a real opening of the political field. But with the government's heavy campaigning and its control of mass media, the outcome of today's vote is likely to be a Yes

actively opposing the amendments. These parties are expected to be allowed to continue under the new constitution, after changing their names and perhaps altering parts of their platforms. But the new constitution will offer the government a mechanism to suppress them when it estimates their appeal has waned enough to represent a threat. Second, the proposed changes enshrine in the constitution ideals of democracy, freedom of expression and multi-party politics. Yet they reduce the powers

allows only two terms for the president. But the president names the head of the second parliamentary chamber as well as that of the Higher Council for Religion. If parliament fails to agree on a budget law within 75 days of its submission, the president will step in and promulgate it by decree. Algeria has been committed since 1994 to an international Monetary Fund programme of economic reforms. An article in the new constitution places a cap on public spending. Another specifically affirms a state role in "the organisa-

With the government's heavy campaigning and control of mass media, the outcome of today's vote is likely to be a Yes

But with the government's heavy campaigning and its control of mass media, the outcome of today's vote is likely to be a Yes. The vote turnout, however, is the unknown. Last November Algerians ignored boycott calls and threats by radical Islamist groups and turned out in large numbers to vote for Mr Liamine Zeroual, the army candidate. Their vote was an expression of hope that Mr Zeroual might bring an end to the violence. A year later, however, massacres of civilians are a daily occurrence. And complaints of social and economic grievances continue to mount. Editorial Comment, Page 13

# Syria rejects Israeli demand to restart talks from scratch

By David Gardner, Middle East Editor

Syria is prepared to resume peace negotiations with Israel - but only from the point they had reached under the former Labour-led administration. Mr Farouq al-Shara'a, the Syrian foreign minister, made this clear in London after talks on Tuesday with Mr Malcolm Rifkind, the UK foreign secretary. Syria has always insisted that the price of peace is full restoration of its sovereignty over the Golan Heights, captured by Israel in the 1967 six-day war. Mr Netanyahu has rejected the "land-for-peace" principle - the foundation of the Middle East

peace process - and says he wants to start talks with Syria from scratch. But Damascus is now making clear that it will not retreat from the partial agreements reached with the previous Israeli government, which were not consolidated into an overall agreement by the time of the Likud election victory in May. Mr Shara'a said that when the talks stopped, Israel, "with the acknowledgement and participation of the US", had agreed to a full withdrawal from the Golan to its pre-1967 borders, and to "the principles and objectives of the security arrangements" which would follow withdrawal. "To do that," the minister added, "you obvi-

ously have to know where the borders are." Israeli and US officials say that documents confirming this degree of agreement are held in Washington, unsigned by either side. Mr Netanyahu says Israel is in no way bound by what were merely the negotiating positions of his Labour predecessors. Challenged to publish the agreements, Mr Shara'a said: "It is in our interest to do so, but Israel said No until full agreement on other issues." Full agreement, however, looks more and more distant, as Mr Benjamin Netanyahu's Likud-led coalition of ultra-nationalists, religious fundamentalists and settlers has just sanctioned more

Jewish settlements on the Golan. Since August, both sides have made each other nervous through troop movements in the Golan area, leading to rumours of renewed war for the Heights. Mr Shara'a said that when the talks came to a halt in February "we were discussing detailed security arrangements and guarantees on the ground." Security was the key element in Mr Netanyahu's election platform. Israel and Syria reached a US-arranged disengagement agreement on the Golan after the 1973 Yom Kippur war, since when not a shot has been fired in the contested area.

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The "Expression of Interest" should be submitted to the undersigned latest by 12th December 1996. Terms of Reference (TOR) will be issued to the pre-qualified firms only.

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# Uncertain future for Asian cars

By John Griffiths in London

Car sales in the Asia-Pacific region will grow much more slowly than many industry analysts have predicted, resulting in a huge over-capacity problem as early as the year 2000, according to research by the Economist Intelligence Unit.

Sales growth will still be considerably faster than in the saturated car markets of the developed world. But although Asia-Pacific countries have large populations and relatively few cars per head, there are still many barriers to car sales growth, the research points out.

Notable among these is that average incomes are still below the normal take-off level for car purchase in every country other than Taiwan and South Korea; that the infrastructure of most countries is unable to cope with very high growth rates and will take time to develop; and that, for many individual buyers, light commercial vehicles will remain a more practical purchase than conventional cars.

Against this background, the EIU is forecasting that car sales in the region will grow from an estimated 3m units this year to 5.2m in 2005 - "little more than half that expected by many in the industry who predicted a market of 10m units or more".

In the year 2000, car registrations are forecast by the

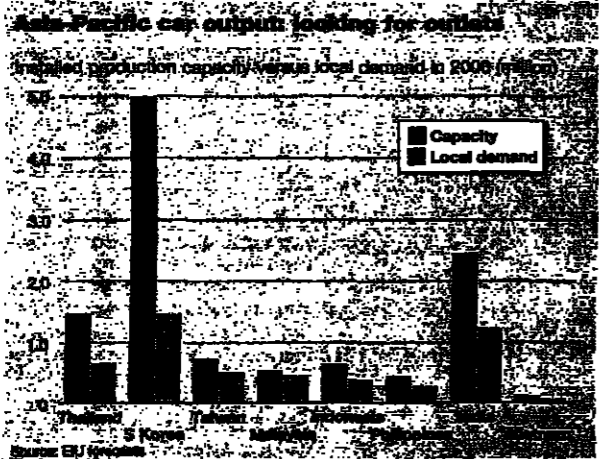
EIU to reach 8.9m, with a further 3.5m registrations of commercial vehicles. By this time, the research warns, total vehicle manufacturing capacity in the region will have reached 13.5m - 84 per cent more than the regional market will be able to absorb.

The consequence of this over-capacity is not likely to be welcomed by western vehicle producers: an intensified export drive into developed markets by companies such as Daewoo, Hyundai and Samsung of Korea, and other rapidly expanding players such as Proton of Malaysia.

Proton last month bought UK sports car and engineering concern Lotus with the aim of using its expertise and technology to develop a broader range of vehicles, to be pitched at European and other export markets.

At the start of the 1990s Asia-Pacific was the world's fastest-growing vehicle market. However, in the last two years the rate of growth has slowed by two-thirds, with vehicle sales estimated to have increased by just 2.8 per cent this year - less than Germany or Japan. Demand for cars in China, the region's second-largest market after South Korea, has been lower this year than in 1995.

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## WORLD TRADE NEWS DIGEST

### Vietnam nears US air deal

Hanoi has broken a two-year impasse in talks with the US aimed at establishing air links between the two former enemies by saying it might allow US airlines to pick up passengers en route to and from Vietnam and America.

Mr Pat Murphy, deputy assistant secretary at the US department of transportation, said so-called "fifth-freedom" rights were mentioned as a possibility in a draft aviation agreement handed over in Washington last week by the country's top aviation official, Gen Nguyen Hong Nhl.

"We have seen a lot there that we find to be helpful and forward looking," he said.

The negotiations have been stalled for two years by Vietnam's refusal to grant fifth freedom rights and insistence that the US designate one carrier on routes to the communist-ruled country.

Hanoi fears that allowing more than one US airline into Vietnam will threaten Vietnam Airlines' lucrative grip on most international routes out of the country.

Washington has said that restricting fifth freedom rights renders the Vietnam route uneconomical. Delta Airlines, United Airlines and Northwest Airlines are interested in a US-Vietnam route. Federal Express is also thought to be considering it.

However, Gen Nhl's document did not address the issue of the number of carriers. Mr Murphy said. The US government would study it further before moving ahead, possibly in "one or two months". *Jeremy Grant, Hanoi*

### Turkey cancels helicopters

Turkey said yesterday it had cancelled an order for 10 Cobra helicopter gunships from Washington that would have been used against Kurd guerrillas.

"We informed the US officially that we have decided not to buy the Cobra helicopters," foreign ministry spokesman Mr Sermet Abacanli said.

No reason was given for the cancellation of the order from Textron Bell Helicopter. Turkish officials have often complained about a delay in handing over the helicopters. US-Turkish relations came under increasing scrutiny and criticism in Congress earlier this year, particularly because of Ankara's treatment of Kurds seeking autonomy.

A coalition of Democrats and Republicans has blocked the normally routine sale of the attack helicopters to Turkey, saying they might be used to attack Kurdish rebels. More than 21,000 people have died in the conflict since 1984. *Reuters, Ankara*

### Koreans win power contract

South Korea's Hyundai Heavy Industries said yesterday it had won a \$200m contract from GMR Vasavi of India to build a diesel power plant in Madras.

The plant, with a capacity of 200MW, will employ a new sewage treatment system, according to a Hyundai official. The new system would allow the power plant to use sewage after it was purified, he said.

Construction is scheduled for completion in late 1998. Hyundai Heavy Industries is the shipbuilding and heavy machinery arm of South Korea's leading conglomerate Hyundai Group. *AP-Df, Seoul*

# Rich and poor head for WTO summit clash

By Frances Williams in Geneva

Wary trade diplomats were yesterday evening making a last effort to agree the draft declaration that will wrap up the World Trade Organisation's first ministerial meeting in Singapore next month.

But officials said the thorny issues of labour standards, textiles, investment rules and competition policy would almost certainly be left for ministers to haggle over when they meet

between December 9 and 13.

The apparent failure of WTO ambassadors to break the deadlock after three days of round-the-clock negotiations increases the risk of a damaging North-South split in Singapore, which will bring together ministers from the WTO's 125 member nations.

No further talks on the declaration are planned in Geneva.

Developing countries have been implacably opposed to WTO involvement in promoting basic worker rights, as

urged by the US, the European Commission and Norway.

A hardline group of about a dozen countries, led by India, Malaysia and Indonesia, has objected to any mention of labour standards in the ministerial declaration, even though the latest draft makes no reference to further WTO work on the issue.

These countries argue that the WTO has no business discussing worker rights which they say are a matter for the interna-

tional Labour Organisation.

However, the US and EU maintain that some sort of political declaration on labour standards is needed to maintain support for the multilateral trading system in industrialised countries where many workers feel threatened by low-wage competition abroad.

The same developing country group is also resisting the inclusion of any new issues such as investment and competition policy on the WTO's future work programme, arguing

that the world trade body should focus for now on implementing the Uruguay Round global trade agreements.

They and other Third World nations are particularly angry at decisions by Washington and Brussels to postpone to the last possible moment the lifting of restrictions on textile and clothing imports which are subject to a 10-year phase-out.

However, the US and the EU have blocked their demands for stronger language on textiles in the

ministerial declaration.

Trade officials said yesterday that agreement appeared to have been reached on the wording of the declaration relating to trade and the environment, but that Argentina had come up with last-minute objections to the text on agriculture.

Earlier this month Argentina held up agreement on the report to ministers of the WTO's agriculture committee because it did not go far enough in preparing the ground for planned negotiations in 1998-2000.

# Taiwan plan to restore China shipping link

By Laura Tyson in Taipei

Taiwan has unveiled a three-stage plan designed to restore direct shipping links with China, severed since 1949.

The Mainland Affairs Council, the cabinet-level agency charged with shaping the island's China policies, said an "offshore" shipping centre would be established first, followed by a special economic and trade zone and finally direct shipping.

A plan for designated "off-

shore" shipping centres in key Taiwanese ports was first announced by Taiwan's transport ministry in May 1996, but the new plan is the first government mention of a phased resumption of shipping links involving special economic zones.

The chances of a positive response from China look slim in the short run, since Beijing rejected the original offshore shipping centre proposal. However, analysts said the promise of a phased resumption of direct links appeared to be an effort to

narrow the gap between the two sides.

Beijing recently released its own version of guidelines for the eventual re-establishment of direct shipping ties between the old foes, but these were unacceptable to Taipei because the mainland insisted on the routes being designated as domestic under its one-China policy.

This issue has become more pressing since Evergreen, the Taiwanese shipping concern which is also one of the world's largest,

began building up its mainland business.

Evergreen has been building container terminals in Chinese ports and this week its subsidiary, Evergreen Marine, announced plans to begin new routes next year for the transport of Chinese goods from the Chinese ports of Shanghai, Qingdao and Tianjin to US and European destinations on a weekly basis.

The routes will add to Evergreen's existing regular routes linking Japan's Osaka with ports in northern China

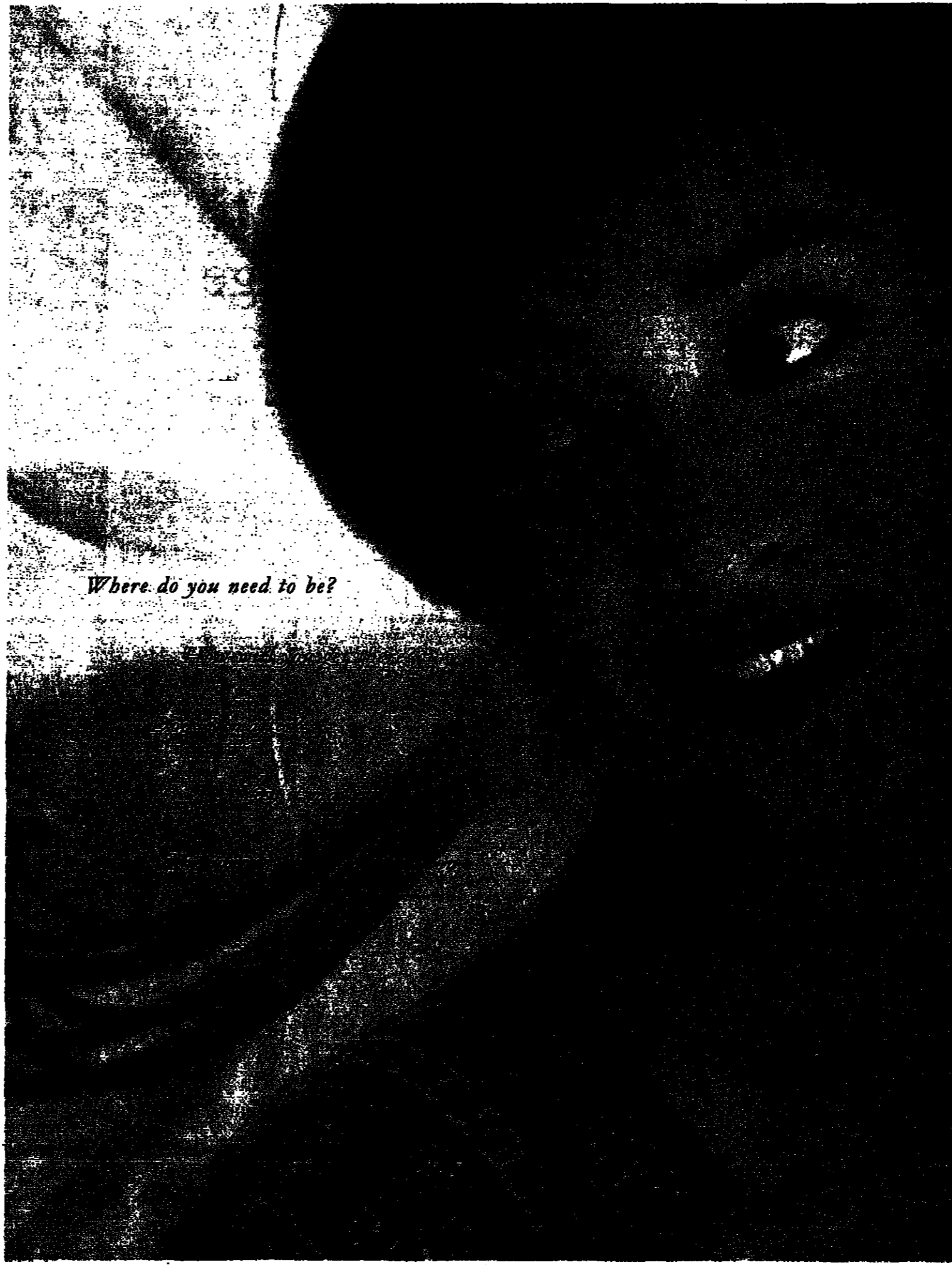
and Hong Kong with southern Chinese ports. The plan awaits Chinese government approval.

Taiwan's trade and investment ties with China have grown dramatically since the late 1980s, when relations between the two sides began to thaw. But the improvement in ties came to a standstill in June 1996 after China objected to a visit by Taiwan's president, Mr Lee Teng-hui, to the US.

Although significant political differences remain between Beijing and Taipei,

both sides would like gradually to open direct shipping across the Taiwan Strait but have been unable to agree on the terms.

Hong Kong's return to Chinese sovereignty next year has raised hopes among Taiwan's business community for a speedy resumption of direct shipping, but the Mainland Affairs Council indicated that the issue of Taiwan's shipping links with Hong Kong would be treated separately from cross-strait links.



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# Brazil signs São Paulo debt refinancing deal

By Geoff Dyer in São Paulo

Brazil signed an agreement yesterday to refinance the R\$37bn (US\$5.9bn) debts of the state of São Paulo, reviving the prospect that Banespa, the heavily indebted bank controlled by the state government, will be privatised.

The long-awaited solution to the debts of Brazil's richest state was welcomed by

economists, who said the federal government had taken a decisive step towards reducing the country's budget deficit.

Mr Pedro Malan, finance minister, said the accord showed "the federal and state governments can work together to solve such a serious problem".

Under the deal, the national government will refinance 80 per cent of the

state's debts by issuing 30-year bonds with the relatively low real interest rate of 6 per cent. The São Paulo government has to pay back the other 20 per cent of its debts - equivalent to more than R\$7bn - through sale of assets, including railways, airports and Latin America's largest electricity system.

In the initial stage of the agreement, São Paulo will transfer a 51 per cent stake

in Banespa to the national government for one year. The stake will then be valued independently. If São Paulo does not exercise its option to repurchase the stake at the end of the year, the federal government will be able to privatise Banespa.

Analysts said that although Banespa's future was still uncertain, privatisation was the most likely option. "Mário Covas [governor of São Paulo state] would have to justify to his voters why he was spending R\$7bn-R\$8bn on buying a bank instead of building houses," said one.

The agreement is the latest stage in a long tug-of-war between state and national governments over the fate of Banespa, which was put under central bank control in 1994 after it nearly collapsed with R\$18bn of doubtful loans advanced to São Paulo state. At the time it was Brazil's second largest bank in terms of net assets.

A preliminary refinancing agreement earlier this year suggested the state government would keep control of the bank, in spite of heavy pressure from the central bank. The federal government was widely criticised at the time for favouring short-term political considerations over the need for fiscal reforms.

However, economists said yesterday the new deal represented a victory for the central bank and finance ministry in their bid to free the banking sector from political interference and to control public borrowing.

The deal has to be approved by both the São Paulo and Brazilian legislatures before implementation.

# Recovery slow in Latin America

By Stephen Fidler in Montevideo

Latin America's recovery from the economic setback brought about by the 1995 financial crisis in Mexico has been insufficient to bring down high rates of poverty and unemployment, the Inter-American Development Bank said in a report this week.

In its annual Economic and Social Report in Latin America, the bank's chief economist's office sees a 3 per cent growth rate this year, up from 0.7 per cent last year, and inflation falling to a median 11 per cent from 13 per cent in 1995.

It notes the increasingly different behaviour of economies within the region in contrast with the 1990s when most Latin countries went through common cycles of recession and recovery. This has arisen because economic adjustment programmes have been introduced at different times in different countries.

According to the report, when governments open and liberalise economies, a temporary boom usually follows.

After three years of recovery, however, a period of stress or crisis emerges, which if successfully managed gives way to a more sustainable growth path.

In 1996, a greater number of countries are entering this stress phase, though there are strong signs governments will be able to manage it. Though growth may look shaky in some countries, macroeconomic fundamentals are improving and access to external capital has been maintained.

The report said the process of structural reform in Latin America "has proven to be durable". But though tax and trade reforms have been deep, reforms affecting financial systems, labour legislation or pension systems have "generally been slow and incomplete".

Yet once the reform process is set in motion, it is hard to reverse. In only one country had such a reversal occurred - a clear reference to Venezuela - but in that case the reform process was re-established later.

The report argues that the region's investment in health and education has yielded disappointing results.

As a share of national income, Latin America spends more on health than any other developing region and comparable amounts on education. "While health and education levels in the region have improved, progress has been slow compared to the rest of the developing world."

The report recommends reforms to health and education systems and a greater role for incentives. Social service delivery systems should establish clear structures that differentiate the roles of national governments, specialised purchasing organisations, service providers and consumers.

The report has emerged for a second successive year only after a fierce internal debate within the bank and after important changes to its text.

Originally, according to a bank memorandum obtained by the Financial Times, the report was in parts "excessively doctrinaire" and carried an "unnecessarily neoliberal tone". One section had to be changed "to eliminate references to the impact of trade unions and avoid whatever judgment that implies of an anti-trade union prejudice".

# Battle for the eyeballs

The US is setting the standard and pace of the digital television revolution, reports Louise Kehoe

The US is set to establish the world's most advanced standards for digital television transmission and reception, leapfrogging the High Definition Television standards of Europe and Japan.

After more than a decade of technology trials, political debate and technical wrangling, the Federal Communications Commission is now expected to approve technical standards for digital TV (formerly called High Definition TV) before the end of the year. This comes after an eleventh hour agreement among TV manufacturers, broadcasters and representatives of the personal computer industry, ending a deadlock that threatened to delay further the introduction of digital TV in the US.

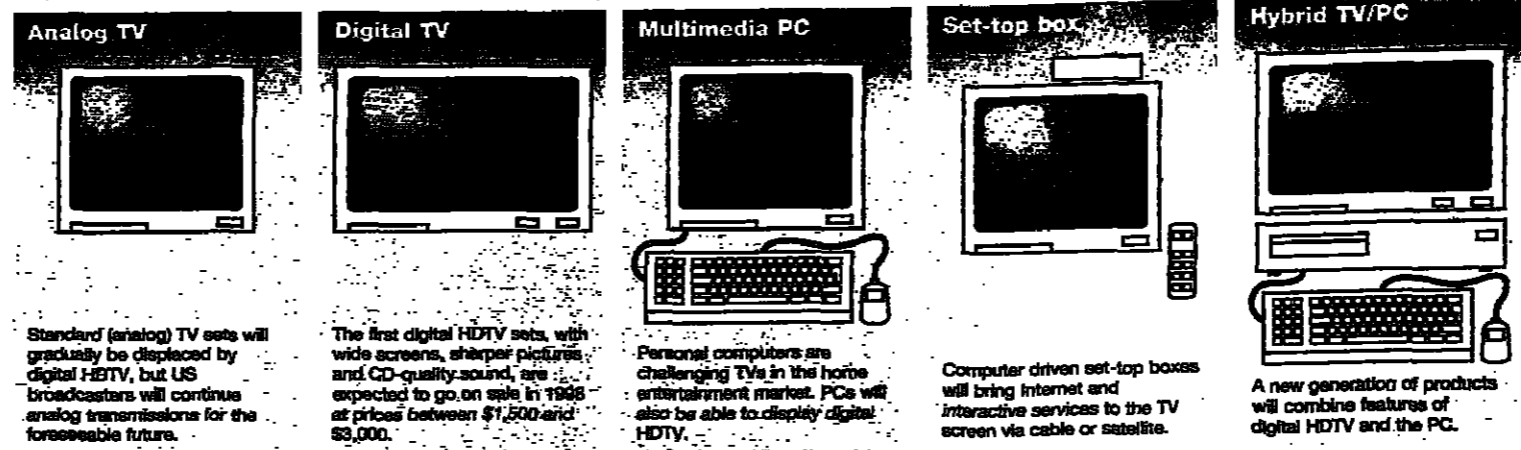
With digital TV standards in the final stages of approval, PC industry leaders raised objections earlier this year, insisting on modifications to suit computer-driven applications of digital TV. These could range from incorporating digital TV reception in a PC, to building computer features into a new generation of "hybrid PC/TVs". The FCC had been reluctant to approve a standard that did not meet the needs of the computer industry. The Clinton administration also weighed in on the side of the PC manufacturers, adding pressure for a compromise.

With an agreement now in place, FCC officials said the commission would move quickly to approve the proposals of the industry group. This means that US TV viewers can look forward to larger, crisper pictures and CD-quality sound on wide-screen digital TV sets. The first of these digital TV sets are expected to go on sale in the US beginning in 1998 with prices ranging from \$1,500 to \$3,000. Prices are

expected to come down as sales take off. It will, however, be about five years before most US broadcasters begin digital transmissions, according to an independent study conducted for Harris Corporation, which has developed digital TV transmission equipment. "America can [now] quickly regain its world lead in digital television technologies," said Zenith Electronics, a leading developer of digital TV technology. The core technical standard will be "the world's most flexible, computer-friendly broadcast system".

The establishment of a US standard for digital TV does well for TV manufacturers. Yet it is the PC

## Changing channels: what the deal will mean



Standard (analog) TV sets will gradually be displaced by digital HDTV, but US broadcasters will continue analog transmissions for the foreseeable future.

The first digital HDTV sets, with wide screens, sharper pictures, and CD-quality sound, are expected to go on sale in 1998 at prices between \$1,500 and \$3,000.

Personal computers are changing TV in the home entertainment market. PCs will also be able to display digital HDTV.

Computer driven set-top boxes will bring internet and interactive services to the TV screen via cable or satellite.

A new generation of products will combine features of digital HDTV and the PC.

Television broadcasters, who had been opposed to any changes to the proposed digital HDTV standards, claimed that they got 85 per cent of what they wanted. "This is a major win for broadcasters and consumers because it will hasten the delivery of digital television to the American public," said the National Association of Broadcasters.

PC manufacturers are also claiming victory. "If the TV industry had had its way, we would have ended up with a standard created in the mid-1980s that would have been 20 years old by the time it reached mass markets," said Mr Stearns. Manufacturers will now be able to develop technologies unhampered by "rigid standards that slow innovation", he added.

The lack of a specific standard for the video format of digital TV is, however, very much to the advantage of the PC industry, which is accustomed to rapid advances in technology and a "may-the-best-man-win" approach to setting standards. In contrast, TV manufacturers must now adapt to faster technology change without a mandated specification for video formats.

The TV industry is expected to face increased competition from PC manufacturers. The PC and TV industries are set to engage in a "battle for the eyeballs" of consumers, Mr Andrew Grove, chief executive of Intel, the leading supplier of microprocessor chips to the PC industry, said last week.

"This is digital convergence," said Mr Stearns of Compaq, Computer and TV companies will both compete and collaborate to develop "hybrid" products that combine computer and digital TV technologies, he predicted. These hybrid products - as well as combinations of digital TVs with attached "set-top boxes" are expected to bring interactive technologies such as Internet access, electronic mail, computer games and electronic commerce into US living rooms soon.

# US sees economy expansion falter

Weak consumer spending and reduced production for inventories slowed the US economy's expansion more sharply during the third quarter than previously thought, the Commerce Department said yesterday, Reuter reports from Washington.

Gross domestic product expanded at a revised 2 per cent annual rate in the three months from July to September instead of 2.2 per cent as estimated a month ago. That was less than half the 4.7 per cent pace of increase in national output posted during the second quarter. But it still exceeded Wall Street economists' forecasts of an even more abrupt slowdown in third-quarter GDP to a 1.7 per cent rate.

"This is slightly higher (than Wall Street estimates) but it really doesn't change the assessment of what's happening in the economy," said Mr Larry Chimerine, chief economist at the Economic Strategy Institute.

The Commerce Department cited several factors contributing to the downward revision in third-quarter GDP, including less inventory investment, fewer net exports to foreign markets and slacker consumer spending on costly durable goods such as new cars.

The department released figures for October yesterday showing that total durable goods orders gained 0.1 per cent to a seasonally adjusted \$174.2bn, after a revised 4.6 per cent increase in September.

# Castro still determined to resist pressure for change

Cuba's veteran president Fidel Castro has taken to wearing smart business suits on his international trips instead of his usual olive-green military uniform.

But as this week's diplomatic row between Havana and Madrid reveals, he has lost none of his fighting spirit and appears as determined as ever to resist foreign pressure for political change, whether from friends, leading trade and investment partners, or enemies.

The rejection on Tuesday by Cuba of a new Spanish ambassador, Mr José Codruch Planas, was portrayed by Havana as a strictly bilateral response to what it described as "unacceptable" Spanish calls for political change on the island. But the sharp Cuban retort to Madrid will be clearly heard by a wider audience.

This includes Spain's fellow-European Union members and Canada. Like Madrid, they strongly oppose recent US moves to curb their growing trade and investment links with Cuba. But they have been lobbying, albeit more discreetly,

for faster economic liberalisation, political reforms and human rights improvements on the island.

In a typically defiant speech last weekend, Mr Castro, who has ruled Cuba and resisted US pressure to oust him for more than 35 years, once again flatly rejected calls to scrap one-party communist rule.

The Cuban leader, who turned 70 this year, complained: "Everyone is coming to give us recipes and impose conditions. Who do they think they are? We won't kneel before anyone, nor seek charity from anyone."

It seems inevitable the row with Spain will cloud Havana's relations with the European Union, especially prospects for a future economic co-operation accord. Cuba is the only Latin American nation without such an accord with Brussels.

Cuba indicated on Tuesday it resented a move by Spain's conservative government this month to persuade EU members to place political conditions on any future EU accord with Havana. Spain urged European governments to designate diplo-

mats at their Havana embassies to liaise with Cuban political dissidents.

Diplomats said many EU governments were uneasy about the way the Spanish proposal matched almost exactly recent US recommendations on how to deal with Cuba. Any European overtures to Havana will find it hard to escape from the shadow of the US Helms-Burton law, which threatens to penalise foreign companies investing in Cuba, and lays down a tough US agenda for political transition on the island.

The EU's Irish presidency has toned down the Spanish proposal, removing any directly stated conditionality linking political reforms in Cuba and future EU economic co-operation.

But the agreed text, to be presented to EU foreign ministers in the first week of December, clearly expresses Europe's position that democratic reforms in Cuba are desirable.

This position was also spelled out by the EU on November 12, when its 15 members, united in their opposition to the Helms-Burton law, unanimously

backed an overwhelming UN General Assembly vote calling for the lifting of the US economic embargo on Cuba.

The EU voting statement began: "The European Union strongly believes that a democratic system of government must be installed in Cuba as a matter of priority." Predictably, the Cuban leadership welcomed the UN vote but pointedly ignored the appeal contained in the EU statement.

But Cuba's response to outside calls for political reform has its nuances. Mr Castro is clearly irked by the public way in which Spain's prime minister, Mr José María Aznar, has urged him to "make a move" towards democracy. Mr Castro has responded in kind, accusing Mr Aznar of pandering to the US government and right-wing Cuban exiles.

Havana's response to more low-key diplomatic overtures, for example from Canada, seems initially more receptive. The head of Canada's Commission for Human Rights, Mr Max Yalden, visited Havana this week. His visit to discuss human rights was agreed during a trip to Canada in late October by



Fidel Castro: fighting spirit under a smart suit

Cuba's vice-president, Mr Carlos Lage. Whether low-profile Canadian pressure will produce any more results than the brash Spanish line remains to be seen.

Cuban police surrounded the Spanish embassy in Havana on Tuesday, apparently to stop both asylum attempts by Cubans or anti-Spanish protests.

Mr Castro clearly feels his position has been strengthened by recent Cuban diplomatic successes, such as the UN vote and his historic meeting last week with the Pope. He is encouraged by

Cuba's apparent trend to economic recovery, though some analysts believe this is threatened by a widening trade deficit and increasing short-term indebtedness.

Cuba's trade and investment partners are hoping that US President Bill Clinton will in January again suspend for six months the full implementation of the Helms-Burton law. But Havana's very public refusal to contemplate political reforms may rob him of one argument to do so.

Pascal Fletcher

# Bermuda in new clampdown on money laundering

By George Graham, Banking Correspondent

The Bermuda government plans new legislation to tighten its controls on money laundering.

The Proceeds of Crime bill announced this month in the

government's legislative agenda will require banks to report suspicious transactions by customers and will give the government the power to confiscate laundered money.

Mr Grant Gibbons, the finance minister, said the

bill would put into law a number of codes of conduct that were already in place and enforced by the Bermuda Monetary Authority.

"We feel that concealing the proceeds of criminal activity is not a problem that any state can solve on

its own," said Mr Gibbons. Bermuda has generally been recognised as one of the cleaner offshore jurisdictions, and does not permit overseas banks to set up "brass plate" offices - with no staff, no local business and no local assets - on the

island. The only banks allowed to operate are the Bank of Bermuda, Bank of Butterfield and Bermuda Commercial Bank.

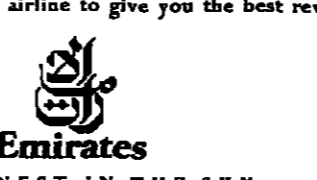
However, the local banks are already grumbling at the additional reporting burdens the new money laundering

bill will impose on them, and are expected to lobby hard on its precise terms. In its current form, the bill covers laundering of money from a range of criminal activities, not just drug money, which in some jurisdictions is the only sector covered.

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# Vietnam faces fall in oil output

By Jeremy Grant in Hanoi

Production at Vietnam's biggest oil field is likely to drop sharply in 2000 and taper off after then, threatening to punch a large hole in the country's already fragile balance of payments, analysts and industry officials said yesterday.

Crude oil is the country's largest single source of foreign exchange revenue, earning the government about \$2bn last year. Any drop in output at the field, known as Bach Ho (White Tiger), would seriously affect currency inflows as it accounts for about 85 per cent of Vietnam's total crude oil production.

The communist-ruled country can ill-afford any worsening of its debt profile. Official figures released yesterday show that its trade deficit widened to a record \$3.59bn from January to November 15, against \$2.3bn in all of 1995.

Its current account deficit is expected to reach 12 per cent of gross domestic product from 10 per cent last year, a level which the World Bank has said is unsustainable in the medium term. It put foreign exchange reserves at end-1995 at about \$1.4bn, enough to cover 2.3 months of imports.

A PetroVietnam official yesterday said output was

expected to dip but the company hoped to rescue the field by installing new technology that would maintain current levels until about 2005. Hanoi is expected to pump 181,000 barrels a day this year, up from 164,000 b/d last year.

PetroVietnam is in talks with Mobil Oil of the US about a deal under which this might be possible. They are expected to end next month, and are centred around financing the \$100m-\$200m project.

"We are finding ways of keeping production up. We'd like to increase it to keep the same production of some years ago," said the official, who requested anonymity.

Even if the Mobil plan works, some say this would not be enough to stem what they fear could be a gradual decline in Vietnam's output.

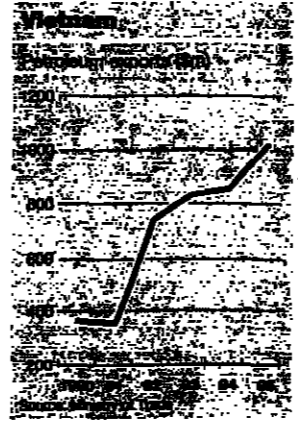
Foreign explorers flocked to Vietnam in the early 1990s, drawn by the prospect that it would be south-east Asia's next oil bonanza. However, only Mitsubishi Oil of Japan and Malaysia's Petronas have commercially viable finds and there is little prospect of oil coming on stream soon elsewhere.

"They don't have that much in the way of immediate reserves that can be put on stream quickly," said Mr Al Troner, managing director of Kuala Lumpur-based Asia Pacific Energy Consult-

ing. Earlier this year Anglo-Dutch giant Shell, Lamo and British Gas of the UK pulled out of oil exploration after finding nothing.

Vietnam might be able to rely on production at Mitsubishi's Rang Dong field were it not for uncertainty over its potential. It is thought to contain about 500m barrels and could be Vietnam's only hope for sustaining current output levels. However, its geological complexity casts doubt over forecasts.

Some analysts point out that PetroVietnam made no mention of the possibility of a drop in production at Bach Ho until now. They worry that this implies the government may not be taking the



drop into account when planning the economy. "We don't mind as long as their estimates about the whole economy aren't based on that, because we think there's uncertainty," said one senior foreign oil company executive.

## ASIA-PACIFIC NEWS DIGEST

### Elections in Sri Lanka war zone

Sri Lanka yesterday announced local elections for the first time in 13 years in the embattled north, as the Tamil separatists' leader rejected conditional peace talks. The separatists are fighting a war for an independent homeland. Mr Velupillai Prabhakaran, the country's most feared Tamil guerrilla leader, asked his followers to continue their struggle in spite of intense military pressure against them in the island's north-east.

Mr Dayananda Dissanayake, elections commissioner, said nominations would open on December 11 to elect members to 27 local authorities in four districts where security forces are fighting Tamil rebels in a bid to restore civil administration. Voting must take place in January or February.

The Tamil Tigers have consistently opposed elections in the island's north-east, where they are fighting for an independent Tamil homeland. Yesterday Mr Prabhakaran ridiculed President Chandrika Kumaratunga's offer of talks to end the war.

*Amal Jayasinghe, Colombo*

### Bangladesh-India Ganges deal

Bangladesh and India are expected to sign an accord next month ending a dispute over sharing water from the river Ganges, a Bangladesh foreign office spokesman said yesterday. Prime Minister Sheikh Hasina will visit New Delhi next month, Mr Ahmed Tareq Karim said.

"Obviously the visit will take place for the signing of an agreement," he said after talks between Mr Abdus Samad Azad, Bangladesh's foreign minister, and the visiting chief minister of India's West Bengal state, Mr Jyoti Basu. Mr Basu arrived in Dhaka yesterday for talks on the issue. The Ganges, which flows into Bangladesh through West Bengal, has been a irritant between the two countries since 1974, when India built the Farakka barrage about 15km from Bangladesh's northern border.

Dhaka claims more than 40m people in north and north-west Bangladesh have faced gradual desertification of their land because the dam dries up rivers fed by the Ganges.

*Reuters, Dhaka*

### Australian budget holed

The first significant hole in Australia's conservative federal government's budget for 1996-97 emerged yesterday when the Senate voted down plans to delay certain social security benefits to new migrants by two years. The measures were set to raise around A\$400m (US\$265m) over the next four years. The government does not have a majority in the Senate and depends on support from minor parties and independents.

The government's first budget had gone fairly smoothly in parliament, with the appropriations bills, paving the way for public service cutbacks, passing unscathed. A number of other revenue-raising measures, including a proposed increase in higher education charges, have yet to be put to a Senate vote.

*Nikki Tsai, Sydney*

### Megawati supporters released

An Indonesian court has ordered the release of all 124 supporters of the ousted opposition leader, Ms Megawati Sukarnoputri. In 10 separate verdicts, the judges acquitted nine of the accused and sentenced the other 115 to time already served in custody, allowing them to walk free. All were originally charged with provoking riots in July this year.

*Maruella Saragosa, Jakarta*

# India, China likely to cut border troops

By Mark Nicholson in New Delhi

India and China are expected to agree a series of "confidence-building" measures to cut troop numbers along their disputed border and improve cross-border military communications during the four-day visit to Beijing by the former prime minister, Mr Rajiv Gandhi.

The late Mr Gandhi's visit marked a clear shift towards improved relations between the two countries after India's heavy military defeat by China in the 1962 war.

Joint commissions of the two countries have met eight times to discuss the "line of actual control", as the 3,000km border is termed, most recently last August. But relations remain cautious.

"There has been little progress in relations, though somehow the atmosphere remains positive," Mr Salman Khurshid, former minister of state for external affairs, said.

He points out that only two remote border trading posts are open between the countries, while neither nation offers direct flights between respective capitals, a route which is served only by Ethiopian Airlines.

While India's ambiguous nuclear posture is perceived

in the Indian public's mind as a response to Pakistan's similar stance, officials say privately that China is seen as a far greater strategic threat.

Indian officials cite Chinese military and nuclear co-operation with Pakistan, allege that China has posted nuclear-capable missiles in Tibet, and point to Beijing's military support for Burma, India's eastern neighbour.

"The fact is, the Chinese have increased their military presence around India," one official said. India had the perceived threat from China on its mind when refusing recently to sign the DN's comprehensive test ban treaty, he added.

China's ambassador to India this week denied China had any missile co-operation with Pakistan, or that there were any missiles in Tibet. But both issues are likely to be raised by Mr E.D. Deve Gowda, India's prime minister, and Mr L.K. Gujral, foreign minister, in talks with Mr Jiang.

Mr Jiang, in turn, is expected to raise the issue of India's support for the Dalai Lama, the Tibetan spiritual leader now living in northern India.

Walt Disney will distribute a film on the life of the Dalai Lama in spite of several warnings from Beijing that its links with the feature could imperil the entertainment group's expansion plans in China.

"We have an agreement to distribute the film domestically and intend to honour that agreement," the company said.

Disney, which had earlier repeatedly denied any connection with the work, *Kundun*, directed by Martin Scorsese, is now known to have participated in the financing of the film through its Touchstone Pictures subsidiary.

The entertainment group's statement, obtained late on Tuesday, came after a news blackout on the issue after the disclosure of Beijing's anger in the *Financial Times* on November 22.

Prospects for the film, coming close to completion in Morocco, seem cloudy. Implementing the group's US distribution contract will depend on finding cinema chains willing to risk Beijing's ire.

By Christopher Parake in Los Angeles

China, an official at the ministry of radio, film and television told the FT in Beijing.

Beijing regards the Dalai Lama, the exiled spiritual leader of Tibet and a relentless campaigner for human rights in the Himalayan region, as a divisive influence seeking to remove Tibet from China's control.

"It [the film] is intended to glorify the Dalai Lama, so it is an interference in our internal affairs," a Beijing official told the New York Times.

No decision had yet been made on specific retaliatory measures, he added.

The events suggest Beijing may be ready to punish Disney as a warning to other international media and entertainment groups pressing for access to the Chinese market.

Mr Michael Ovitz, Disney president, was warned to be sensitive to Chinese culture when he met President Jiang Zemin last April.

The company's products, mainly toys and films, are already widely familiar and popular, and it has ambitions to open theme parks, co-produce films and set up animation facilities.

"Our attitude is that we resolutely oppose such a plan... as far as we know the film is going to be anti-



Ovitz: warned to be sensitive

According to other reports, UGC, the French company which has bought the international distribution rights, has been finding the work hard to sell, even though Mr Scorsese is renowned as one of the world's leading film-makers.

Disney's decision to resist Beijing's pressure followed two direct, private warnings to the company, and the threat of possible economic sanctions.

## Tankan company survey points to a gradual lifting of the gloom

# Japan's revival remains slow

By William Dawkins in Tokyo

Japan's economy has recovered from a summer slowdown, but the revival is stubbornly slow, according to an influential Bank of Japan business survey published yesterday.

The bank's quarterly Tankan review of about 10,000 quoted and unlisted companies, the most authoritative guide to Japan's short-term economic outlook, showed the balance of big manufacturing company managers who thought conditions were getting worse was 3 per cent. That is better than the balance of 7 per cent gloomy in the August survey, but it brings confidence back to the level of six months ago, when a recovery began, only to falter in the summer.

The survey, used by the central bank as a guide to monetary policy, suggests the Bank of Japan will keep its official discount rate at 0.5 per cent, the lowest in any advanced economy in post-war years, Tokyo economists said. Rates were halved to that level in September last year, in a bid to pull the economy back from the brink of a slump.

In response to expectations of continued low interest rates, bond yields fell in Tokyo and the dollar rose above ¥113 for the first time in three weeks, reaching a level at which the finance ministry had earlier warned the yen's decline had gone far enough. The Nikkei 225 share index fell a fraction, by 0.34 per cent to 21,845.28.

The survey found the bal-

ance of non-manufacturers who thought conditions poor had improved from 4 per cent in August to zero this month. Small manufacturing companies, especially subcontractors, are still in trouble; a balance of 14 per cent of these were gloomy, a small improvement on 17 per cent in August.

All the main cyclical indicators improved slightly, with the balance of all respondents who reported excessive inventories of unsold goods and materials down from 15 to 14 per cent over the same period.

Those with surplus production capacity fell from 15 to 12 per cent; those with surplus labour dropped from 19 to 17 per cent.

The survey also contained clear negatives in the shape

of lower-than-expected capital spending plans and evidence of a squeeze on profit margins. Large companies planning to increase investment on plant and equipment accounted for 7 per cent this year, up from 1.2 per cent last year but well below market expectations.

The big manufacturers expect pre-tax profits to rise by 14 per cent this year, after revising downwards profits forecasts for the second half of this year, a sharp fall from the 35.2 per cent profits rise they reported in the whole of 1995.

Small producers are forecasting faster earnings growth of 23.2 per cent for all of this year against 15.2 per cent in 1995.

*Editorial Comment, Page 13; Investors cool, Page 20*

# Bosses ponder women's role

A landmark ruling could send shivers through corporate Japan, Gwen Robinson writes

Japanese corporate executives, overwhelmingly male, have barely begun to come to terms with the issue of *seku hara* - sexual harassment - following Mitsubishi Motors' well publicised ordeal at its Normal car plant in the US.

Now, they will also have to think more carefully before bypassing women for promotion, even at home, after a landmark ruling by a Tokyo court yesterday.

The Tokyo District Court ordered a company to pay 12 women a total of about ¥100m (\$890,000) compensation for wages which would have been paid had they been promoted with their male counterparts.

In a ruling that could send shivers through corporate Japan, the judge determined that all 12 women would have been promoted had they not suffered sexual discrimination, in violation of the labour standards law.

The judgment has highlighted glaring inequalities in employment and promotion procedures among Japanese companies, and could prompt a re-examination of personnel policies, particularly at branches abroad.

The Mitsubishi Motors case, in which hundreds of women at the company's Illinois car plant complained of sexual harassment, has

already prompted leading Japanese companies to introduce handbooks and seminars on *seku hara*. But discrimination in employment practices has been a little publicised issue up to now.

Yesterday's judgment ended a nine-year court battle against female employees.

They cited the company's policy of promotion according to duration of service, and an in-house exam for promotion which they claimed ran "counter to public order and morals" under Japan's civic code, as it discriminated against women.

The court heard that no female employees of the company had ever passed the exam, although nearly every male employee who sat the exam passed it and gained promotion in line with his seniority at the firm.

The judge rejected the company's argument that no woman had ever passed the exam because they were incapable of doing so and said the firm had violated

the labour standards law as the women were fully entitled to promotion to the post of section chief.

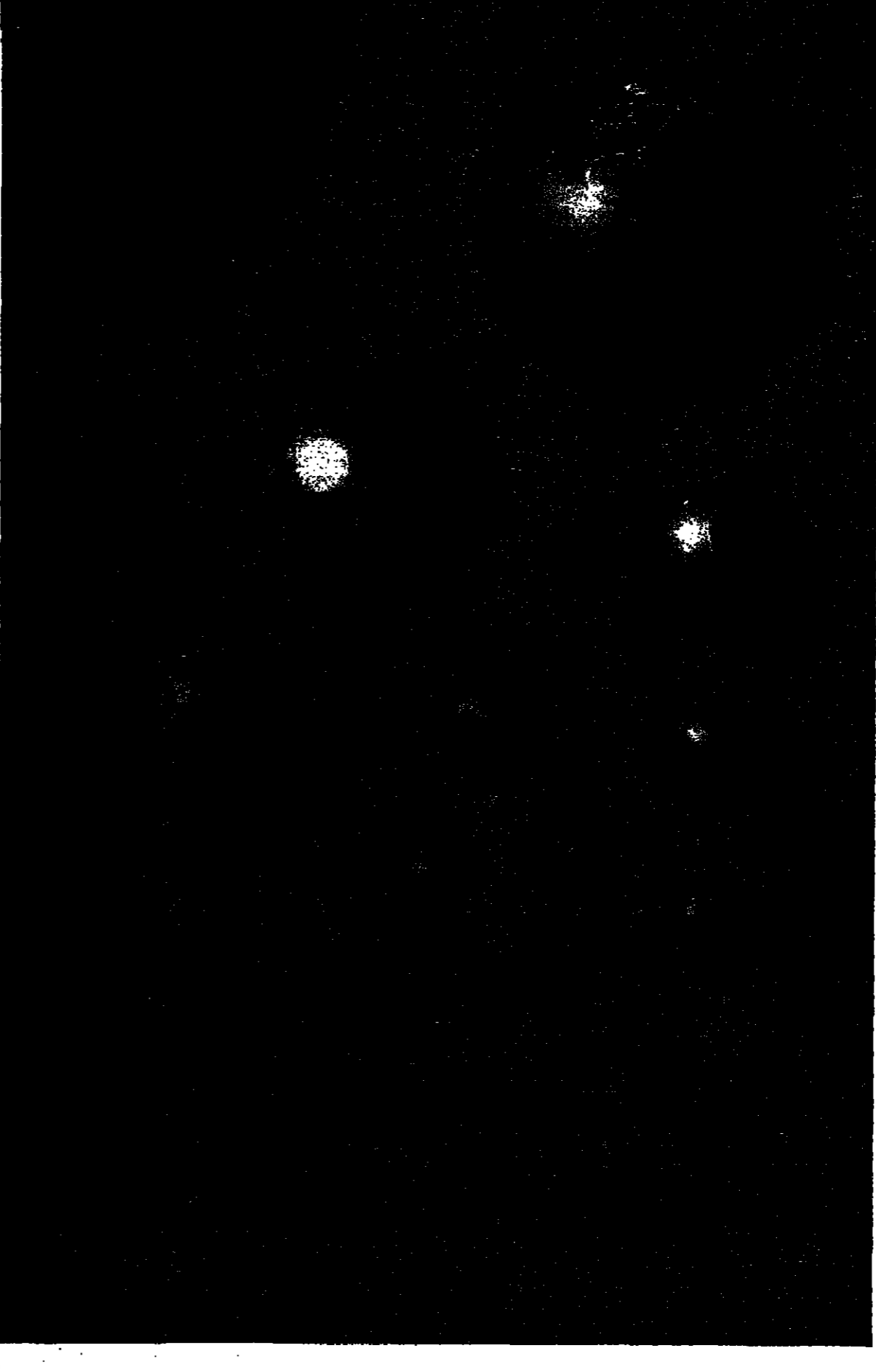
But one plaintiff's claim was rejected on the grounds that 80 per cent of male employees who joined the company in the same year as she joined had also not been promoted to section-chief level.

The case has underlined a gaping hole in the government's much vaunted Equal Employment Opportunity Law, and may encourage many more women to file suit against Japanese companies.

The law, often referred to by Japanese companies as evidence that women are given equal opportunity, has no provision banning sexual discrimination in employment. It merely urges employers to "make efforts" to ensure equality in recruitment and promotion between men and women.

An advisory panel to the Japanese labour ministry this week proposed that the law be overhauled, particularly to outlaw sexual discrimination in promotion and recruitment.

A labour ministry official was quoted as saying: "It will take a long time to coordinate views on this issue between labour and management."



NEWS: UK

Fund managers have breached own rules for using investors' assets, says bank's survey

Sterling exposure 'breaches guidelines'

By Simon Kuper in London

Global fund managers have increased their holdings of sterling well beyond their own guideline targets for currency exposure of investors' assets...

expense of the US dollar and the D-Mark. The reading indicates the extent to which fund managers breach their own guidelines on the ideal level of investment in any one currency...

value in sterling, but they already hold the position. Sterling has appreciated 10 per cent against a trade-weighted basket of currencies since early August...

exposure jumped from 49 to 60. The pound gained initially in London trading yesterday, on a weak yen and comments from Mr Kenneth Clarke...

accounts, while other economies hold rates steady. But Mr Paul Megyesi, senior currency economist at Deutsche Morgan Grenfell in London, said that by the second half of next year sterling could weaken.

Currencies, Page 25

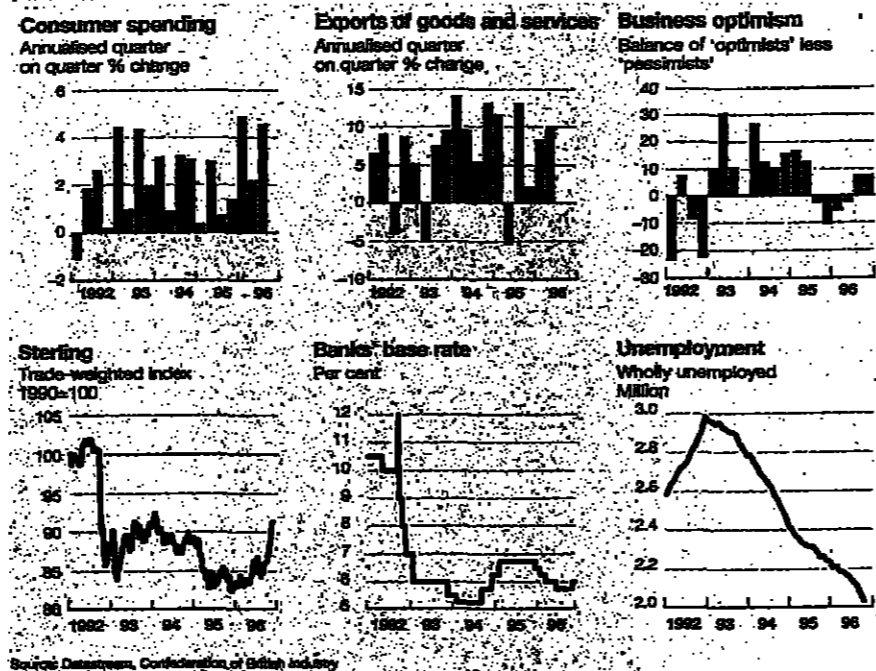
Export growth cuts trade gap in third quarter

By Graham Bowley, Economics Staff

The strongest growth in exports to the rest of Europe for a year cut Britain's trade gap in the third quarter to its lowest level since the beginning of 1995...

ended slightly to \$4.3bn (\$7.2bn) in the third quarter. But the City of London welcomed the headline improvement as a sign that UK exporters are weathering the pound's appreciation...

State of the economy



which means that imported goods are cheaper, could be temporarily depressing the cash value of imports in sterling terms...

Britain's trade deficit in September was \$282m, wider than August's \$568m. The gap with countries in the European Union widened slightly to \$24m in September.

trade gap with countries outside the EU halved to \$42m last month. The ONS said the underlying trend suggested the value of exports was now rising faster than imports...

Spanish fishermen are urged to speak English

By Maggie Urry and George Parker in London

The UK government yesterday set out plans to reform the Common Fisheries Policy of the European Union and drive mainly Spanish fishing boats from British waters...

Multinationals say they are unlikely to be affected by minister's Budget pledge

Big companies 'may face tax probes'

By Jim Kelly and William Lewis

Advisers to Britain's leading businesses were yesterday convinced that the government's crackdown in Tuesday's Budget on corporate tax avoidance - part of the Spend to Save initiative - could target many leading companies...

- especially those which are subsidiaries of foreign-based companies. Mr Kenneth Clarke, the UK chief finance minister, said in his Budget speech to the House of Commons that it was not acceptable that some big companies paid too little tax as the result of tax avoidance schemes...

yield a high return. Leading companies will complain that their tax planning is perfectly legal and that they have a duty to shareholders to manage costs effectively. Big UK-based multinational companies contacted yesterday said they did not expect the initiative to have an big effect on them.

that this will affect us". One Inland Revenue tax inspector said his colleagues were also "very sceptical" about the forecast yields. But the Treasury indicated that it had confidence in the forecast yields from tax compliance. Sources said that previous Budgets had contained ringfenced resources for compliance and the resulting yields had been carefully monitored.

diminishing returns. The Treasury, however, is confident the announced package will prove efficient. It also points to published annual cost-to-yield ratios in the Revenue's departmental accounts which it believes show that the forecast yields are achievable. The Revenue's main problem with stopping complex avoidance schemes is that the tax authorities learn too late that they are in operation. It then takes time to bring in laws to block them.

Samuel Brittan, Page 12 Editorial Comment, Page 13

Rolls-Royce jet engineers win innovation award

By Peter Marsh in London

Five Rolls-Royce engineers are today being awarded one of the most prestigious prizes in the UK technology for their part in designing an innovative engine for jet liners that has brought in \$3.5bn (\$5.8bn) in orders. The five will share a cheque for \$50,000 in the annual MacRobert award organised by the Royal Academy of Engineering to mark outstanding achievements in technical innovation linked to commercial success.

global aerospace industry. Sir Ralph Robbins, the company's chairman, said the Trent programme had been "one of the largest mechanical engineering programmes ever undertaken in Europe". So far the engines, which flew for the first time in 1994, have been fitted to 25 aircraft, either Airbus A330s or Boeing 777s. Orders under negotiation should increase this figure to between 200 and 300 by the end of the century, helped by a new Trent variant capable of powering the new "super jumbos" being planned by Airbus and Boeing. Rolls-Royce believes that over the next decade the engines will account for at least one-third of the available market for big aircraft engines. Mr John Cundy, a former chief engineer on the Trent project, and one of the five

winner, said: "The programme was a good example of giving empowerment to engineers. We divided the [development] work into separate packages, gave people specific design targets and let them get on with it." One of the design achievements was an innovative, hollow fan blade for the air intake. The honeycomb internal structure of the blade has been replaced by a series of tiny struts made from titanium which hold apart the outer edges of the blade, cutting weight and fuel consumption. Another benefit from the new blades - made in a process derived from aircraft-door manufacturing that involves the use of novel "diffusion bonding" to hold the different pieces of metal together - is that fewer production steps are required, making them 20 per cent cheaper than the "honeycomb" blades.

Allocation of EU cash to change

By Caroline Southey in Brussels

The UK has been given Ecu1.7bn (\$2.1bn) by the European Commission to fight joblessness, particularly among young people and the long-term unemployed. Britain has agreed for the first time to distribute the money through regional authorities rather than centrally. Mr Padraig Flynn, European commissioner for social policy, said the new approach would lead to a "more effective response to regionally-defined needs". The money will be drawn from the EU's social fund, which makes up 30 per cent of the five-year structural fund worth Ecu170bn (\$214.2bn). Britain will provide matching funds of between 45 per cent and 50 per cent. The funds cover

1997-99 and come on top of Ecu1.5bn awarded to the UK in 1994. The full sum was agreed in 1994. Almost half of the money - Ecu783m (\$986m) - will be spent on giving career guidance, basic skills training, work experience and ultimately a job to unemployed 16 to 24-year olds. More than Ecu540m (\$666m) will go to people aged over 25 who have been out of work for at least six months, as well as those who have been out of work for at least two years. The UK is also planning a programme for workers with jobs which will allow it to claim a further Ecu244m (\$307m). This money has been set aside for employed workers who might be threatened with unemployment. The UK had previously insisted on using all the money on the unemployed when the fund was first negotiated in 1994.

UK NEWS DIGEST

5,000 troops for Bosnia mission

The UK confirmed yesterday it would contribute 5,000 troops, with tanks, artillery and air support, to the 30,000-strong "stabilisation force" which Nato intends to deploy in Bosnia next year. The announcement came as Nato ambassadors in Brussels agreed to plan for an 18-month stay by the forthcoming mission, a follow-up to the 52,000-strong Peace Implementation Force whose mandate expires next month. The ambassadors also decided that the new force, which will also include about 8,500 Americans, 5,000 French and 3,000 Germans, would have a brief to deter war and police next year's municipal elections. But as the number of foreign troops was being reduced, Nato would have to be more selective about the aid it provided to civilian reconstruction, they agreed.

European Nato members were initially surprised when the US - whose willingness to keep any troops on the ground was in doubt until the last moment - proposed a mission of 18 months, six months longer than most expected. The UK contribution will include an armoured battle group, complete with Challenger tanks and Scimitar reconnaissance squadrons, plus an artillery regiment with 12 howitzers. Mr Michael Portillo, the UK defence secretary, said the offer was subject to Nato producing a satisfactory plan and other alliance members contributing their share. But the latest signs are that Nato commanders will be offered more troops than they need, both by members and non-members of the alliance. Bruce Clark

IMPORT DUTIES

40 arrested after morning raids

Allegedly the biggest excise duty fraud in drinks and cigarettes was uncovered early yesterday morning when 500 Customs and Excise officers raided 100 premises in the UK. Some 20 container-loads of spirits, wines, beer and cigarettes were seized, representing a loss to the government of about \$50m (\$100m) in excise duties and value added tax. About 40 people were arrested and up to \$500,000 (\$855,000) in cash found. "This was a serious, concerted criminal attack on the fabric of the revenue system," the national investigation service of Customs & Excise said. The raids came hours after Mr Kenneth Clarke, the chief finance minister, promised in the UK Budget to appoint more officers to tackle rising levels of duty fraud. Commercial-scale excise duty fraud began after the creation of the European single market in January 1992. Goods are no longer inspected as they leave bonded warehouses or pass through ports on their way abroad. Drinks industry executives say this allows people to set up their own bonded warehouses and buy goods duty-free from distillers, brewers and cigarette makers. They then doctor the paperwork to show the goods were sent abroad but in fact the goods are sold through the UK wholesale and retail systems. Roderick Oram

ACCOUNTING

More data urged for interims

Companies would have to disclose more information in their interim reports - and more quickly - under draft guidelines published yesterday by the Accounting Standards Board. The reforms are likely to prove controversial as they also advocate an accounting framework which would stop companies "smoothing" their results over a year. Sir David Tweedie, the chairman of the board, said the quality of interim reports had improved in recent years but a non-mandatory code was needed to set best practice. Further reforms may lead to preliminary results being improved by the inclusion of detailed notes - leaving the annual accounts as a document of record. The draft guidelines suggest interims should include a summary profit and loss account, balance sheet, cashflow statement and management commentary. Jim Kelly

TOURISM

MPs urge more effort in US

More state cash should be targeted at the US and promising markets in Europe and the Far East, the House of Commons heritage committee said yesterday in a highly critical report on UK efforts to attract tourists from other countries. "We believe it absurd that the British Tourist Authority's [the body charged with attracting visitors] activities for the whole of the Americas be covered from New York, and recommend a separate organisational structure for Central and South America," the MPs said. They called for an extra \$100m (\$167m) to be spent over the next five years. Aspects of the government's tourism strategy were variously described as "absurd" and "indicrous and unacceptable" - strong words from a committee with a majority of members from the governing Conservative party. The strongest criticism was reserved for the government's funding of the British Tourist Authority. On Tuesday Mrs Virginia Bottomley, chief heritage minister, announced a \$300,000 cut in the BTA's \$35.5m budget for next year. MPs on the committee said they believed that spend should be increased by \$20m a year. George Parker

EDUCATION FOR INDUSTRY

Teaching standards attacked

School courses designed to boost understanding of the world of work are suffering from low attainment and poor teaching, says the government's Office for Standards in Education. In a report into vocational GCSE examinations - which attract around 300,000 entries each year - the government's watchdog, together with a panel of employers nominated by the Confederation of British Industry, the main employers' lobby, found that standards achieved in so-called "industry-specific" courses "vary widely". GCSEs are taken by pupils aged 16 and 17. In commerce, building construction, office practice and engineering, the Ofsted inspectors noted that "although some work is sound there is much that is undistinguished". Many pupils lacked any reasonable understanding of the working practices of industry. Simon Targett

European Commission suspects something fishy in Norway

Salmon producers, already facing a Brussels probe, may soon have to contend with a minimum import price requested by London

It is "counter-productive to have production that is larger than the market potential", Mr Tarald Sivertsen, chairman of the Norwegian Fish Farmers Association, said last week. Mr Sivertsen should know. Norwegian salmon producers are once again in trouble with the European Commission for producing too many fish and driving down prices on the European Union market. The Commission is expected soon to impose a minimum import price for salmon - a measure aimed at Norway and formally requested by the UK government amid concern about the effect of low prices on salmon farmers in

Scotland. Scottish farmers would like the import price set at 20 per cent above the present price of \$2.40 (\$4) per kg, an all-time low. The Commission is already investigating allegations that the Norwegian industry dumped fish - sold at below production cost - on the EU market between August 1995 and July 1996, and that it enjoyed government subsidies that were against EU rules on state aid in the late 1980s and early 1990s. Norway is part of the European Economic Area and EU internal market legislation applies to it. Norway has been the dominant European producer of farmed Atlantic salmon since it pioneered the industry

in the 1980s: this year it expects to produce about 295,000 tonnes against Scotland's 80,000 tonnes. But the story of the Norwegian salmon industry has been one of strong increases in production followed by collapsing prices and almost permanent rancour between Norway and other salmon producing countries. In 1991 the US imposed a 26 per cent tariff on salmon imports from Norway, following claims of dumping. The EU has complained about dumping by Norway three times and imposed minimum import prices on each occasion. The latest crisis comes when Norway has arguably been making greater efforts to hold back production. A year

ago its salmon farmers adopted a compulsory ban on feeding fish above a certain size and last March quotas were imposed on the amount of food each farm could give its fish. The Norwegians say these measures should prevent a theoretical 145,000 tonnes of salmon coming to market this year over and above the expected production of 295,000 tonnes. But production may still be nearly 20 per cent more than last year and prices have fallen 16 per cent in the last five months. So why did Norway's 700-odd salmon farmers plan such big increases in output, far in excess of what the EU market was likely to absorb?

Mr Jostein Ralsnes, president of the National Federation of Fish and Aquaculture Industries, told a seminar in Brussels last week that they were carried away by enthusiasm as technological improvements reduced costs and drastically cut losses from disease. Mr Einar Bull, Norway's ambassador to the EU, said farmers saw each other as competitors without considering the market as a whole. The Norwegian government now wants the farmers to set up producer organisations to control output. But such promises cut little ice with the Commission or with salmon farmers in Scotland and Ireland. "The Norwegians have lost credibility because a

lot of their past predictions were not fulfilled," says Mr William Crowe of the Scottish Salmon Growers Association. In 1994 a study by the accountants Ernst & Young concluded that during the previous five years the Norwegian industry received the equivalent of a 20 per cent government subsidy. Norway denies it still gives illegal subsidies to its industry, but the investigators can argue that past subsidies created the capacity that is still supplying the market. The outcome of the EU investigations will not be known until May. James Buxton

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## TECHNOLOGY



In 1910 a missionary on the remote south Atlantic island of Tristan da Cunha witnessed the death of a 12-year-old girl from asthma and noted many other cases of the disease. Fifty one years later the island's interbred people - all 300 inhabitants are cousins - were evacuated to the UK after a volcanic eruption. Medical checks showed, among other things, that 29 per cent of them wheezed and half had a history of asthma.

These extraordinary figures, at least three times the asthma rates in normal populations, triggered a series of medical expeditions to the island that have identified strong family links between the asthmatics there.

This kind of evidence may help explain why gene-hunters are turning their attention to asthma even though popular debate on the disease focuses on atmospheric pollution, the droppings of dust mites, central heating and whether children are too molly-coddled these days.

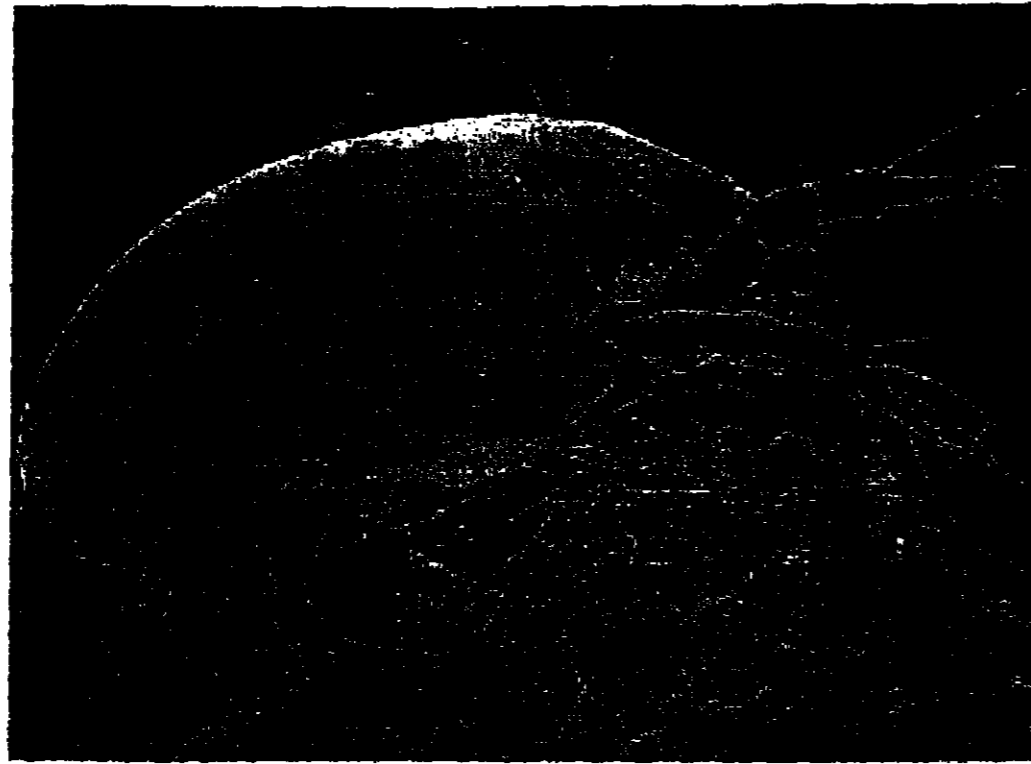
The debate is driven in part by the complexity of asthma. Few simple facts have been established - other than that there is a lot more asthma than 30 years ago. Asthma seems to be worse in richer countries than in poorer countries and in cities than rural areas. However, it is not always clear whether this represents more sufferers or more frequent asthma attacks. Pollution may be a factor, but a German study showed more asthma in squeaky-clean Munich than in the dirtier east German city of Leipzig - where bronchitis is a greater problem than in Munich.

The damp warmth of northern European houses in winter seems to encourage asthma, perhaps by allowing insects and mould to thrive, which in turn lead to higher levels of dust in the air.

Fears that dust causes asthma have created a lucrative business in the US in mite powders and mite-proof covers for mattresses and pillows.

The dust theory is bolstered by evidence that pets or passive smoking may trigger the condition. But it is undermined by those who swear that cutting dairy produce from their diets cures their asthma, and by studies that show that some Tristan da Cunha inhabitants are allergic to cats - even though there are no cats on the island.

The route through this mess to effective treatments starts with the knowledge that there are symptomatic links between



European Federation of Asthma and Allergy Associations  
A mite unfair: It is now thought that sufferers' genes may share some of the blame for asthma with the dust mite

**Daniel Green looks at how attention has been turned to families in the hunt for a cure for asthma**

## New wheeze for gene-hunters

allergy and asthma. Most medicines that are given for one also offer relief for the other.

There are two main classes of treatment. Short-acting bronchodilators, which widen passageways in the lungs, and longer-acting inhaled steroids, which reduce inflammation. The biggest-selling bronchodilator is Glaxo Wellcome's Ventolin. Top-selling steroids include Glaxo Wellcome's Becotide, and Pulmicort, made by Sweden's Astra.

But alleviating symptoms is not enough. Asthma mortality rates have stayed roughly constant since 1960 and hospital admission have risen, according to the World Health Organisation and the US National Heart, Lung and Blood Institute.

The goal of genetic research in asthma, therefore, is to try to identify a simpler cause, one that might offer a more promising

route to new treatments than the many possible environmental possibilities.

"We believe that asthma is the result of both genetic and envi-

**'We believe asthma is the result of both genetic and environmental factors'**

ronmental factors", says Ulf Hak-sell, president of Astra Draco, the company's respiratory medicines division. "Around 60 per cent is genetics and the rest environmental."

The methods that companies such as Astra are using are "functional genomics" and "linkage analysis". They differ from the work of gene sequencing

companies which are trying to identify every component of the human genome.

The idea is to start with families, such as the inhabitants of Tristan da Cunha. By genetic analysis of blood samples from relatives with asthma, the scientists hope to pinpoint visible features on the chromosomes that asthma sufferers have in common. By continually refining the comparisons, they hope to move from microscopic feature to molecular biology and find the genes themselves.

Astra has an alliance with Millennium, a Massachusetts biotechnology company, with which it is collecting "several thousand families" to analyse. The same method is being pursued by Germany's Boehringer Ingelheim through a partnership with California's Sequana. Unfortunately, the work is

progressing slowly, partly because the genetics of asthma seems to be almost as complicated as its external causes.

Unlike cystic fibrosis and other diseases, there is no single gene for asthma. There seem to be many genes and perhaps many groups of genes involved.

"A number of international research groups have discovered loci [regions] on chromosomes that are associated with asthma," says Jonathan Knowles, research director of Glaxo Wellcome Europe. "They have not yet discovered the genes, but they seem to be getting there."

There will still be a long way to go once the genes are identified. Because there are many genes involved, it will be difficult to devise a single simple treatment to "correct" them.

Instead, research will then focus on what the genes do and what happens next. Each gene triggers the production of a protein in the body. Each protein is the first step in a series of chemical reactions that are the workings of the human body.

"We hope that in asthma we will find that the genes are interconnected through what happens downstream [ie that the chemical reaction sequences overlap], says Astra. "There might even be an intersection."

If his hopes are realised, the intersection could be the weak point of the disease. Asthma may be cured by designing a drug to act on the intersection.

That possibility is remote enough for Knowles to express some doubt about genetics as a route to new asthma treatments. "The genetics of asthma is important for the future, but perhaps not as important as some other things," he says. "We have a number of different mechanistic processes, such as inflammation, to follow up."

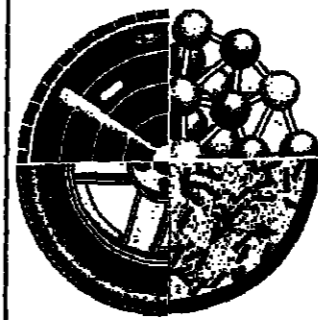
Glaxo has not signed gene-hunting partnerships with companies such as Millennium and Sequana, and perhaps has a vested interest in playing down the possibilities opening up to its competitors.

But Knowles says: "The issue is the degree of unmet medical need. It's not worth spending a lot of money if there are more serious conditions around." Asthma is a dangerous, he concedes, but the cause may be partly because patients do not take today's drugs properly.

Such are the obstacles facing asthma gene hunters that Knowles is unlikely to be proved wrong for several years, if ever.

The series on human genes continues next month with a look at depression

### Worth Watching - Andrew Baxter



#### Petrol refining feels the burn

Catalysis based on uranium oxide could transform the way in which the toxic emissions from petrol refining are destroyed, writes Carol Jones.

Polychlorobiphenyls (PCBs) and other chlorine-containing hydrocarbons are currently incinerated at 1,000°C, costing European companies close to \$600m a year. Although very efficient, this process can lead to highly toxic by-products such as dioxins.

In Nature magazine today, scientists from Liverpool University and BNFL group research laboratories, describe a new process which involves passing polluting gases through a uranium oxide catalyst bed at much lower temperatures, around 250°C.

This form of catalytic combustion is just as efficient as high-temperature incineration but is much more cost-effective. It also does not result in any harmful by-products.

Unlike previously tested precious metal based catalysis, uranium oxide does not seem to lose its activity with time - an essential requirement for a commercial catalyst.

Depleted uranium oxide and uranium hexafluoride, which can easily be converted to the oxide, are by-products of the uranium enrichment process. Until now they have had little commercial value and are considered by many as an environmental burden - approximately 30,000 tons are stored at BNFL sites in the UK alone. Using uranium oxide as a catalyst may solve the problem.

Ian Hudson, BNFL: tel UK (0)1772 763929, fax (0)1772 763470; Tim Bullough, Department of Materials Science and Engineering, Liverpool

University, tel UK (0)151 7945999, fax (0)151 7944675 e-mail: timbull@liu.ac.uk

#### Cool line in superconductors

Another milestone has been passed in the development of industrial applications for superconductors, which transmit electricity with no resistance when cooled below a certain temperature.

Asea Brown Boveri has announced the successful installation, in a Swiss hydro-electric power plant, of the world's first commercially operational high-temperature superconducting device for electrical utilities.

High-temperature superconductors do not have to be cooled to such low temperatures as earlier devices to be effective.

ABB's "fault current limiter" is designed to protect power system equipment and personnel from the effects of short circuits. When a short circuit occurs, the electrical current in the system immediately rises above the level at which the superconductor can function. The limiter's resistance then instantly increases, blocking the current surge.

Michael Robertson at ABB, tel Switzerland 1 317 7304, fax 1 312 1543

#### Keeping phones operational

Communications are critical to the operations and safety of public transport and power station operators, and telephone faults need to be rectified rapidly.

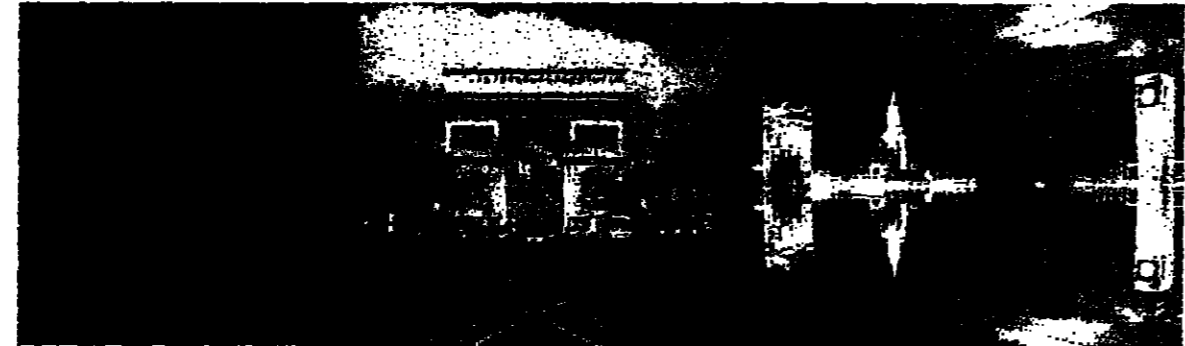
To address such users' needs, Racal has launched its Intelligent Self Reporting Telephone system - a PC-based network which reports the operational status of telephones in real time and identifies, locates and analyses faults.

The system's management station can process more than 2,000 reports a day, providing a database of performance and traffic information, and reporting faults locally and by fax to remote maintenance staff.

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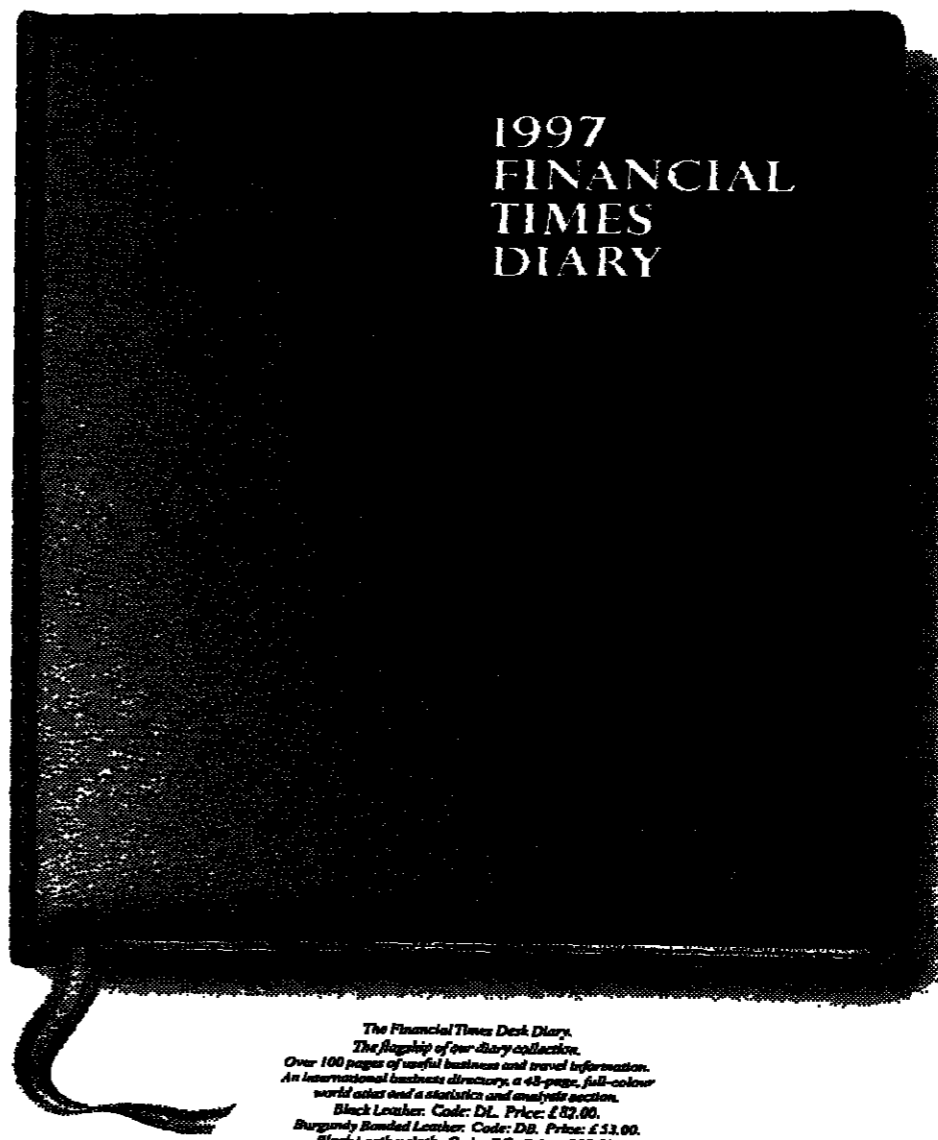


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Thursday November 28 1996

Remind yourself daily that a cheerful disposition invites success.

VW shares decline after US court ruling in row with GM

By Wolfgang Münchau in Frankfurt and Haig Simonian in London

Shares in Volkswagen, Germany's biggest car manufacturer, fell by almost 6 per cent yesterday after a US court ruling which could significantly increase the damages the company might face should it lose its bitter legal battle with General Motors.

most strident demand to date that Volkswagen sack Mr José Ignacio López, its head of purchasing and production. GM alleges that Mr Lopez took confidential new product material with him when he defected to VW in March 1993.

for sales and marketing, is resigning on personal grounds. Mr Morris, who joined Audi in 1995, had left his family in north-west England and commuted regularly at weekends.

equity, based on the company's improving financial performance. Opel said: "No out-of-court resolution of this controversy is possible until the leadership of Volkswagen and its management board acknowledge the wrongful conduct that occurred and accept responsibility to remedy the wrongdoing by, among other measures, dismissing López and his collaborators and compensating for the severe damages caused."

Row looms in US over plan to tighten clean air rules

By Patti Waldmeir in Washington and Richard Waters in New York

The US Environmental Protection Agency yesterday proposed stricter standards for air emissions in a move likely to spark a battle between industry and public health advocates in Congress and the White House.

stricter standards for the tiniest airborne particles of 2.5 microns, which can damage lung tissue. The announcement is a blow to business groups, state governors and city mayors who lobbied hard against the proposals.

standard, and then doing the research and gathering the information," the ASQC said. But the American Lung Association, which says tens of thousands die annually because of particle emissions, welcomed the proposals.

GEC head casts doubt on purchase

Continued from Page 1

shareholders in Framatome - of which it is one - to get between 16 and 20 per cent of any merged entity. GEC acknowledged bankers' valuations of the assets to be pooled in the proposed merger have to be completed.

THE LEX COLUMN Pride and Prejudice

In France, they call it "Thomsongate" - a document supposedly reporting a conversation in which Lord Weinstock, General Electric Company's former managing director, and Mr George Simpson, who now holds the job, plot to take control of the French electronics and nuclear industry.



that was knocked off VW's market capitalisation yesterday. More intangible, but probably more important, is the potential damage to the German group's management. The law suits pending between the companies threaten to turn Mr José Ignacio López de Arriortúa, VW's charismatic purchasing chief and the man at the centre of the row, into a lame duck.

group to black investors. It also seems clear the new owners will be able to add value to JCI, as white bosses are finding it hard to motivate black miners. Black empowerment cannot happen overnight, because black people simply do not have enough capital to buy big swathes of industry.

Black empowerment cannot happen overnight, because black people simply do not have enough capital to buy big swathes of industry. Still, the fact that there was a competitive auction for JCI suggests that more deals in the mining sector could be in the offing.

T&N T&N's deal to cap its asbestos liabilities transforms the UK engineering group. Shorn of its poisonous cocoon, T&N is more butterfly than moth and a plausible takeover target.

IBM to build two plants in Thailand

By Ted Bardacke in Bangkok

International Business Machines of the US will next week announce an investment worth as much as \$500m to build two factories in Thailand to make hard-disc drives.

Board officials said the plants would be wholly owned by IBM. They would be situated in Thailand's booming eastern seaboard region, and would export about 90 per cent of output.

sen Thailand for their production base for south-east Asia. IBM officials said it was the Japanese arm of the company that helped put the deal together.

countries have started to rise. Thailand is becoming the location of choice for companies manufacturing medium-end computer parts, such as keyboards, monitors and disc drives.

Black empowerment

Anglo American's sale of its controlling stake in JCI, the mining house, to a black consortium for \$2.8bn (\$610m) has enormous symbolic importance.

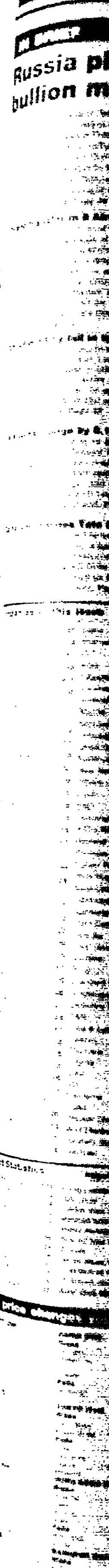
Volkswagen

The legal battle between Volkswagen and General Motors over allegations of industrial espionage has been dragging on for four years.

T&N's new look comes at a price, of course. After paying its reinsurers an \$85m premium (net of tax) it will be balancing borrowings of \$400m on a market capitalisation of \$940m.

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COMPANIES AND FINANCE: EUROPE / AFRICA

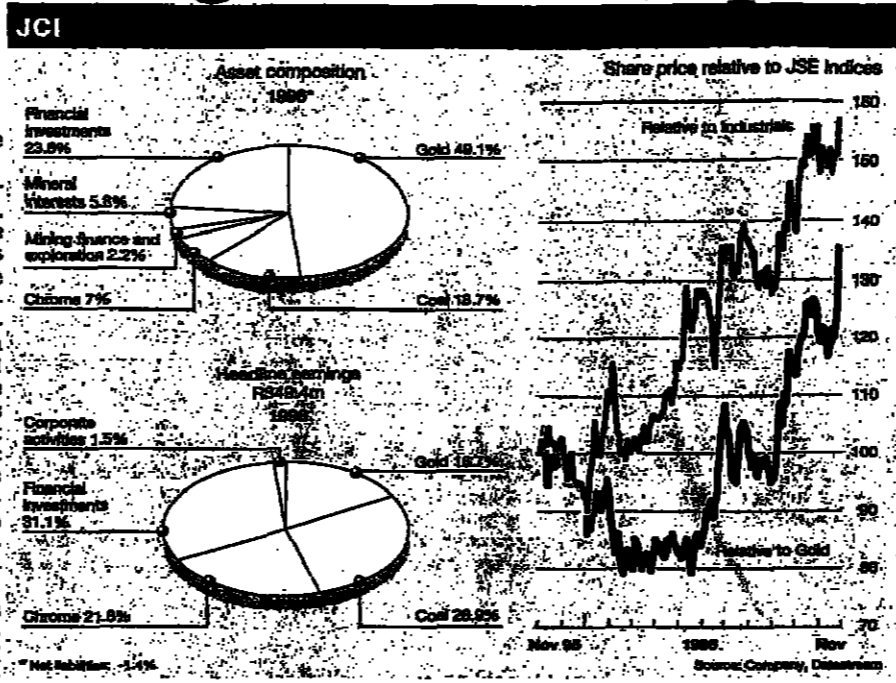
# Anglo American comes good on its promise

JCI is S Africa's first mining house to come under black investors' control, writes Mark Ashurst

Next to the inauguration of President Nelson Mandela, this week's sale of mining house JCI is the most spectacular transfer of power in South Africa since it became a democracy in April 1994. Anglo American, the white-owned conglomerate that dominates the local economy, has sold its controlling stake in JCI to a consortium led by a former inmate of Robben Island, the notorious jail for political prisoners. The deal gives birth to South Africa's first black-controlled mining house.

Anglo has sold 34.9 per cent of JCI to the African Mining Group, a consortium of at least eight black investors, for R2.8bn (\$610m). The lead buyer is Capital Alliance, an insurance and financial services group whose chairman, Mr Msi Khumalo, spent 12 years as a political prisoner on Robben Island until 1990. The deal fulfils a promise made on the eve of the all-

race election, when Anglo announced that it would sell its controlling stakes in Johnnic, a R10bn industrial holdings company, and JCI to black buyers to promote economic empowerment. But in contrast to Johnnic, which was sold in August to a broad-based consortium of black buyers at a discount of 7 per cent to the market, African Mining has acquired JCI at a premium. Its bid price of R54.50 a share is broadly in line with the JCI's net asset value and 10 per cent above the market price. "We are convinced of the fundamental value of JCI, and we think it is currently undervalued both in terms of its assets and its potential," Mr Khumalo said in an interview with the FT. It had been impossible to acquire JCI at a discount because of competition from a rival consortium led by New Africa Investments, South Africa's largest black company. Mr Julian Ogilvie Thompson, Anglo chairman, said



JCI had been sold to the highest bidder. Their choice will disappoint Mr Cyril Ramaphosa, the secretary-general of the African National Congress and a former leader of the National Union of Mineworkers. Mr Ramaphosa quit politics to join New Africa in May and was widely tipped as the frontrunner in the race for JCI. New Africa was part of the consortium that bought Johnnic - and last month Mr Ramaphosa was elected chairman of the company whose portfolio includes an array of minority stakes in blue chip industrial stocks.

Mr Khumalo said members of the African Mining consortium had concentrated solely on acquiring JCI - unlike New Africa which he said had spread itself between the two bids. "We are very clear that we are moving into a controlling position," he said. Both Johnnic and JCI were unbundled from Johannesburg Consolidated Invest-

ments in 1995, while the group's platinum interests found a new home in Anglo American Platinum. "We separated the other interests because we wanted to propagate the concept of the mining finance house," recalls Mr Michael Spicer, Anglo's public affairs director. However, that objective is far from guaranteed. The traditional concept of a mining finance house - whereby mines are administered by a head office, which

asset value in the share price of the biggest South African mining house. "We will look at an appropriate capital structure within a year or so. Our objective is to unlock as much value as possible and we are keeping an open mind," says Mr Khumalo. JCI's operating interests span gold, coal, chrome and minerals; the group also has an indirect stake in the Prestea gold mine in Ghana, and new gold prospects in Ethiopia, Mali and the Ivory Coast. Mr Ogilvie Thompson said Anglo would retain 13 per cent in JCI, which may be diluted to about 7 per cent by a public offer. Details will be finalised by February 28, but the consortium is certain to include at least three unlisted, black-controlled holding companies: Thebe, Co-ordinated Network Investments and African Renaissance. Mr Alexander Wilmot-Sitwell, director of corporate finance at SBC Warburg and adviser to the consortium, said no member would hold more than 20 per cent of JCI. See Lex

# Dexia expects strong results

By Andrew Jack in Paris

Dexia, the banking group formed by the merger of Crédit Local de France and Crédit Communal de Belgique, said yesterday it expected new loans during 1996 to amount to FF100bn (\$19.28bn). Mr Pierre Richard, chairman, predicted strong results for the full year, up on the combined results of the two banks for 1995, and said their total activity stood at FF61bn for the 10 months to the end of October, up 116 per cent on the same period last year. He was speaking the day after the first board meeting of Dexia, which is formally operating following approval by shareholders of both banks for the new structure, and a quotation of shares of Crédit Communal de Belgique on the Belgian stock exchange. Mr Richard said that he expected the group to pay a dividend in 1996 at least equivalent to last year's level, and called Dexia no longer a "Franco-Belgian" but a "European" institution. He said that he was considering significant additional acquisitions. Mr Richard also stressed his belief in the importance of greater decentralisation of power from the central government to local authorities, which are the principal clients of Dexia in France and elsewhere.

# Russian commercial bank announces plan to raise \$1bn

By Christia Freedland in Moscow

Stolichny Savings Bank, a leading Russian commercial bank, yesterday announced plans to raise \$1bn to finance its attempt to revive Agroprombank, the Soviet-era farmers' bank Stolichny acquired last week. Mr Alexander Smolensky, president of Stolichny, said he hoped to raise the money from European commercial banks and western

financial institutions, including the World Bank and the European Bank for Reconstruction and Development. The ambitious plan was part of Stolichny's robust reaction to sharp criticism of the Agroprombank deal, in which the commercial bank won a controlling stake for Rb130bn (\$23.8m). Stolichny also pledged to grant Agroprombank a five-year loan of Rb1,000bn, although in past auctions investment obligations

have often quietly gone unfulfilled. The 50 per cent plus one share stake in Agroprombank was sold in a public tender formally open to all qualified Russian banks. But some Russian critics have said the deal is part of a pattern of privatisations with which the Kremlin has sought to reward its political backers. Stolichny is one of the group of six banks and businesses which financed President Boris Yeltsin's

successful re-election campaign. The group meets regularly and two of its members have been elevated to key positions in the government. But Stolichny executives, speaking at a press conference with government officials, yesterday brushed off the attacks and presented their strategy for turning around the ailing Agroprombank. Analysts said the acquisition of Agroprombank, whose 1,200 branches form the second-largest

retail network in Russia, could help Stolichny to establish itself as Russia's leading private bank. Mr Smolensky said that the controversy surrounding the deal had deterred him from immediately merging the two banks. However, he said that they would operate in tandem, and on January 1 1997 Stolichny would take on a new name to reflect the partnership: SSE Agro (Stolichny Bank Sberzhenie Agro).

He said his priority would be personnel training and replacing the outdated equipment at Agroprombank with a computer network connecting all of its branches. But Mr Smolensky promised not to make any significant changes in the formerly state-owned bank's management, and according to the terms of the sale at least 60 per cent of Agroprombank's portfolio must remain in agricultural lending.

# Mixed nine months for Israeli industry groups

By Judy Dempsey in Jerusalem

Koor and Clal, two of Israel's largest industrial holding groups, yesterday reported markedly different results, with Koor announcing a 9.4 per cent rise in net income for the first nine months of the year and Clal a 27 per cent fall. The results reflect shifting management strategies as Koor, headed by Mr Benny Gaon, started a radical restructuring early last year aimed at hiving off part of its retailing side and building core businesses based on telecommunications and electronics, agrochemicals and construction. Clal, whose chairman Mr David Wainshal recently announced he was to step

down, is to embark on its own restructuring programme once Mr Yitzhak Kaul, chairman of Bezeq, the state-owned telecoms network, takes over next April. Koor's net profits were driven by a 17.5 per cent rise in exports for the third quarter compared with the previous year, despite the overvalued shekel and high interest rates. An interim dividend of Shk1.5 was paid. Net income for the nine months rose from \$14m to \$154.3m on a 2 per cent increase in sales from \$2.59bn to \$2.85bn. Earnings per American Depositary Share slipped from 50 cents to 41 cents. During trading on the Tel Aviv Stock Exchange, Koor yesterday lost 0.5 per cent, closing at Shk280.92.

Analysts said the results were in line with expectations. Koor last year had net profits of \$158m on sales of \$3.5bn, with exports accounting for nearly one-third of sales. Clal's net income over the nine months plunged from Shk150.6m to Shk110.4m (\$34m) on a slight increase in sales from Shk3.5bn to Shk3.98bn. Profitability was hit by steep losses at its Scotch subsidiary, the maker of printing and video products. Schex reported a net loss of \$15m for the third quarter after a sharp fall in demand in the graphic arts market. Last year, Clal had net profits of Shk184m on sales, excluding insurance income, of Shk4.8bn. Its shares rose from Shk72.74 to Shk73.65 in Tel Aviv yesterday.

FINANCIAL TIME

Time's getting short, but it's still not too late to ensure you're ahead of the competition after the year 2000. Call now for documentation about the LEONARDO Bayer Insurance Centre, a Karl Steiner AG construction project in north Zurich.

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This announcement appears in a matter of record only. November 1996

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on behalf of  
**The State of Israel**

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**Term Loan Facility**

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COMPANIES AND FINANCE: THE AMERICAS

# Bell Atlantic lifts the cloud from Iusacell

The US group's Mexican buy demonstrates its commitment to investment in the country

The hidden political risks of investing in Mexico became evident this week when Bell Atlantic of the US announced it was spending \$200m to take control of Iusacell, the struggling Mexican cellular telephone operator, and buy out a Mexican partner who had become a political liability for the company.

Bell Atlantic announced on Tuesday it was acquiring a controlling interest in Iusacell's voting stock from Mr Carlos Peralta and his family. The US company said it would exchange part of its non-voting shares for the Peralta family's voting shares at a premium of \$50m.

It said the share-swap would not affect the aggregate ownership of the company, which would remain 48 per cent for the Peralta group and 42 per cent for Bell Atlantic.

In addition, Bell Atlantic said it would lead Iusacell \$150m in subordinated debentures convertible into Iusacell voting shares.

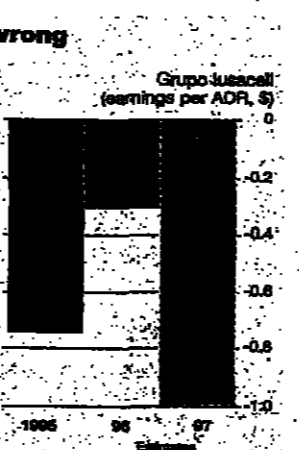
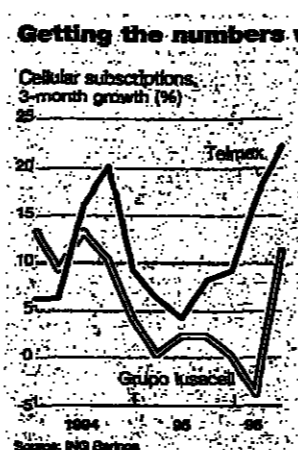
The announcement was welcomed by the stock markets in Mexico City and New York, where Iusacell's American Depository Receipts (ADRs) rose \$1.875 on Tuesday from Monday's close of \$7.

"The takeover demonstrates Bell Atlantic's commitment to its Mexican investments," said Mr Patrick Jurczak, a telecommunications analyst with ING Barings in New York. "Eliminating Mr Peralta's control over Iusacell also removes the political cloud that was hanging over the company."

Mr Peralta's business grew rapidly during the administration of Mr Carlos Salinas, Mexico's president from 1988 until December 1994.

It was from the Salinas government that Mr Peralta obtained his concession to operate cellular telephony, thereby becoming the only competitor to Telmex, Mexico's privatised telecommunications monopoly.

In June 1994, six months after Mexico joined the North American Free Trade Agreement, Mr Peralta floated his telecommunica-



lost to Telcel, Telmex's cellular telephone company, over the past two years.

"Over the past 12 months, Telcel has gained more than 182,000 subscribers; Iusacell about 1,100," says an ING Barings report. "Telcel now has a penetration rate almost double that of Iusacell - 0.6 versus 0.3 per 100 inhabitants." Iusacell has not made a profit since its flotation on the New York Stock Exchange and has thus not paid out any dividends.

Nevertheless, market analysts believe the company could carve a niche in Mexico's soon-to-be deregulated telecommunications market, particularly if it obtains a licence to operate fixed wireless telephony - a cost-effective option for Mexico's rural areas.

Leslie Crawford

for a licence to operate basic telephony services with fixed wireless technology.

Stock market analysts said they expected the licence would be forthcoming now that Mr Carlos Peralta was out of the way. "Mr Peralta's links to Mr Raúl Salinas affected the government's

willingness to grant an operating licence for Iusacell's fixed wireless technology," Mr Jurczak said.

Mr Steve Fleischer, a spokesman for Bell Atlantic, said the US operator would start work in Mexico by seeking to recapture the market share Iusacell has



Carlos Peralta, whose links to the former ruling family were not looked upon kindly by Ernesto Zedillo's government.

AMERICAS NEWS DIGEST

## Cut in provisions lifts Scotiabank

Lower loan loss provisions and strong investment banking business helped Bank of Nova Scotia increase annual earnings by 22 per cent. The bank, Canada's fourth biggest and a recent favourite among investors, lifted its quarterly dividend by 3 cents, to 37 cents a share. The increase is the second in the past year.

Earnings rose to C\$1.07bn (US\$799m), or C\$4.08 a share, in the year to October 31, from C\$876m, or C\$3.38, in 1995. Return on equity improved to 15.8 per cent from 14.3 per cent. Loan loss provisions dipped to C\$80m from C\$560m. Assets stood at C\$157.3bn on October 31, 6.8 per cent higher than a year earlier.

The 1996 performance slightly exceeded analysts' expectations, and BNS shares were up 15 cents to C\$46 at midday in Toronto yesterday.

BNS has the widest international operations among the Canadian banks. It has stakes in financial institutions in several emerging markets, including in Grupo Financiero Inverlat, a Mexican group.

Bernard Simon, Toronto

## Rating upgrade for CAF

Standard & Poor's has upgraded its credit rating of the Andean Development Corporation (CAF), the multilateral lending institution based in Caracas, Venezuela. The CAF said its short and long-term credit ratings were increased to A-2 and BBB-plus, respectively, based on the institution's solid financial results in 1996.

Among other factors, S&P judged favourably "the economic performance of the member countries during this last year", CAF said. The member countries of CAF are Venezuela, Colombia, Ecuador, Peru and Bolivia.

Raymond Collin, Caracas

## Bombardier climbs 22%

Bombardier, the Canadian aerospace and transit equipment group which owns Shorts of Belfast, posted net profit of C\$1.5m (US\$68.5m), or 27 cents a share, up 22.5 per cent from C\$74.9m, or 22 cents, a year earlier. Revenues were C\$2bn, up 28 per cent from C\$1.6bn.

Nine-month earnings were C\$258.9m, or 75 cents a share, up from C\$207.5m, or 61 cents, on revenues of C\$5.5bn against C\$4.4bn.

Robert Gibbens, Montreal

## Electric bus venture

Canada's Western Star Trucks and US aerospace group Lockheed Martin will jointly make hybrid electric buses for North American cities. Lockheed will supply the drive systems for the low-floor buses, to be made by Western Star at its Ontario and US plants from late-1997. The vehicles use an engine-generator set and batteries for energy.

Robert Gibbens

## Spain firm on airline

Spain has no plans to sell its stake in Aerolíneas Argentinas, the country's industry and energy minister said yesterday. Spain will "continue to be involved in the operation, the management and the personality of the company", Mr Josep Figue told the Clarin newspaper in Buenos Aires.

Spanish state-owned airline Iberia Líneas Aereas de España holds a 20 per cent stake in Aerolíneas, while the government itself owns about 45 per cent through its 100 per cent ownership of Iberia and through a holding company.

Rosier, Buenos Aires

NEW ISSUE

This announcement appears as a matter of record only.

27th November, 1996



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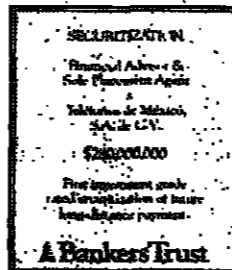
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COMPANIES AND FINANCE: ASIA-PACIFIC

Investors cool on Japan's profits recovery

By William Dawkins in Tokyo

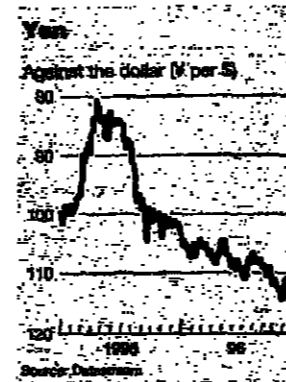
Corporate Japan ended its first-half reporting season this week finding it had done better than expected, but not well enough to entice investors back to the stock market.

Some surprises pop up at the half-year stage

Table with 5 columns: Profits by sector, Yen bn, First half 1996, First half 1995, % change, Improvement on 1995 estimate %.

(1) Includes mining, pulp and paper, chemicals, fishing and forestry (2) Includes construction, property, retail and services

limited enthusiasm. The Nikkei 225 index closed yesterday at 21,345, only 3.3 per cent above its level when the reporting season opened.



lift margins or cut prices more aggressively. For example, Toyota, Japan's largest car company, nearly quadrupled first-half profits despite a fall in domestic sales and Honda profits rose by the same amount.

Some sectors, however, were disadvantaged by the falling yen. Airlines, oil distributors and power companies, dependent on imported oil denominated in dollars, reported sharp profit declines.

Barney's backs Dickson move

By John Riddling in Hong Kong

Dickson Concepts, the Hong Kong luxury retailer, has received backing from Barney's and its creditors to perform due diligence work which could lead to an acquisition or refinancing of the New York-based department store.

ISSUE OF £2,500,000 7% TREASURY STOCK 2002 INTEREST PAYABLE HALF-YEARLY ON 7 JUNE AND 7 DECEMBER FOR AUCTION ON A BID PRICE BASIS ON 4 DECEMBER 1996. Includes application form and detailed terms.

COMPANIES AND FINANCE: ASIA / PACIFIC

# Core activities drive growth at Siam Cement

By Ted Bardacke in Bangkok

Siam Cement, Thailand's largest industrial conglomerate, reported surprisingly strong third-quarter earnings yesterday, as healthy growth in core cement and pulp and paper sales offset poor performance in steel and petrochemical operations.

Consolidated third-quarter net profit rose 14 per cent to Bt1.5bn (\$58m), while nine-month consolidated net profits were 12 per cent higher year-on-year at Bt5.88bn.

Analysts said the company was continuing to build foreign currency debt, even swapping some existing baht loans into dollar or yen loans, in an attempt to lower interest charges on the financing needed for expansion. Annual capital expenditure this year and next is likely to average Bt26bn, and net spending is nearing 350 per cent, according to Baring Securities.

The company also announced it would set up a \$120m plant to produce methyl methacrylate, a raw material for synthetic glass, in a joint venture with Mitsubishi Rayon of Japan. Each company will hold 45 per cent of the venture, with private investors taking the rest.

Cement sales account for about one-third of the company's revenues and

analysts said these had risen by about 15 per cent in the third quarter. Sales during the same period last year were hampered by transport and lower demand because of Thailand's worst flooding in decades.

Siam Cement was also able to export much of its excess cement capacity, and also benefited from the worldwide downturn in pulp prices, lowering its raw material costs for paper products.

However, low world prices are still hurting Siam Cement's steel and petrochemical subsidiaries, analysts said.

The automotive parts business, however, appeared to shrug off a slowdown in Thailand's automotive sector. This business, which now accounts for about 10 per cent of total revenues, continued to show the important growth that began earlier this year.

Foreign designated shares of Siam Cement were the most actively traded yesterday, closing up Bt24 at Bt9.04.

Saha-Union, one of Thailand's leading textile and industrial manufacturing conglomerates, said yesterday third-quarter net profits fell 54 per cent year-on-year to Bt73.2m, reflecting the growing difficulties in the country's garment sector. Nine-month profits fell 25 per cent to Bt387m.

# Novelty stock shows solid prospects

Philippine electronics group SGI is developing its exports side

As the only consumer electronics company to be listed on the Philippine stock exchange, Solid Group (SGI) has cornered the market for novelty value. Likewise, as one of only two manufacturing stocks on the exchange, SGI's listing has sparked curiosity among fund managers accustomed to a bland diet of local property and banking stocks.

But the company, which launched a 3bn peso (US\$114.2m) initial public offering two months ago, is also taken seriously as a possible "emerging blue chip" by local investors. With a 24 per cent share of the domestic television market and almost 50 per cent of Philippine audio and video sales, SGI is considered well-placed to benefit from its unique position on the local market.

Under licence from Sony and Aiwa, the Japanese electronics groups, SGI has lifted production to more than 1m television sets a year, with almost 30 per cent exported to other Asian markets.

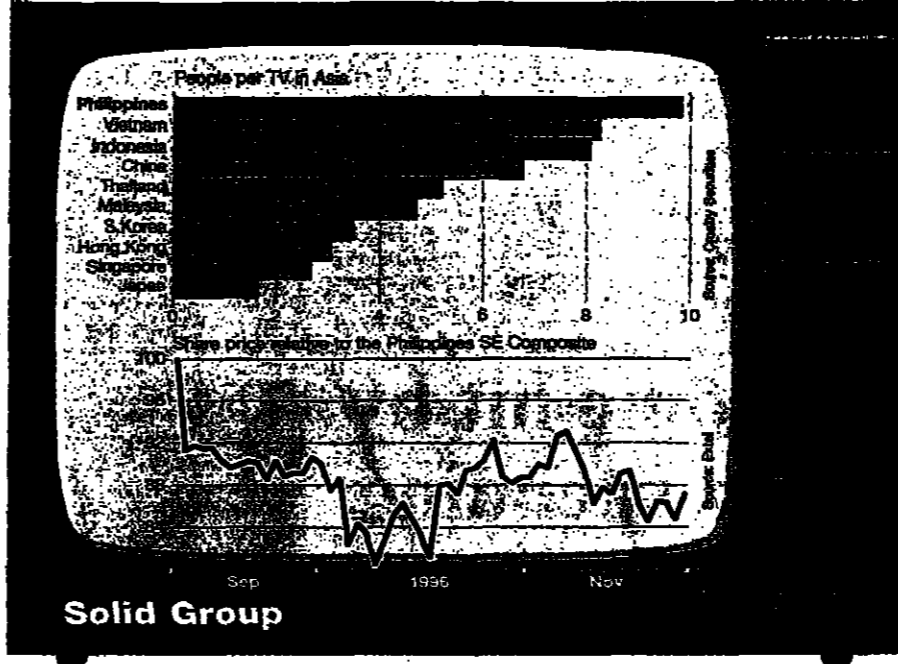
The group, which posted earnings growth of 280 per cent in the first nine months, is expected to continue to outperform its domestic competitors - mostly South Korean and other Japanese investors - in the consumer electronics

market. In addition, as the sole Philippine exporter of consumer electronics goods, Solid is in a good position to exploit economies of scale in its domestic operations.

Yet the company, which is majority-owned by the Chinese-Filipino Lim family, has heavily underperformed the market since its well-subscribed listing in September. Offered at 6.50 pesos each, the shares quickly fell to 5.50 pesos before recovering to 5.50 pesos. Bearish sentiment about the sustainability of the Philippine property boom and growth in banking stocks has held back the market. But specific worries over SGI's novelty value also played a part in its disappointing share performance.

"A lot of investors are waiting to see whether Solid's impressive growth can be maintained over the next 12 months," said Mr Jo Gonzalez, analyst at Jardine Flemings in Manila. "The company is seen as a very good prospect but there is still a sense of caution before buying into a Philippine manufacturing stock."

Among other worries, there is justifiable concern over Solid's heavy exposure to exchange rate fluctuations, with more than 70 per cent of the group's components imported from Japan and elsewhere. Crosby Securities, the US stock broker,



estimates that for every 5 per cent appreciation of the peso against the US dollar, Solid's profit margins would be squeezed by 25 per cent.

Rumours, also, about the security of Solid's long-standing franchise arrangement with Sony (and Sony's subsidiary, Aiwa) have also surfaced. In both cases the licence is renewable on a one-year contract. Speculation that Sony, like much of the Japanese manufacturing sector, will bypass its franchisees and shift to direct production in its south-east Asian markets

has alarmed local investors. "We have a 35-year relationship with Sony, so we feel pretty comfortable with the situation," said Mr Vincent Lim, chief financial officer at Solid. "But we are very keen to reduce the foreign exchange risk by shifting our sourcing to the domestic market. We plan to reduce the import content from 70 per cent to 40 per cent within three years, and hopefully to zero by early next century."

The Lim family's decision to launch an IPO earlier this year was partly motivated

by the need for capital to invest in in-house components manufacturing. The group, which aims to boost the share of exports from 30 per cent to more than 50 per cent of total sales by 1998, is investing 1.2bn pesos in upgrading its domestic constant production.

With the government planning to slash tariffs on imported consumer goods, from 30 per cent in 1996 to 5 per cent by early next century, Solid is working to a tight schedule.

Edward Luce

# ACC fall adds to India gloom

By Tony Tassell in Bombay

A much worse than expected fall in profits at Associated Cement Companies, the leading Indian cement producer, has deepened a sense of gloom over the interim reporting season for corporate India.

Net profit of the company, a flagship of the Tata Industrial Group, dropped more than half in the six months to September 30, from Rs1.25bn to Rs550.5m (\$15.4m). This was sharply below market expectations of Rs900m-Rs1bn, and even these forecasts had been scaled back from around Rs1.6bn earlier in the year.

Analysts said the results were the biggest shock in a generally poor reporting season for Indian companies, with disappointing results showing slowing earnings growth.

Shares in ACC fell 12 per cent to Rs1,018. The slide in ACC triggered a heavy fall on the rest of the market, particularly in other cement stocks.

Analysts blamed the deeper than expected fall in profits on a squeeze in margins following a sharp increase in costs during a time of flat volume growth.

They said price rises for ACC had been restricted by mounting oversupply in the Indian cement industry against slackening demand.

# Telkom up 28% after nine months

By Manuela Saragosa in Jakarta

Telkom, the Indonesian state-controlled domestic telecommunications carrier, has posted a 28.1 per cent rise in net income for the first nine months. It attributed the improvement to continued growth in the number of its lines in service, and in call volumes on its fixed-line network.

Net income was Rp1,130bn (\$481.9m) compared with Rp873.4bn in the first nine months of 1995. Operating income rose 15.3 per cent to Rp1,554bn. The number of lines per 100 inhabitants rose from 1.5 to 1.9.

Interest earned on proceeds from Telkom's initial public offering also helped the bottom line, pushing down expenses net of other income to

Rp14bn from Rp84bn. Telkom increased the number of new lines in service by 32 per cent, or 628,000, bringing the total to 3.92m. That figure includes 2.13m lines in regions controlled by Telkom and 1.79m in areas controlled by private consortia.

Earlier this year, Telkom accepted a one-time downward adjustment of the guaranteed minimum annual revenues, or MTRs, it receives from consortia installing and operating new lines in the regions. They agreed to pay Telkom an annual MTR of Rp1,554bn, 4.4 per cent less than the Rp1,659bn flagged in Telkom's prospectus.

Operating revenues from those regions managed by Telkom totalled Rp1,996bn, while the five regions managed by private consortia contributed Rp1,066bn.

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The German Pfandbrief  
Solid from the ground up



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By: The Chase Manhattan Bank  
London, Agent Bank  
November 28, 1996

**LEGAL NOTICES**

**IN PARLIAMENT**  
SESSION 1996-97

**GIROBANK plc (TRANSFER)**

NOTICE IS HEREBY GIVEN that application is being made to Parliament in the present Session by Girobank plc for an Act under the above name or short title for the purposes of which the following is a concise summary:

To provide for the vesting in Alliance and Leicester plc ("ALL") of the undertakings of Girobank plc ("Girobank") and Alliance & Leicester Personal Finance Limited ("ALPF"); for such vesting to take place on a date to be determined by the directors of ALL; in relation to all property and liabilities of, or held by, Girobank and ALPF; the validation of references in deeds and other instruments; staff employment and pension rights; the saving of contracts, statutory provisions and other documents, powers, authorities, negotiable instruments, hallmarks, securities and proceedings and the provisions of the Bankers' Books Evidence Act 1879; the continuance of accounts and of interests in land; and to make further provision supplementary to or consequential upon the purposes aforesaid, including the application of the intended Act to Scotland and Northern Ireland.

On and after 4th December 1996 a copy of the Bill for the intended Act may be inspected and copies obtained at the price of £1 each at the head office of Girobank plc at 49 Park Lane, London; at the Alliance & Leicester Building Society, Scottish Administration Centre, Broughton Street, Edinburgh; at the Alliance & Leicester Building Society, Regional Office, 63 Royal Avenue, Belfast; and at the offices of the undermentioned Parliamentary Agents.

Objection to the Bill may be made by depositing a Petition against it, if the Bill originates in the House of Commons the latest date for depositing such a Petition in the Private Bill Office of that House will be 30th January 1997; if a Petition in the House of Lords the latest date for depositing such a Petition in the office of the Clerk of the Parliament in that House will be 6th February 1997. Further information may be obtained from the Private Bill Office of the House of Commons, the office of the Clerk of the Parliament, House of Lords, or the undermentioned Parliamentary Agents.

Dated 28th November 1996

ALLIANCE & LEICESTER  
Girobank plc  
49 Park Lane  
London W1Y 4EQ.  
Company Secretary.

SHERWOOD & CO.,  
33 Great Peter Street,  
Westminster,  
London SW1P 3JL.  
Parliamentary Agents.

COMPANIES AND FINANCE: UK

Staley setback hits Tate & Lyle

By Maggie Urry

Tate & Lyle's results for the year to September 28 were overshadowed by a halving of profits at Staley, its North American corn syrup business.

Group pre-tax profits fell from £311m to £276m (£461m), though the previous figure was struck after £26.5m of exceptional costs. Overcapacity in the high

fructose corn syrup industry in North America prevented Tate and its rivals from passing on higher raw material prices when annual contracts were negotiated at the start of 1996. This severely reduced margins.

Mr Larry Pillard, newly-appointed chief executive of Tate, said US corn prices had fallen sharply recently but that earnings in the new financial year would depend on negotiations with customers, likely to begin in December or January.

Elsewhere sugar and sweeteners profits were ahead. European operating profits increased to £135m (£144m), while those from the "rest of the world" rose from £26.1m to £31.5m. Animal feeds and bulk storage rose to £36.8m (£35.4m),

entirely due to acquisitions. Losses from other activities fell to £3.4m (£10.7m).

Easdaq goes live with Dr Solomon's

By Katharine Campbell

Easdaq, the pan-European stock market for high-growth companies, went live yesterday when Dr Solomon's Group, the UK developer of software to combat viruses, emerged as the first company to test the bourse.

Dr Solomon's, which also has a listing on Nasdaq, the established North American market, has raised \$97m, giving the company a market capitalisation of \$310m, and bringing in \$68m of new money.

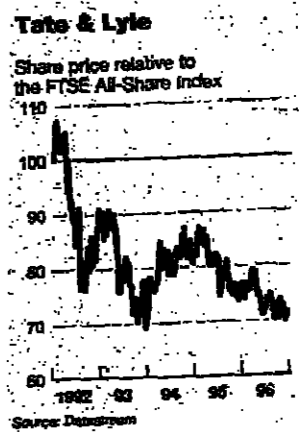
The ADRs were priced at \$17, at the top of the \$15-\$17 range set by lead manager Goldman Sachs.

Dr Solomon's will be joined today by Imogenetics, a Belgian company specialising in innovative diagnostics and selective therapeutics. Its shares will be priced at \$12, producing a market capitalisation of \$246m. Unlike, Dr Solomon's, it is not listed on Nasdaq.

Two more technology companies, Artwork Systems of Belgium and ActivCard of France, are expected to list by the middle of December.

LEX COMMENT Tate & Lyle

Tate & Lyle, the sugar and starch group, is doing little to dispel its image of being an unpredictable commodity-style business. Last year's 17 per cent drop in pre-exceptional earnings caps a six-year period during which compound earnings growth has been a highly volatile 1 per cent. At least, dividend growth has been six percentage points higher.



The challenge for Mr Larry Pillard, the new chief executive, is to improve both the quality and quantity of profits, and it will be tough. Staley, the cause of the 1996 profits decline, will have a better year, as maize prices fall and the price of ethanol rises. But it remains vulnerable to the negotiating round with the soft drinks giants over high fructose corn syrup prices.

At least he should reap the benefits of Tate's past capital spending spree. Returns from the £170m invested in emerging markets since 1990 are finally rising towards respectable levels. And Tate's new French starch plant will be operational next year. First quarter earnings will remain weak, but 1997 looks set for a healthy turnaround in profits and share price alike.

Flemings discloses 16% rise

By John Gapper, Banking Editor

Robert Fleming, the investment banking group, yesterday tried to leave behind problems at Jardine Fleming, its Hong Kong joint venture with Jardine Matheson, by disclosing a 16 per cent rise in pre-tax profits from \$79.4m to \$92.2m (\$154m) in the six months to September 30.

The investment bank, which was fined \$700,000 in September by the City regulator Inuro for its failure to control trading by Mr Colin Armstrong, a Jardine Fleming fund manager, reported strong growth in fund management profits.

Mr John Manser, chief executive, said flat Asian markets and "heightened competitive pressures" elsewhere could limit growth in the second half, but gains from expansion in the past five years were emerging.

Flemings, which has used its strong presence in investment management as a base for a broader expansion into securities and investment banking, employs 7,300 people in 69 offices. Staff numbers have doubled over five years.

Vendôme hit by fall in spending

By Christopher Price

A fall in tourist spending in south-east Asia dented first half profits at Vendôme Luxury Group, the Swiss-based holding company that owns brands such as Cartier, Dunhill and Montblanc.

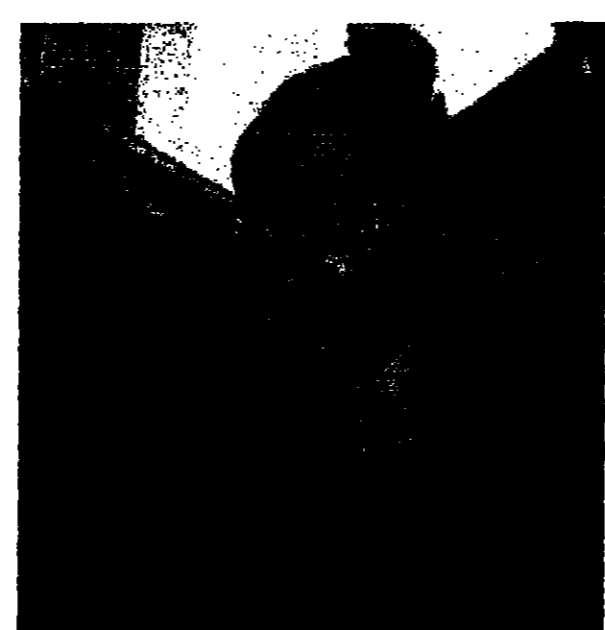
Pre-tax profits at the group, which is 70 per cent owned by Richemont, declined 2 per cent to SFr214.7m on sales 3 per cent ahead at SFr1.34bn.

In sterling terms, this represented a 5 per cent fall in pre-tax profits to £113m (\$189m) for the six months to September 30. Operating profits were flat at SFr209m.

South-east Asia accounts for about 40 per cent of revenues and the expenditure downturn in the region was mainly caused by a sharp fall in the value of the yen against the dollar.

This had reduced the spending capacity of Japanese tourists, who feature among the company's biggest customers. Profits were also held back by higher operating expenditure, including launch costs for a new range of Cartier watches.

Lord Douro, deputy chairman, said he expected improved profit and turnover in the second half.



Optimistic: Lord Douro (left) with Joseph Kanoui, chairman

Table with columns: RESULTS, Turnover (£m), Pre-tax profit (£m), EPS (p), Dividend (p), Date of payment, Corresponding dividend, Total for year, Total last year. Rows include various companies like Amstar Industrial, British Biotech, etc.

ITG signs deal with Microsoft

Shares in Internet Technology Group gained 6p to 49p yesterday after it completed a deal with Microsoft, the US software group, designed to make signing up for Internet access easier.

Under the agreement, Global Internet, ITG's fast-growing Internet service provider, will supply Microsoft's Internet browser software to all its subscribers.

Global, which pioneered its own automated electronic

registration system, will become one of the first UK-based Internet service providers to use Microsoft's new registration service.

Several other leading UK-based service providers including Demon Internet, UUNET Pipex and BT Internet, have also joined up with Microsoft which has been attempting to boost its share of the browser market in competition with Netscape Communications.

Mr Laurence Blackall, ITG chief executive and one of Global's founders, said: "Joining Microsoft's initiative will help remove complexity from the Internet and open it up to many more users."

Every pair is not a couple.

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Hrvatska Elektroprivreda d.d. Ulica grada Vukovara 37 10000 Zagreb CROATIA Invitation for Bids Hrvatska Elektroprivreda d.d.-HEP (The Croatian Electric Utility) intends to install two 350 MW coal-fired units in BOOT approach and invites Bids for THE CONSULTING SERVICES Bids in accordance with Bid Invitation Document (BID) should be submitted to the following address by December 15, 1996. For further information including receiving the BID, please contact:

Hrvatska Elektroprivreda d.d. Direktorija za proizvodnju STE - Project Management Zr350 MW Misevecika 15 A 10000 Zagreb Croatia Mr. Zeljko Varazdinec -phone:++385 1 61 31 681 -fax: ++385 1 61 31 884

Union Limited FUTURES-OPTIONS-FOREX 24 HRS Contact: Duncan Druart Tel: 0171 328 3030 Fax: 0171 329 0545 Internet: http://www.union.com/markets/csl/

BERKELEY FUTURES LIMITED 38 DOVER STREET, LONDON W1X 5SD TEL: 0171 629 1183 FAX: 0171 495 0022

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INTERNATIONAL CAPITAL MARKETS

US Treasuries lose most of early gains

GOVERNMENT BONDS

By Richard Tomkins in New York and Richard Adams in London

US Treasuries had a choppy morning's trading in New York yesterday, but settled little changed after fresh economic data supported the view that the US economy was continuing to experience moderate growth and stable inflation.

At midday, the 30-year long bond was 1/4 up at 100 1/2 to yield 6.423 per cent, while at the close, the two-year note was unchanged at 99 1/2, yielding 5.642 per cent. The market prepared for an early close ahead of today's Thanksgiving holiday.

instead of falling 3 per cent, as the market had expected.

The Purchasing Management Association of Chicago's November index of business activity also showed an uptick, from 56.9 to 57.6. However, the first revision to third-quarter gross domestic product trimmed the figure from 2.2 per cent in the advance report to 2 per cent, representing a sharp downturn from the 4.7 per cent level of the second quarter.

The figure for inventory investment was cut from \$39.6bn to \$32.8bn. Gilt prices continued to fall in the aftermath of Tuesday's UK budget, following increased expectations in the City of interest rate rises to come. The long gilt future contract for December fell 1/4 from the start of the Budget speech, to settle at 110 1/2, while the March contract opened at 110 1/4 and fell 1/4 by the close.

agency of 35 London economists showed a consensus expecting base rates, now at 6.0 per cent, to end 1997 at 7.0 per cent. At least 0.25 percentage points of that increase is expected to come within six months. That view was supported by the fall in the March contract for sterling interest rate futures, down 0.06 to 93.28.

In the cash market, 10-year benchmark gilts fell 1/4, as traders said lack of supply held up cash prices against the futures market. Meanwhile, the Bank of England announced that its December 4 auction would be for £2.5bn of 7.0 per cent gilts due 2004.

Also in London, Japanese government bond (JGB) futures maintained their strong showing from trading in Tokyo. On Life, the December JGB contract settled at 126.04, up 0.68 from its Tuesday high.

move in JGB prices followed the publication of the Bank of Japan's quarterly tankan survey of business expectations, which showed the economy continuing to improve slowly.

The tankan's main business condition diffusion index for large manufacturers - the percentage of companies seeing better conditions - rose to minus three in November from minus seven in August. The Bank said companies expect the main index to improve to minus one by the next tankan in February.

Mr Neil Williams, chief economist at Sumitomo Finance International in London, said he thought the tankan's message was overly pessimistic and masked the underlying strength of the economy.

"Japan is on the up-leg of its business cycle, but it is

still behind the pack," Mr Williams said. The rally in JGBs since August has been driven by domestic support, but those who missed out on the rally have switched to holding US Treasuries and cash.

Sumitomo expects Japanese interest rates not to move until the summer of next year. Mr Williams said the best indicator of rate moves could be seen in the yields on two-year paper, which yesterday fell from 0.67 to 0.61.

In the late 1990s, rises in the two-year yield anticipated by 18 months the series of five rises in the 10-year while falling yields prompted rate cuts by six months. Mr Williams said he expected to see the yield spread between two-year and 10-year JGBs fall from 200 basis points to 120 points by the middle of 1997.

Sumitomo expects a cycle of rising interest rates

among G3 economies, starting with the US in the spring, followed by Japan, and by Germany by December 1997.

In the cash market, the No 182 10-year benchmark JGB closed at 103.57, in yield 2.47 per cent. The stable price followed a better than expected 10-year auction on Tuesday, when the 2.8 per cent sale produced the lowest price at 100.30.

German bund futures on Life broke through a contract high to go to 101.56 during the day's trading. But flat-topped Treasury prices brought the contract back to 101.57, which was unchanged from the previous day's close.

The Bundesbank yesterday accepted bids for its Series 120 five-year Bobl bonds, having stopped selling the series as a tap issue to non-bank investors. The issue will carry a 5.0 per cent coupon, maturing in 2001.

CAPITAL MARKETS NEWS DIGEST

Solidere issues \$77m of GDRs

Solidere, the Lebanese real estate company rebuilding Beirut's commercial district, yesterday issued \$77m in an issue of global depositary receipts, according to Merrill Lynch, the lead manager. The GDRs, which trade in Leu Lynch, the lead manager, offer foreign investors an exposure to a company whose bylaws restrict direct stock ownership to Lebanese and Arab nationals. Each GDR, which will trade on the London stock exchange, represents an interest in one-tenth of a Solidere share traded on the Beirut stock exchange.

Solidere is Lebanon's largest company, with a capital base of nearly \$2bn, including \$650m raised in a domestic initial public offering in 1994 and the rest in property. Mr Rafiq Hariri, Lebanon's prime minister, is the company's single largest shareholder.

The \$77m of GDRs sold, however, was less than the initial target of 10m cited in the prospectus, and the deal was priced at the bottom of the indicated pricing range of \$11.50-\$12.50. Bankers involved in the transaction cited difficulties in marketing a Lebanese company when the country does not figure in the emerging markets index of the International Finance Corporation. Demand in the Middle East and among retail private banking clients also fell below expectations and buyers were mostly US and European institutional investors. The deal was delayed for a month after the pre-marketing stage, and not all interest shown in the pre-marketing later materialised, according to bankers.

The performance of Solidere shares on the local market has suffered because property rights holders, who are often starved for cash, are still being issued with shares but then sell them. The GDR issue marked the company's attempt to bolster the price by attracting international institutions with long-term investment horizons. Solidere shares on the Beirut exchange yesterday reached a low of \$11.3, before closing at \$11.25, down from \$11.75 the previous day.

France drops Russian claims

The French government is renouncing its own rights to compensation from Russia regarding outstanding historic debts, as part of a treaty signed between the two countries on Tuesday. Mr Jean Arthaud, the French economics and finance minister, told the National Assembly the state would waive its rights in order to increase the amount of money available to compensate individuals holding pre-revolution Russian bonds.

Mr Victor Chornomyrdin, the Russian prime minister, signed an agreement with Mr Alain Juppé, his French counterpart, to pay a little more than FF23bn to the estimated 400,000 holders of some 4m outstanding Tsarist bonds issued between 1830 and 1913.

All payment on the bonds was cancelled by Lenin after the Bolshevik revolution of 1917, and there had been growing pressure in the past few years by French bondholders for reimbursement after Russian voters renounced communism.

Denmark follows sterling deal with DM500m offer

INTERNATIONAL BONDS

By Conner Middlemann and Samer Iskandar

Only two days after tapping the sterling sector, Denmark came to the eurobond market yesterday with a DM500m offering of five-year bonds.

The issue was targeted at retail accounts in Switzerland and the Benelux countries, but also saw some demand from Asian investors, according to an official at lead HSBC Trinkaus.

He added that with DM15bn in bond redemptions over the next three months and heavy interest payments in January, there

was likely to be a large pool of money seeking reinvestment, at which this deal was partly aimed.

The bonds were priced at a yield spread of 23 basis points over German government notes, which most other dealers deemed too tight. Indeed, it widened to 25 points in the course of the session.

Samsung Electronics is expected to tap the D-Mark sector today with DM300m of five-year bonds via Deutsche Morgan Grenfell.

Hard on the heels of its \$1bn three-year offering on Tuesday, the World Bank returned with a \$900m issue of one-year unlisted bonds, aimed, like the previous

deal, at Japanese retail buyers. The bonds were launched to coincide with the year-end bonuses paid by Japanese companies to their staff.

The latest deal's 4.7 per cent coupon compares very favourably with domestic one-year deposit rates, which currently stand at around 1/4 per cent, a syndicate official at lead manager Nikko Europe said.

The lira sector was active again, seeing a 1,300bn issue of five-year bonds for Crédit Local de France, aimed largely at continental European retail investors, and a 1,300bn increase of a Dresdner Finance 10-year bond to 1,500bn.

New international bond issues

Table with columns: Issuer, Amount, Coupon, Price, Maturity, Yield, Spread, Book-runner. Includes entries for World Bank, Kingdom of Denmark, Crédit Local de France, European Investment Bank, etc.

More than 12 years after its first issue, the French region of Nord-Pas de Calais yesterday returned to the market, launching FF500m of nine-year domestic bonds. In spite of being one of France's poorest regions, the borrower obtained Triple-A ratings from the international credit rating agencies Moody's and Standard &

Poor's, allowing it to place the bonds at a yield spread of 22 basis points over OATs. "The decision to issue bonds was based purely on pricing considerations," said Caisse des Dépôts et Consignations, the lead manager. "Although intense competition between banks has driven the cost of bank loans to very attractive levels,

local authorities are aware that this situation will not last forever. This deal creates a new source of funds for when market conditions change."

The proceeds will finance the region's extensive expenditure programme, a large proportion of which will be spent on the modernisation of state schools.

WORLD BOND PRICES

Table with columns: Country, Coupon, Price, Yield, Week, Month. Includes Australia, Austria, Canada, Denmark, France, Germany, Italy, Japan, Netherlands, Portugal, Spain, Sweden, UK Gilts, US Treasury, ECU French Govt.

Table with columns: Strike, Price, Calls, Puts. Includes sections for UK Gilts, Spain, and Japan.

Table with columns: Price Index, Yield, etc. Includes FTSE Actuaries Govt. Securities and UK Indices.

Table with columns: Issue, Price, Yield, etc. Includes FT Fixed Interest Indices and Glit Edged Activity Indices.

US INTEREST RATES

Table with columns: Rate, One month, Three months, Six months, One year, Two year, Three year, Five year, Ten year.

BOND FUTURES AND OPTIONS

Table with columns: France, Germany, UK Gilts Prices. Includes sub-sections for National French Bond Futures, National German Bond Futures, and UK Gilts Prices.

Table with columns: Strike, Price, Calls, Puts. Includes sections for Spain, Japan, and US Treasury Bond Futures.

Table with columns: Issue, Price, Yield, etc. Includes FT/ISIA International Bond Service.

Table with columns: Issue, Price, Yield, etc. Includes FT/ISIA International Bond Service (continued).

UK GILTS PRICES

Table with columns: Issue, Price, Yield, etc. Includes various UK Gilts issues.

Table with columns: Issue, Price, Yield, etc. Includes various UK Gilts issues (continued).

Table with columns: Issue, Price, Yield, etc. Includes various UK Gilts issues (continued).

Table with columns: Issue, Price, Yield, etc. Includes various UK Gilts issues (continued).

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CURRENCIES AND MONEY

Weak tankan dents yen against dollar

MARKETS REPORT

By Simon Kuper

The yen fell yesterday as the weak Japanese tankan survey of business sentiment convinced traders that Japan was unlikely to raise interest rates for several months.

The dollar profited most from the yen's decline, closing in London 30.5 pence against the yen at ¥113.3, but a fifth of a pence weaker against the D-Mark at DM1.626.

Starting softened against the D-Mark to DM2.554 but firmed to \$1.74 against the dollar.

The quarterly tankan is widely considered the most comprehensive survey of any country's business outlook. Yesterday's fourth-quarter reading for large manufacturers was minus 3.7, the lowest since the survey began in 1952.

Imagine the Bank of Japan doing anything to interest rates until they have a very clear idea of what impact the consumption tax starting next spring will have.

That means no G3 country is expected to raise rates in the coming months. Indeed, Mr Lyons predicts that both the Bundesbank and the New Federal Reserve will cut next rather than hike, as the German recovery lags and the US economy slows.

SBC Warburg in London yesterday forecast a further 50 basis point fall in German short-term interest rates over the next three months.



its currency has moved on. Few traders still believe that France will try to weaken the franc against the D-Mark, in order to lower its unemployment rate.

issue of what he called the dollar's weakness. Seeking a stronger dollar appears to be the new thrust of French currency policy.

Mr Valéry Giscard d'Estaing, the former French president who last week seemed to call for a franc devaluation against the D-Mark, now says he wants the franc to fall only against the dollar.

That could happen in either of two ways. Firstly, Paris would persuade the Bundesbank to allow the franc and the D-Mark to depreciate together against the dollar.

keep tracking the D-Mark. The other way the franc could weaken against the dollar but not against the D-Mark if those countries joining the planned single European currency in the first wave in 1999 agreed to devalue the euro.

The German Chancellor Helmut Kohl yesterday showed no wish to sanction a weaker dollar. The euro, he said, should be a hard currency.

Not is the Clinton Administration likely to favour a stronger dollar, as US car-makers already claim to have suffered from the dollar's recent rise against the yen.

POUND SPOT FORWARD AGAINST THE POUND

Table with columns for Country, Currency, Closing bid-price, Change on day, Bid/offer spread, Days' bid, One month, Three months, One year, Bank of England rate, and %PA index.

DOLLAR SPOT FORWARD AGAINST THE DOLLAR

Table with columns for Country, Currency, Closing bid-price, Change on day, Bid/offer spread, Days' bid, One month, Three months, One year, JP Morgan rate, and %PA index.

WORLD INTEREST RATES

Table with columns for Money Rates (November 27), Euro Currency Interest Rates (Nov 27), and US Treasury Futures (December 1996).

CROSS RATES AND DERIVATIVES

Table with columns for Exchange Cross Rates (Nov 27) showing rates for various currencies like DM, SFR, CHF, etc.

EXCHANGE CROSS RATES

Table with columns for Exchange Cross Rates (Nov 27) showing rates for various currencies like DM, SFR, CHF, etc.

CONSOLIDATED BALANCE SHEET

Table showing Consolidated Balance Sheet (US\$ million) for 30 Sept 1996 and 30 Sept 1995, including Assets (Liquid funds, Marketable securities, etc.) and Liabilities (Deposits from customers, etc.).

UK INTEREST RATES

Table showing UK Interest Rates (Nov 27) for various terms like 3-month, 6-month, 1-year, etc.

JAPANESE YEN FUTURES

Table showing Japanese Yen Futures (Nov 27) with columns for Dec, Mar, Jun, and Sep.

LIABILITIES

Table showing Liabilities (US\$ million) for 30 Sept 1996 and 30 Sept 1995, including Deposits from customers, etc.

BASE LENDING RATES

Table showing Base Lending Rates for various banks and currencies (Nov 27).

EUROPEAN CURRENCY UNIT RATES

Table showing European Currency Unit Rates (Nov 27) for various currencies.

CONSOLIDATED INCOME STATEMENT

Table showing Consolidated Income Statement (US\$ million) for 9 months period to 30 Sept 1996, including Income from operations, Total income, etc.

ABO First Nine Months 1996 Financial Results. Includes consolidated balance sheet, liabilities, consolidated income statement, and base lending rates.

COMMODITIES AND AGRICULTURE

Central bank wants gold bullion market in Russia

By Kenneth Gooding, Mining Correspondent

Russia's central bank is determined that an active gold bullion market should develop in Moscow...

Leading diamond producer urged to support domestic cutting industry

Russia's leading diamond producer was yesterday urged to give preference to the domestic diamond cutting industry...

Russian Association of Diamond Manufacturers. He was speaking at a conference in London on gold and diamonds in the Commonwealth of Independent States.

new diamond marketing contract between Russia and De Beers was withdrawn, Mr Bychkov said: "If there existed in Russia a developed market for rough and gem diamonds, a high quality, dedicated financial infrastructure and a developed diamond-cutting and jewellery industry...

pointing fundamentals, lack of funding and a change of priorities on the part of western companies. Only 15 months ago, he was estimating that western-led new gold production in the CIS as a whole in 1999 would be 65 tonnes.

Comalco to close kaolin plant

By Nikki Tait in Sydney

Comalco, the Australian alumina and aluminium producer, is to shut down its kaolin operations at Weipa in far north Queensland...

Dominion near funding decision

By Nikki Tait

Dominion Mining, the Australian group, said shareholders yesterday that it was close to making a recommendation to its board on the best way to fund the potential A\$460m (US\$374m) Yakahindie nickel project.

resource of 293m tonnes grading at 0.53% per cent. Production is planned to start in the third quarter of next year. Last year, North, the larger Melbourne-based mining group, walked away from a deal that could have seen it take up to 80 per cent of the project at a cost of A\$1m for each one per cent point of interest taken up.

No signs of end to copper volatility

By Kenneth Gooding and Deborah Hargreaves

The London Metal Exchange's copper market remained extremely volatile yesterday, and analysts suggested it was likely to stay that way until options activity peaked during December 16 and 18.



Traders at the LME yesterday: three-month copper climbed \$14 in another hectic session

over just yet and, with option declaration next week, there is certainly potential for aggressive short covering should prices move up towards \$2,600 for the December date.

deteriorating fundamentals. Trading was choppy and thin in the crude oil market as traders cleared their books ahead of the long Thanksgiving weekend in the US.

COMMODITIES PRICES

BASE METALS

Table with columns for metal type (Aluminum, Lead, Zinc), price change, high, low, and open prices.

Precious Metals continued

Table with columns for gold, silver, platinum, and palladium prices.

GRAINS AND OIL SEEDS

Table with columns for wheat, maize, soybeans, and other grains.

SOFTS

Table with columns for cocoa, coffee, and other soft commodities.

MEAT AND LIVESTOCK

Table with columns for live cattle, hogs, and other livestock prices.

ENERGY

Table with columns for crude oil, heating oil, and natural gas prices.

PRECIOUS METALS

Table with columns for gold, silver, and platinum prices.

PUTURES DATA

Table with columns for various futures contracts and their prices.

VOLUME DATA

Table with columns for volume data for various commodities.

INDICES

Table with columns for various market indices.

JOTTER PAD advertisement with a grid and promotional text.

CROSSWORD advertisement with a crossword puzzle grid and clues.

WIGGET AMICABLE advertisement with a grid and promotional text.



Offshore Funds and Insurances

FT Cityline Unit Trust Prices are available over the telephone. Call the FT Cityline Help Desk on (444 177) 873 4378 for more details.

FT MANAGED FUNDS SERVICE

LUXEMBOURG (SIS RECOGNISED)

Table listing various Luxembourg funds including categories like 'Fidelity Funds - Contd.', 'Mercury Asset Management S.A. - Contd.', 'Asian International Underfund - Contd.', 'Credit Investment Funds - Contd.', 'Merrill Lynch Asset Management - Contd.', 'Southern International SICAV', and 'GIM Ins Co Ltd (Global World Fund)'. Each entry includes fund name, ISIN, and performance metrics.

Table listing various offshore insurance and investment products including 'Merrill Lynch Asset Management - Contd.', 'Southern International SICAV', 'GIM Ins Co Ltd (Global World Fund)', and 'Offshore Insurances'. Each entry includes product name, details, and performance metrics.

OFFSHORE INSURANCES

OFFSHORE

FT MANAGED FUNDS SERVICE

Offshore Insurances and Other Funds

FT Cityline Unit Trust Prices are available over the telephone. Call the FT Cityline Help Desk on (44-171) 678 4376 for more details.

Table of fund prices and performance metrics for various fund categories including Global, UK, and Offshore funds.

Table of fund prices and performance metrics for various fund categories including Global, UK, and Offshore funds.

Table of fund prices and performance metrics for various fund categories including Global, UK, and Offshore funds.

Advertisement for Imperial Cancer Research Fund featuring a photograph of a woman and text: 'Every day, we help thousands of people like Zoe fight cancer. Give people with cancer a fighting chance...'

OTHER OFFSHORE FUNDS

Table listing other offshore funds and their details.

MANAGED FUNDS NOTICES

Notice regarding the withdrawal of the FT Cityline Unit Trust Service.

MANAGED FUNDS NOTICES

Notice regarding the withdrawal of the FT Cityline Unit Trust Service.

LONDON SHARE SERVICE

ALCOHOLIC BEVERAGES

Table listing shares in the Alcoholic Beverages sector.

BANKS, MERCHANT

Table listing shares in the Banks, Merchant sector.

BANKS, RETAIL

Table listing shares in the Banks, Retail sector.

BREWERIES, PUBS & REST

Table listing shares in the Breweries, Pubs & Rest sector.

BUILDING & CONSTRUCTION

Table listing shares in the Building & Construction sector.

BUILDING MATS. & MERCHANTS

Table listing shares in the Building Mats. & Merchants sector.

CHEMICALS

Table listing shares in the Chemicals sector.

CHEMICALS - Cont.

Continuation of Chemicals sector table.

DISTRIBUTORS

Table listing shares in the Distributors sector.

DIVERSIFIED INDUSTRIALS

Table listing shares in the Diversified Industrials sector.

ELECTRICITY

Table listing shares in the Electricity sector.

ELECTRONIC & ELECTRICAL EQPT

Table listing shares in the Electronic & Electrical Eqpt sector.

ENGINEERING

Table listing shares in the Engineering sector.

ENGINEERING, VEHICLES

Table listing shares in the Engineering, Vehicles sector.

EXTRACTIVE INDUSTRIES - Cont.

Continuation of Extractive Industries sector table.

EXTRACTIVE INDUSTRIES

Table listing shares in the Extractive Industries sector.

FOOD PRODUCERS

Table listing shares in the Food Producers sector.

FOOD PRODUCERS - Cont.

Continuation of Food Producers sector table.

GAS DISTRIBUTION

Table listing shares in the Gas Distribution sector.

HOUSEHOLD GOODS

Table listing shares in the Household Goods sector.

HOUSEHOLD GOODS - Cont.

Continuation of Household Goods sector table.

INSURANCE

Table listing shares in the Insurance sector.

INVESTMENT TRUSTS

Table listing shares in the Investment Trusts sector.

INVESTMENT TRUSTS - Cont.

Continuation of Investment Trusts sector table.

INV TRUSTS SPLIT CAPITAL

Table listing shares in the Inv Trusts Split Capital sector.

INVESTMENT TRUSTS - Cont.

Continuation of Investment Trusts sector table.

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Continuation of Investment Trusts sector table.

Advertisement for Galliard Homes, Regents Place, featuring 40 luxury apartments with investment opportunities.

Large table on the right side of the page, likely a continuation of the Investment Trusts table.

LONDON SHARE SERVICE

INV TRUSTS SPLIT CAPITAL - Cont.

Table listing investment trusts with columns for name, price, and change.

LIFE ASSURANCE

Table listing life assurance companies with columns for name, price, and change.

PAPER, PACKAGING & PRINTING - Cont.

Table listing paper, packaging & printing companies with columns for name, price, and change.

RETAILERS, FOOD - Cont.

Table listing retailers and food companies with columns for name, price, and change.

TEXTILES & APPAREL

Table listing textiles and apparel companies with columns for name, price, and change.

AM - Cont.

Table listing American companies with columns for name, price, and change.

OTHER INVESTMENT TRUSTS

Table listing other investment trusts with columns for name, price, and change.

MEDIA

Table listing media companies with columns for name, price, and change.

PHARMACEUTICALS

Table listing pharmaceutical companies with columns for name, price, and change.

RETAILERS, GENERAL

Table listing general retailers with columns for name, price, and change.

TOBACCO

Table listing tobacco companies with columns for name, price, and change.

AMERICANS

Table listing American companies with columns for name, price, and change.

INVESTMENT COMPANIES

Table listing investment companies with columns for name, price, and change.

OIL EXPLORATION & PRODUCTION

Table listing oil exploration & production companies with columns for name, price, and change.

PROPERTY

Table listing property companies with columns for name, price, and change.

SUPPORT SERVICES

Table listing support services companies with columns for name, price, and change.

TRANSPORT

Table listing transport companies with columns for name, price, and change.

CANADIANS

Table listing Canadian companies with columns for name, price, and change.

LEISURE & HOTELS

Table listing leisure and hotels companies with columns for name, price, and change.

OIL, INTEGRATED

Table listing integrated oil companies with columns for name, price, and change.

PROPERTY - Cont.

Table listing property companies with columns for name, price, and change.

SUPPORT SERVICES - Cont.

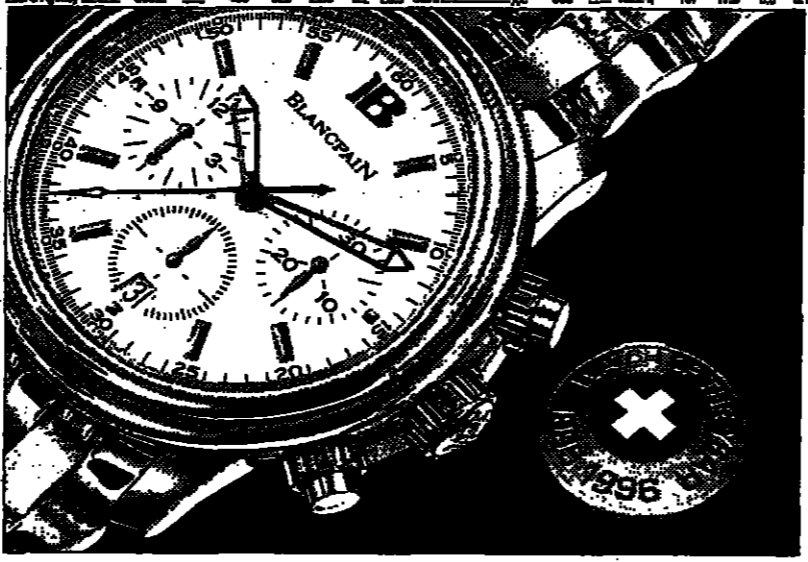
Table listing support services companies with columns for name, price, and change.

WATER

Table listing water companies with columns for name, price, and change.

SOUTH AFRICANS

Table listing South African companies with columns for name, price, and change.



GUIDE TO LONDON SHARE SERVICE

How for the London Share Service are delivered by mail, part of Financial Times Information... Company classifications are based on those used for the FTSE Actuaries Share Index... Symbols relating to dividend status shown in the notes column... FT Free Annual Reports Service... FT Cityline... For readers phoning from outside UK, please dial +44 in place of the first 0.

LONDON STOCK EXCHANGE

Weak gilts and Wall St leave shares lower

MARKETS REPORT

By Steve Thompson, UK Stock Market Editor

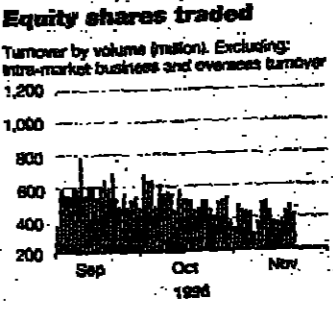
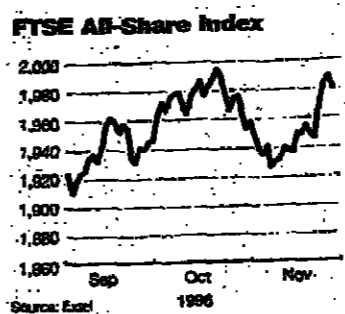
An overwhelming sense of post-Budget anti-climax permeated the stock market yesterday, with stock prices briefly flaring up and then subsiding as dealers struggled for good reasons to chase the market any further.

gave up 11.4 to 4,412.0. The Small-Cap fell 5.0 to 2,162.7. The consensus view around the City's trading desks was that the market had done much of its upside work in the two pre-Budget sessions when the FTSE 100 rose over 100 points, or 2.5 per cent.

It was the latter's erratic performance on Tuesday that dictated the course of the FTSE 100 during the Budget speech. The Dow Jones Industrial Average gave a turbulent performance overnight, with an early 30-point rise replaced by a 50-point fall and an eventual closing loss of 19 points.

a lacklustre showing by the gilts market, where some observers continued to take the view that further domestic interest rate rises are on the cards in the short term.

enthusiastically by the market, which quickly moved to upgrade the shares. There was bleak news for the building materials arena, however, as Redland warned shareholders at its agm, of flagging sales in continental Europe and the impact of the strength of sterling.



Indices and ratios

Table with columns for Index Name, Current Value, Change, and Ratio. Includes FTSE 100, FTSE 250, FTSE 350, FTSE All-Share, and FTSE All-Share Yield.

Equity shares traded

Table with columns for Sector, Value, and Change. Lists sectors like Gas Distribution, Building Materials, and Breweries.

Roche hint lifts S-Kline

By Peter John, Joel Kibazo and Lisa Wood

A flash of activity in the last 15 minutes of UK trading saw SmithKline Beecham shoot to the top of the Footsie with a new twist being given to old Roche stories.

Roche has always been seen as having Zeneca in its sights but yesterday's spin was that it had raised a line of credit up to SF500m in the US in order to make a play for either SmithKline or Astra of Sweden.

On one hand the Swiss giant is keen to make up for being knocked off its higher perch by the formation of Novartis, from two Swiss pharmaceutical companies, earlier this year.

before the close to end a net 29% higher at 806 1/2p. Roche fell SF140 to SF9,830. Motor components and specialist engineering group T&N cruised into pole position in the FTSE 250 as the market re-rated the stock following news that the company is to limit its potential liability to asbestos-related disease claims through an innovative insurance scheme.

After months of speculation, T&N confirmed it will attempt to cap its asbestos liabilities through a \$373m provision and \$500m extra insurance cover. The shares soared in brisk trading, gaining more than 22 per cent as they jumped 32 to 176 1/2p.

Redland fell 30 to 364 1/2p, the heaviest fall on the FTSE 100, following the group's warning that fourth quarter volumes in Europe were behind expectations and that the strength of sterling against the DMark was having an adverse effect on profits.

Analysts were divided on the full implications of the move. ABN-Amro Hoare Gorder moved Dixons from "under-valued" to "sell" while BZW and UBS kept it on the "buy" list.

majority of Carlsberg-Tetley, Merrydown, which markets Two Dogs, another leading "alcoops" brand, weakened 5 to 93 1/2p. Whitbread slipped 8% to 746 1/2p after announcing it had bought the Brighton Reasons restaurant group for \$46m in cash with a further potential payment payable on the sale of Pizza Fianza.

Analysts were divided on the full implications of the move. ABN-Amro Hoare Gorder moved Dixons from "under-valued" to "sell" while BZW and UBS kept it on the "buy" list.

Channel tunnel operator Eurotunnel reversed the recent poor sentiment and gained 6% to 61p on reports that the part of the tunnel not damaged by the tunnel fire may open within the next few days.

vocal anti-smoking advocate is to resign as US Food and Drug Administration commissioner once a successor is named. BOC rose 8% to 900p after three brokers made positive comments about the stock following a meeting with senior executives of the company, dealers said.

Standard Chartered improved 9% to 688p after the Anglo-Asian banking group announced a strategic relationship with Westpac Banking Corporation.

Channel tunnel operator Eurotunnel reversed the recent poor sentiment and gained 6% to 61p on reports that the part of the tunnel not damaged by the tunnel fire may open within the next few days.

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FUTURES AND OPTIONS

Table with columns for Index Name, Open, Settle, Change, High, Low, Est. Vol, and Open Int. Includes FTSE 100 Index Futures, FTSE 250 Index Futures, and FTSE 100 Index Options.

TRADING VOLUME

Table with columns for Index Name, Vol, and Change. Lists major stocks like Astra, BHP, and British Airways.

FT GOLD MINES INDEX

Table with columns for Index Name, Bid, Ask, and Change. Lists gold mining stocks like AngloGold and Barrick.

BANQUE NATIONALE DE PARIS Board of Directors Meeting - 20 November 1996. On 20 November 1996 the Board of Directors of Banque Nationale de Paris held a meeting led by its Chairman, Michel Pébereau. During the course of the meeting, the Board was informed of the conditions of the planned merger announced between UAP and AXA. The Board agreed to tender the UAP shares held by the BNP Group. The Chairman specified that BNP will no longer carry UAP under the equity method at 31 December 1996; it will then take the investment at the level corresponding to expected medium-term values. This operation will not affect the net income target for 1996, which is in line with earnings for the first half-year. On this occasion, the Board noted with satisfaction that BNP's offer to purchase a majority interest in the CIC Group was the only one to be accepted by the Commission de la Privatization. For further information on the FTSE Actuaries Share Indices please contact FTSE International on 0171 448 1810.



FTSE Actuaries Share Indices and The UK Series. Table with columns for Index Name, Days, Nov 27, Nov 26, Nov 25, Nov 22, Nov 21, Nov 20, Nov 19, Nov 16, Nov 15, Nov 14, Nov 13, Nov 12, Nov 9, Nov 8, Nov 7, Nov 6, Nov 5, Nov 2, Nov 1, Year, Div, Net, P/E, Div Yld, Total Return. Includes FTSE 100, FTSE 250, FTSE 350, FTSE All-Share, and various industry baskets.

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Highs & Lows shown on a 52 week basis

WORLD STOCK MARKETS

EUROPE

Table of stock market data for Europe, including indices like the Nikkei and DAX, and various regional market movements.

ASIA

Table of stock market data for Asia, including indices like the Nikkei and Hang Seng, and various regional market movements.

AMERICA

Table of stock market data for America, including indices like the Dow Jones and S&P 500, and various regional market movements.

AFRICA

Table of stock market data for Africa, including indices like the FTSE Africa and various regional market movements.

AUSTRALIA

Table of stock market data for Australia, including indices like the ASX 200 and various regional market movements.

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Table of stock market data for Europe, including indices like the Nikkei and DAX, and various regional market movements.

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Footnote and disclaimer text at the bottom of the page, including information about the FT Free Annual Reports Service and other financial data sources.

NEW YORK STOCK EXCHANGE PRICES

4 pm close November 27

Table of stock prices for various companies, including columns for stock symbol, price, and change. Includes a small advertisement for HP computing at the bottom left.

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Continued on next page

NYSE PRICES

Table of NYSE stock prices including columns for stock name, price, change, and volume. Includes sub-sections for 'Continued from previous page' and 'FT Free Annual Reports Service'.

NASDAQ NATIONAL MARKET

Table of NASDAQ National Market stock prices including columns for stock name, price, change, and volume.

AMEX PRICES

Table of AMEX stock prices including columns for stock name, price, change, and volume.

Table of AMEX stock prices including columns for stock name, price, change, and volume.

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Table of AMEX stock prices including columns for stock name, price, change, and volume.

Dow slips ahead of Thanksgiving Company news invites profit taking

AMERICAS

US stocks extended Tuesday's losses at mid-session, as investors continued to take profits ahead of the Thanksgiving holiday...

and access: its shares were up 2% at \$35.4. TORONTO was mixed throughout the morning session, although traders said the trend, underpinned by a solid banks sector, was steady in the face of the early setback on Wall Street...

and former GM employee, Mr José Ignacio Lopez de Arriortua, and others accused of conspiracy to commit fraud and industrial espionage.

EUROPE

Leading bourses nudged lower as a combination of early Wall Street weakness and modest profit-taking sapped sentiment across Europe.

and the broker upgrade sent Air Liquide FFR1.60 higher at FFR460.5. GAN came off 80 centimes to FFR114.10 on confirmation of management changes.

FTSE Actuaries Share Indices

Table with columns: Nov 27, Nov 26, Nov 25, Nov 24, Nov 23, Nov 22, Nov 21, Nov 20. Rows: FTSE Actuaries 100, FTSE Actuaries 200, FTSE Actuaries 300.

THE EUROPEAN SERIES

Table with columns: Nov 27, Nov 26, Nov 25, Nov 24, Nov 23, Nov 22, Nov 21, Nov 20. Rows: FTSE Europe 100, FTSE Europe 200, FTSE Europe 300.

Against the trend, Ascom added SF2.56 to SF1.362 on a vague takeover rumour, dismissed as speculation by the telecoms company.

S African industrials press higher

Gold and industrial shares in Johannesburg continued to move in opposite directions as a soft bullion price clashed with a stronger day for the rand.

ahead by 36.0 to 8,051.4. This was enough to offset dull golds and leave the overall index up 28.6 at 6,749.9.

cents to R19.10. Turnover, hit by a systems failure in the morning, was said to be well below average at R208m.

Bombay off 2.2% on oil product fears

ASIA PACIFIC

Worries that a possible rise in petroleum product prices could strain relations among ruling United Front coalition members left BOMBAY 2.2 per cent lower, the SSE-30 index losing 64.87 to 2,883.57.

while Nikon fell Y10 to Y1,490 and Minolta lost Y8 to Y721.60 to Y2,450.

HONG KONG overcame an early pullback to close at another all time high on futures-related activity and strong demand for utilities and property developers.

gally. The B Index dived 6.53 to 126.61. COLOMBO, more than 13 per cent ahead over the past two months, closed lower, led by declines in high capitalisation blue chips and by a round of profit-taking.

EMERGING MARKETS: IFC WEEKLY INVESTABLE PRICE INDICES

Table with columns: Market, No. of stocks, Dollar terms, Local currency terms, % Change, % Change. Rows include Latin America, Argentina, Brazil, Chile, Colombia, Mexico, Peru, Venezuela, Asia, China, South Korea, Philippines, Taiwan, China, India, Indonesia, Malaysia, Pakistan, Sri Lanka, Thailand, Euro/Mid East, Czech Rep, Greece, Hungary, Jordan, Poland, Portugal, South Africa, Turkey, Zimbabwe, Composite.

Indices are calculated at end-week, and weekly changes are percentage movement from the previous Friday. Base date: Dec 1989=100 except those noted which are: (Y) Jan 1 1981; (S) Dec 31 1982; (L) Dec 31 1983; (M) Dec 31 1984; (N) Dec 31 1985; (O) Dec 31 1986; (P) Dec 31 1987; (Q) Dec 31 1988; (R) Dec 31 1989; (S) Dec 31 1990; (T) Dec 31 1991; (U) Dec 31 1992; (V) Dec 31 1993; (W) Dec 31 1994; (X) Dec 31 1995; (Y) Dec 31 1996.

Share prices continued on their downward path in tense official trading on the Dhaka stock exchange yesterday, writes Kasra Naji.

high of 3,627 in mid-November on a wave of euphoric buying which, analysts agreed, was unjustified on fundamentals. Shares turned back after the government announced a series of measures to cool the market.

ASIA PACIFIC

and the capital weighted Nikkei 300 was up 0.55 at 299.92. Declines led advances by 682 to 387 with 165 unchanged.

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FTSE ACTUARIES WORLD INDICES

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Table with columns: NATIONAL AND REGIONAL MARKETS, Tuesday November 28 1996, Monday November 27 1996, Dollar Index, US Dollar, UK Pound, etc. Rows include Australia, Austria, Belgium, Brazil, Canada, Denmark, Finland, France, Germany, Hong Kong, India, Indonesia, Israel, Italy, Japan, Korea, Malaysia, Mexico, Netherlands, New Zealand, Norway, Portugal, Singapore, South Africa, Spain, Sweden, Switzerland, Taiwan, Thailand, United Kingdom, USA, Americas, Europe, Nordic, Pacific Basin, Euro-Pacific, North America, Europe, Pacific Ex. Japan, World Ex. US, World Ex. Japan.

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Cautious Ambition

Written and edited by William Cochrane, Michael Morgan and Jeffrey Brown

# Greece

The moderate Socialist leadership is moving steadily towards monetary union targets while remaining aware of the possible social consequences, reports Kerin Hope

## Cautious style, ambitious plans

Mr Costas Simitis, Greece's prime minister for the past 10 months, and his low-key but cheerful advisers from the academic world have brought a welcome change of style. Their declared aim is to transform a modest economic recovery into sustained growth that would propel Greece into membership of the European monetary union by 2000 or 2001. The question is whether Mr Simitis is prepared to make the tough choices needed to give substance to this ambition.

For Mr Simitis, who took over as prime minister after the resignation of Andreas Papandreu on grounds of ill-health, the answer will determine Greece's future role in the European Union as well as his own survival in the premiership.

Decisions were postponed while the new prime minister consolidated his moderate faction's grip on the unruly Panhellenic Socialist Movement. This was achieved in June when delegates to a party congress voted him into the leadership in a cliff-hanger election held a few days after Mr Papandreu's death.

With the Socialists' victory in a snap general election in September, the remaining obstacles to launching reforms were removed. Not only did Mr Simitis's soundness on economic policy bring him the support of Greece's business class, but

their defection plunged the conservative New Democracy party into a crisis of leadership and political identity that may take months to resolve.

However, Mr Simitis's extraordinary run of political luck this year does not seem to have undermined his preference for moving cautiously. His defeated rivals, Mr Akis Tsochatzopoulos and Mr Getasimos Arsenis are still in the cabinet, together with other Socialists from a hardline faction which is still deeply suspicious of the rigorous policies required to meet the Maastricht convergence criteria.

This restraint the Socialist heros, Mr Simitis appointed trusted lieutenants as deputy ministers. But his managerial style of governing, which calls for more paperwork and considerably more discussion than in the days of the autocratic Mr Papandreu, is still taken as a sign of weakness by some cabinet members.

The business mood, though still confident, has been affected by the absence of radical proposals to curb the budget deficit and boost tax collection. A preview of the 1997 budget by Mr Yanos Papantoniou, the economy minister, made clear that once again efforts to reduce the deficit would be based on revenue increases rather than spending cuts.

Another real wage rise is

increase would result from growth, which is forecast to reach about 2.6 per cent this year and rise above 3 per cent in 1997, thanks to increased inflows for infrastructure projects from the EU and strong private investment.

In spite of pre-election spending pressures, the deficit target of 7.6 per cent of GDP should be met. The 1997 target of 4.2 per cent is much more ambitious, but if achieved would put Greece in line for reaching the 3 per cent Maastricht target in 1998, only a year later than most of its Union partners.

Interest rates have fallen steadily, and the drachma has strengthened. Inflation is gradually moving down but at 8.3 per cent is still more than double the Union average. Even some government advisers accept that it will be hard to meet next year's inflation target of 4.5 per cent, given that wage policy is not likely to be tightened.

The Socialists want at all costs to avoid a repeat of the social disruption of the early 1990s, when New Democracy's stabilisation effort, based on real wage cuts, pension reform and a wide-ranging privatisation programme, collapsed amid a wave of strikes and demonstrations. Such an outcome could turn Greek public opinion decisively against monetary union.

Another real wage rise is



Costas Simitis with German Chancellor Helmut Kohl: the relationship with the European Union dominates Greece's political and economic agenda

promised next year on top of real increases this year of around 11 per cent for many civil servants, who have benefited from the award of productivity bonuses. Some categories of pensions are to be increased, but the Socialists claim that the introduction of means testing next year will slow overall growth in pension outlays.

Structural reforms are to be introduced gradually, starting with legislation intended to shrink the over-staffed public sector: from next year, only one new employee will be hired for every five who leave. But other proposals such as spending caps for local government and state organisations, including hospitals, that are funded directly by the central government, will take time to have an impact

on the budget deficit.

The powerful public sector trade unions have issued stern warnings to Socialist officials. Their leaders backed Mr Simitis during his rise to the premiership and exert a strong influence over the Socialist party machine. They have few qualms about overturning managers' attempts to trim the payroll or restrain wage increases.

Mr Simitis has his work cut out persuading the unions over Emu. Greece's unemployment rate, held down in the past by emigration and the growth of the public sector, is rising to northern European levels. Small family-owned companies are being forced out of business by stiffer competition and most productivity gains achieved by larger manufacturers have come

about as a result of shedding jobs. Unemployment is forecast to reach 10.2 per cent this year.

The prime minister's critics point out, too, that Greece lies on the EU periphery without a land border with any member state and that its two leading industries, shipping and tourism, can operate successfully outside trade blocs. Exports to the rest of the Union are increasing only marginally while those to east Europe and the Middle East, both traditional markets, have shown a steady rise.

Yet Greece is dependent on EU inflows in order to stimulate investment. Much previous EU aid was dissipated on small projects, diverted into consumption or pocketed by corrupt officials. But the current €2.15bn aid

package focuses on a few large transport projects as well as providing funds for modernising industry and training, while controls on disbursement are tighter.

Pressure from Brussels also helps to modernise Greek institutions and business practices to the benefit of local as well as international companies. The prospect of imminent deregulation, not government policy, will force Greece's telecoms and power utilities to reform.

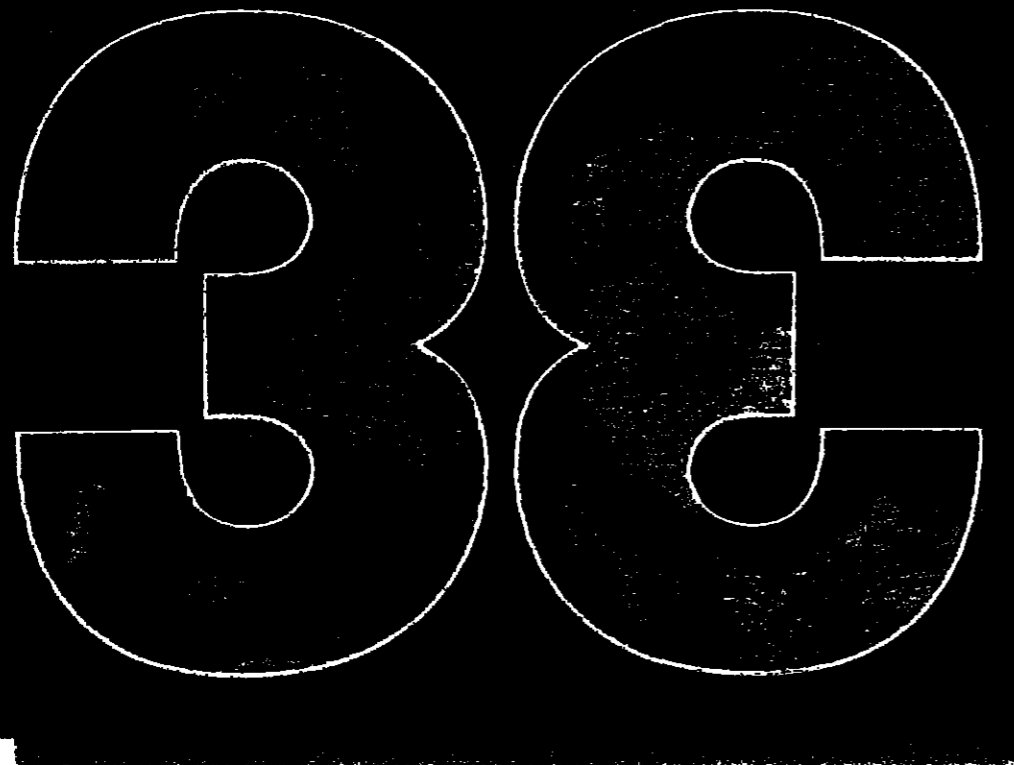
Whatever the problems of competing within a single currency area, Greece cannot afford to remain outside, say Mr Simitis's advisers. A diminished role in the Union would have an immediate political impact, most obviously in relations with its

hostile neighbour Turkey. While Greek companies are starting to invest in Turkey and trade is growing as Turkey's EU customs union takes effect, political relations are more precarious than ever.

Because of continuing tensions in the Aegean, the government has decided to spend an extra Dr4,000bn over the next four years to boost defence.

If fully implemented, the defence spending programme will add to the strain of Greece's effort to reach the Maastricht targets. For Mr Simitis and supporters of Greece's entry to Emu at the earliest possible date, that is a strong argument for reaching an accommodation with Turkey over the Aegean disputes which would allow the development of normal relations.

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## Broadening Horizons

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## The Greek Face of Technology



Hermes: Dept of Communications and Commerce in ancient Greece, equipped by Praxiteles, 4<sup>th</sup> century B.C.

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2 GREECE

■ **Economy:** by Kerin Hope

## Bold bid for Emu

Substantial progress has been made, but Maastricht targets are still distant

Three years of consistent policy-making under the governing Socialists have changed Greece's economic climate. While argument is heated over the pace and depth of structural reforms, doubts are no longer raised about Greece's long-term commitment to stabilisation and eventual membership of the single European currency.

Inflation is on a downward course, the public sector deficit is gradually shrinking and Greece's public debt, among the highest in the European Union, has at last been stabilised.

September's snap election, which from past experience could have derailed budget targets on both spending and revenues, appeared to cause no more than a blip on the finance ministry's charts. Moreover, the Greek business community's decision to support the Socialists at the polls has contributed to a more confident mood.

Greece has shared in the European recovery, maintaining steady if unspectacular economic growth. The economy ministry forecasts a 2.6 per cent increase in gross domestic product this year, rising to 3.3 per cent in 1997.

The Organisation for Economic Co-operation and Development is somewhat less optimistic, projecting GDP growth at 2.3 per cent and 2.5 per cent respectively. But it notes in a recent review of the Greek economy that "output growth of some 2.2-2.5 per cent yearly could be sustained - a pace that would be superior to the European average".

Yet despite the progress made, Greece is still far from meeting the Maastricht tar-

gets for monetary union. It has been definitely excluded from the first stage and must make a sustained effort in the next two years to ensure that it can join with the second wave of entrants.

Next year's targets of slashing the general budget deficit from 7.6 per cent to 4.2 per cent of GDP, and reducing inflation from 8 per cent to 4.5 per cent are the most ambitious to date. There is scepticism even among Socialists that they can be met, given that real wages increased sharply this year and are set to rise again in 1997.

Mr Nikos Christodoulakis, deputy finance minister, argues that improved growth in output will boost revenues. Additional budget income will be provided through new taxes on property, as well as the abolition of tax breaks for several hundred groups of professional and other workers, including judges, journalists and members of parliament.

Spending increases are to be held below the projected inflation rate, while a freeze on public sector hiring from January will launch a set of institutional reforms aimed at permanently curbing government expenditure. These are to include tighter budget controls on state-controlled health organisations and local government.

"It's important that economic convergence with the rest of the Union should be real rather than nominal," says Mr Christodoulakis. "It's also important that structural reform should be implemented gradually through a consensus approach with a minimum of social friction."

Growth is being fuelled by grants from EU structural funds for infrastructure modernisation. Although disbursement is moving more slowly than forecast, inflows should show a sizeable increase next year as several

large transport projects get under way under the supervision of international managers. The private sector is also benefiting from EU grants for modernising industry which have boosted the amounts of funding available under Greece's investment incentive programme. Private investment is projected to rise by 8.5 per cent in 1997 following an 8.3 per cent rise this year.

However, concern is growing that unless the Socialists overcome their reluctance to impose deep spending cuts or adopt a bold privatisation policy, Greece will be unable to reduce the budget deficit quickly enough to achieve Emu entry by 2001.

Mr Jason Stratos, chairman of the Federation of Greek Industries, called for faster reforms last week: "What's needed at this juncture is a front-loaded package of radical structural reforms that will give a clear message of determination and consistency."

Independent analysts point out that with more than 60 per cent of budget outlays being used to cover the public sector wage and pension bill, there is a pressing need to cut staffing levels in the civil service and transfer state corporations to the private sector.

But opposition from the militant public sector unions makes the Socialists timid about disposing of state enterprises. This year, privatisation has been limited to the flotation of 8 per cent of OTE, the state telecoms monopoly, on the Athens stock exchange and the sale of a handful of companies already under liquidation.

Next year's privatisation programme is also modest. It calls for the sale of the Bank of Crete, which is being returned to the private sector after almost a decade under central bank administration, and for another equity tranche in OTE.

■ **Infrastructure:** by Kerin Hope

## Long road to transparency

Private sector management is key to the success of large projects

After delays that in some cases have lasted almost 20 years, Greece has launched a series of large infrastructure projects made possible through grants from European Union structural funds and private financing packages.

Projects like the new Athens international airport, the Egnatia highway linking the Adriatic with Istanbul, and the Rion-Antirion bridge across the Corinth Gulf are aimed at attracting international investment and making Greece a crossroads for trade between the Black Sea and western Europe.

Infrastructure modernisation is also expected to boost tourism.

The current EU funding package will provide contributions towards a dozen road, rail, harbour and airport projects in the government's Ecu12bn infrastructure improvement programme. Extra funds will come from the European Investment Bank, which is prepared to offer soft loans covering 40-50 per cent of a project's cost.

Commercial loan packages and contractors' equity contributions.

Putting together this mix of public and private finance has proved time-consuming and all the large projects are running one or two years behind schedule. Moreover, Greece's public works ministry has been slow to overcome the difficulties of organising large construction projects.

"Greek officials were accustomed to handling

turnkey projects within a narrow technical and legal framework and had no experience of dealing with equity finance or project lending," says Mr Antony Zlondas, chairman of Kouril Capital, the government's financial adviser for the Rion bridge project.

However, procedures have been speeded up in response to pressure from Brussels to modernise tendering procedures and appoint international project managers for EU-backed transport projects.

Work on the 53.5bn Egnatia highway across northern Greece is moving ahead under the supervision of project manager Brown & Root.

In an effort to avoid delays caused by political interference, EU-backed projects are being undertaken by new companies in which the Greek state holds a controlling interest but management remains in the hands of the private sector partner.

"Traditionally, all decisions related to projects - the route of a road or which companies should build it - would be made on political grounds," says a Greek banker. "Putting transparency into the process has been a struggle."

The Ecu2.2bn Athens airport project will be an important test of the private-public partnership. The Greek state has a 55 per cent equity stake in Athens International Airport, the company which will control the new airport at Spata, east of the capital. The remainder is held by an international consortium led by Hochtief, the German construction group, which is responsible for building the airport and will manage it for a 30-year period.

■ **Banking:** by Kerin Hope

## Ripe for restructuring

Reform of the sector is inevitable, but timing is still uncertain

Mr Theodore Karatzas, Greece's senior banker, claims with a smile that since taking over as governor of National Bank six months ago he has turned down every request to lend money on political criteria.

"This bank has to forget the past and take a realistic approach to its operations," he says. "This means addressing the problem of bad and doubtful loans, disposing of non-banking subsidiaries and competing more aggressively with the private banks."

National Bank dominates Greece's banking system, with a 40 per cent market share, equity stakes in dozens of local manufacturing companies and more than 500 branches which, in addition to banking activities, also handle salary and pension payments for public sector employees.

However, the bank carries a heavy burden of bad debt arising from a practice, common in the past to state-owned banks, of lending at the behest of politicians.

Operating costs are heavy at state banks too, because a

Greek banks' profits (Dr bn)

	1995	1994	% Change
National Bank	50.1	38.7	30.4
Commercial Bank	41.4	50.2	(17.5)
Ionian Bank	27.4	22.2	23.2
Bank of Crete	26.2	29.3	(9.5)
Bank of Athens	23.8	28.7	(17.1)
Bank of Macedonia-Thrace	13.6	13.9	(2.1)
Bank of the Aegean	3.4	2.9	18.9
Bank of Thessaly	2.8	1.7	64.7
Pharos Bank	2.3	1.5	50.2
Bank of Cyprus	1.9	1.5	26.7
Attica Bank	1.3	1.2	13.3

Source: KAP Research

high percentage of employees are political appointees. At National Bank net income per employee is Dr12.9m, compared to Dr38.5m at Alpha Credit Bank, the largest private bank.

"National and the other state-owned banks are not really commercial banks but state agencies that also carry out banking activities," says Ms Claire Gouzoul of First Consulting, the UK banking consultancy.

The sluggish pace of reform at National and two smaller state banking groups, Commercial Bank and Ionian Bank, enables private Greek banks to increase their market share at the expense of state banks and allows foreign bank

branches to carve out profitable market niches.

Private sector analysts argue that the privatisation of one big state bank would give the sector a healthy shake-up and encourage reform at another dozen state-controlled banks. The Socialist government says it backs privatisation in the banking sector in principle, but is nevertheless moving with extreme caution.

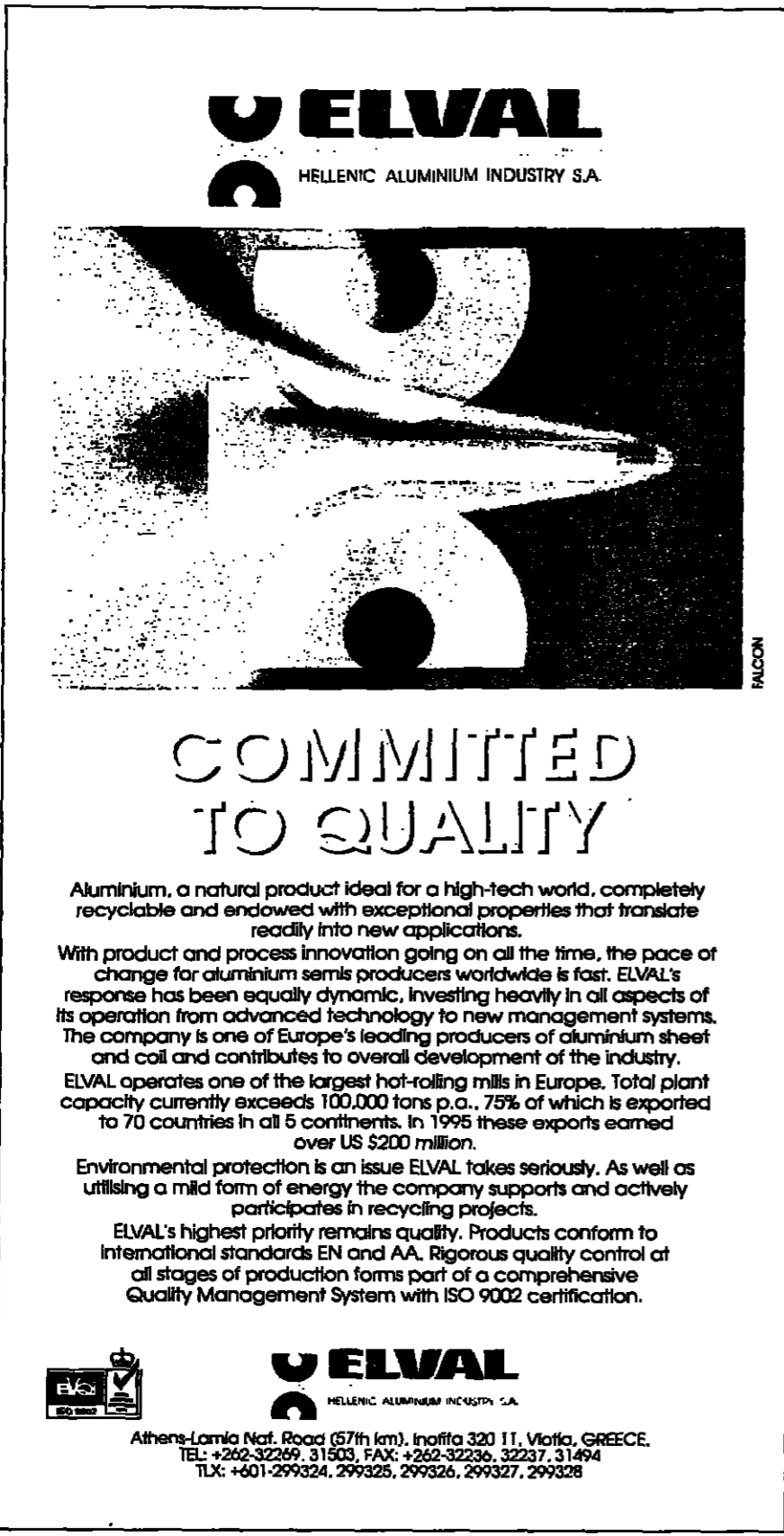
Commercial Bank is giving up control of Bank of Attica, a small commercial bank, by selling a share package to a Greek pension fund. Agricultural Bank plans to reprivatise Bank of Central Greece, another small commercial bank which was taken under the state umbrella when it was on the point of collapse.

The Bank of Crete, placed under central bank control after a \$200m embezzlement scandal was revealed in 1983, is also being reprivatised. It has been recapitalised and restructured and is being offered for sale with a minimum price-tag of Dr4bn.

"The disposals being planned are fig-leaves," says a private sector banker. "They won't address the real problem, that the banking system in its present form obstructs the efficient allocation of resources and acts as a drag on economic activity."

There is an uncomfortable awareness among Greek bankers that a restructuring is on the way, although the timing is still uncertain and may depend on Greece's prospects for participating in European monetary union. The assumption by the banks is that Greece will eventually join Emu, opening the way for tougher cross-border competition as the drachma's role declines, but that the government's deadline of 2001 is not likely to be met.

"The perception is that Greece is overbanked but underbranded and that we're going to see consolidation, perhaps accompanied by the arrival of more international players," says Mr Haris Stamatopoulos, governor of Ionian Bank.



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■ Greek-Turkish relations: by Bruce Clark

# No room for manoeuvre

### Greece demands third-party arbitration, while Turkey insists on bilateral talks

Whatever else Mr Costas Simitis has achieved since becoming Greek Prime Minister, he has raised the international standing of a country whose image was badly in need of improvement.

"We have a moderate government in Greece now," enthuses Mr Karl Lamers, a senior German Christian Democrat who made no secret of his delight when Mr Simitis was re-elected in September.

But nearly a year after the softly spoken law professor took over, there is little sign that his moderation - and his belief in the possibility of a normal relationship with Turkey - will be enough to dispel the storm clouds over the Aegean.

Because those clouds look so ominous, the US and its European allies are devoting more man hours than usual to defusing the Greek-Turkish tension which presents the European Union with one of its toughest external problems and could blow apart the southern flank of Nato.

As the EU's relations with both Cyprus and Turkey are approaching a turning point, many observers believe that the Greek-Turkish problem is bound to get better or worse - and only the most determined optimist would lay bets on the former.

Last January's naval showdown in the south eastern Aegean, and the outbreak during the summer of serious intercommunal violence in Cyprus, continue to cast a long shadow over relations between Athens and Ankara.

This in turn has darkened the prospect for full implementation of a customs agreement between the EU and Turkey - which Greece grudgingly accepted in return for a promise of early negotiations to admit Cyprus as a full EU member.

The naval stand-off has added a new, frightening element into the web of Greek-Turkish disputes over airspace, territorial waters and seabed mineral rights which have rumbled on since the two countries came close to all-out war in 1974. In what Athens saw as a broad challenge to it in the Aegean, Turkey questioned the validity of the treaties and maps dating from the Italian and British occupations of the Dodecanese, which underpinned the Greek claim to

the islet of Imia.

Mrs Tansu Çiller, then prime minister and now foreign minister of Turkey, caused further alarm in Greece by suggesting there were over a thousand other islets in the Aegean whose unresolved status could lead to conflict.

This appeared to be a new twist in Turkey's longstanding threat to go to war if Athens exercises its right under the UN law of the sea to extend its territorial waters from 6 miles to 12, so as to embrace most of the Aegean.

Tension over the status of tiny islets - which many analysts view as a side-effect of the UN law of the sea's entry into force in 1994 - has highlighted a fundamental disagreement between Athens and Ankara over how disputes should be approached.

Turkey has demanded the broadest possible bilateral talks, while Athens, feeling it is on strong legal ground, prefers a step-by-step approach and third-party arbitration.

Greece fears that entering bilateral talks over matters which had not been contested before would give Ankara *carte blanche* to pick new fights.

Against this background, a proposal by the EU's Irish

presidency - aimed at unfreezing Greek-Turkish, and hence EU-Turkish relations - has been greeted in Athens with dismay because it emphasises bilateral talks.

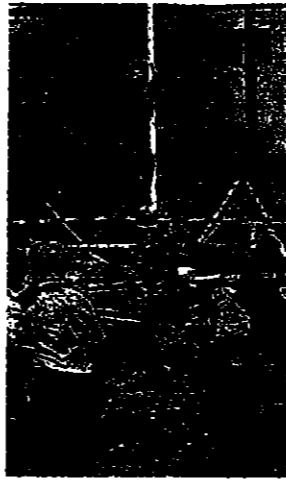
Mr Theodoros Pangalos, the sharp tongued Greek foreign minister describes the Irish proposal as "very disappointing" because it implied full acceptance of Ankara's demands.

Mr Pangalos said the Greeks could consider talks with Turkey about other issues if Turkey either withdrew its claim to Imia and other small islands or else presented its demands to the International Court of Justice in the Hague.

"Let them specify their territorial claims, present them to the Hague - once they do so, we can open discussions about everything," said the minister in a view regarded by some Greek politicians as too soft.

Turkey's position is almost the opposite of Mr Pangalos: it does not rule out an eventual recourse to the Hague about a broad range of issues, but it insists on substantial bilateral talks first.

Diplomats say any hopes of these procedural differences are clouded by the internal instability of Turkey and the absence of any room for manoeuvre by Mr Simitis, who is flanked by



Clashes in Cyprus last summer put further strain on relations

ministers (including Mr Pangalos) who take a harder line than himself. The same factors prompt many analysts to feel pessimistic about Cyprus, despite the intensive efforts of Britain's special envoy, Sir David Hannay and the imminent prospect of a major US initiative. A plan exists for top level talks between the island's Greek and Turkish-Cypriots next year, in the hope of reaching a settlement before Cyprus joins the EU.

But the bloody clashes of last summer, including the deaths of two Greek-Cypriot demonstrators which were recorded by television cameras in gory detail, have convinced many observers that there are forces on the island who are radically opposed to compromise.

■ Politics: by Bruce Clark

# Shades of grey

### The parties are more difficult to distinguish, but discontent is still in the air

There can be few other countries whose recent political life has been marked by such extremes of blazing idealism and cynicism.

All five of the parties represented in the Greek parliament still include prominent figures who suffered jail or exile during the military regime which collapsed 22 years ago.

But memories of that period, and the left-right passions which gripped the country after the 1946-49 civil war, are fading, leaving many Greeks disillusioned with politics and sceptical about politicians.

One symptom of waning ideological fervour is the fact that the main parties - the ruling Panhellenic Socialist Movement or Pasok, and New Democracy, its conservative rival - have become hard to distinguish.

As the behemoths of political life, which evolved during the 1980s into vast patronage machines, merge into a single shade of grey, their grip over every public institution - from football teams to student unions - is weakening too.

For the left, the intense thirst for revenge (and a slice of patronage) which attended Pasok's first electoral victory 15 years ago has largely been slaked; and for the right, the hoxeyman of communism has gone.

As prime minister since January, and president of Pasok since a stormy Congress in June - when he fought off a strong challenge from populist rivals - Mr Costas Simitis has already moved the party from the left to the moderate centre.

The Socialists' electoral base has shifted accordingly. Prosperous Athenians, including bankers and stockbrokers, were among the 41.5 per cent of voters who cast their ballots last September for a party that until only a few years ago was trumpeting radical Marxism.

For Pasok, this translated into a reduced, but still comfortable 162-seat majority in a 300-member Parliament, thanks to an electoral system that favours the top party. But Mr Simitis' blunt calls for belt-tightening, and his bold pledge to avoid bloating the public sector any further, has cost votes on the left.

Three small radical groups made a strong showing in the September poll. The doggedly hard-line Communist Party gained four parliamentary seats for a total of 11; the Left Coalition, a movement with intellectual and Eurocommunist roots returned to Parliament with 10 seats; and nine more went to the new Democratic Social Movement, led by Pasok's former finance minister Mr Dimitris Tsivolos.

"Pasok has transformed from a progressive party to a conservative party which no longer serves the interests of ordinary Greek citizens," declares Mr Tsivolos, voicing the disillusionment of grassroots voters who loved the fiery rhetoric and lavish state handouts of Pasok's early years.

Mr Nikos Konstantopoulos, a similarly eloquent lawyer who heads the Left Coalition, says the prestige of the big parties has fallen because of people's belief that "non-institutional centres of power" are secretly pulling the strings.

As any politically-conscious Greek will tell you, at least one such "centre" is the network of businessmen who dominate public procurement, cultural life and the media.

Other leftist politicians - including Mr Akis Tsohatzopoulos, the defence minister who lost out in last June's leadership contest - seem to be challenging Mr Simitis' moderate line from within the ranks of Pasok.

A recent hardening in the foreign policy pronouncements by Pasok strongmen - including Mr Theodoros Pangalos, the foreign minister and Mr Gerasimos Arsenis, who recently switched portfolios from defence to education - has come as a reminder that Mr Simitis' personal authority has limits.

But whatever challenges confront the prime minister they do not include a credible challenge from the right.

As many of its own supporters freely acknowledge, New Democracy has yet to restore internal unity or ideological coherence since its electoral defeat last September.

A leadership ballot in October gave a narrow victory to the incumbent Mr Miltiades Evert, a former mayor of Athens who has cultivated a tub-thumping style of oratory and criticised Mr Simitis for being too soft with Turkey.

But a party congress next spring is widely expected to bring a rerun of last October's contest: Mr Evert versus Mr George Souflias, a former education minister whose ideology is hard to distinguish from that of his boss.

New Democracy's reluctance to break with the big-government lobby and the public sector unions is a source of frustration to a small band of free-market liberals, such as Mr Andreas Andrianopoulos, who recently left the party.

The reluctance of the big parties to court controversy, and the public's diminishing appetite for noisy slogans, would seem - on the face of things - to portend the onset of a more low-key brand of politics in Greece, more like northern Europe.

But nobody is counting on this. As Greece's public-sector employees and small businessmen - long cushioned by the policies of major parties - feel the chilly winds of European competition, a groundswell of discontent could build up which no party (with the possible exception of Mr Tsivolos) can properly articulate. "There are pent-up frustrations which have not yet been manifested," says political science professor Nikiforos Diamandouros. He says Greece's real divide is not between left and right but between winners and losers from modernisation. The latter, he warns, may well outnumber the former.

## PROFILE

### International call

Expansion across the Balkans is the telecoms firm's favoured strategy

Greece has become too small a market for Intracom. The Athens-based telecoms equipment supplier, which last year installed a new communications system for the Kremlin, has ambitions to become a telecoms operator across the Balkans. From modest beginnings

In the 1970s as an equipment importer for OTE, the Greek state telecoms monopoly, Intracom has grown into a specialised electronics manufacturer. It makes digital switching systems in co-operation with Ericsson of Sweden, which holds a 14 per cent equity stake.

Intracom also produces cordless phones as well as pulse code modulator (PCM) transmission systems.

OTE is still Intracom's main customer through a Dr650bn investment

programme aimed at digitalising Greece's entire fixed-wire network by the end of the century. Intracom and Siemens Hellas, the local subsidiary of the German electronics group, between them supply OTE with almost all the equipment needed to upgrade the network.

However, the company's close relationship with OTE and some activities in the Balkans have sparked controversy. Intracom and Siemens Hellas were accused of bribing OTE

officials in order to secure a Dr40bn contract for installing digital lines.

Intracom's joint venture with the Bulgarian PTT, Bulfon, has come under attack on grounds that it may have an unfair edge in bidding for a mobile telephony licence.

Mr Costas Tsoukalidis, Intracom's general manager, brushes aside charges of unfair practices. "It's not easy for a smaller telecoms company to win recognition as an international player," he says. "Your competitors are much more inclined to declare war on you."

Intracom is nonetheless

trying to reduce its dependence on OTE and diversify into other areas. It has joined a team led by Hughes of the US to manufacture an advanced version of NATO's SeaSparrow missile and has other projects in the pipeline with Northrop Grumman of the US and Thomson-CSF of France.

Intracom last year increased exports by 70 per cent to Dr1.5bn, 27 per cent of sales. This year exports are projected to reach Dr14bn.

Kerin Hope

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### Sailing into profit

Attica Enterprises, a newcomer to Mediterranean passenger shipping, has invested heavily to demonstrate that Greek ferries need not be elderly, uncomfortable and slow. In late 1995, the company ordered two new fast ferries from Germany at a total cost of \$120m in order to operate a daily service between Greece and Italy. The ferries started running in May and July 1996. Less than 18 months later,

Attica's pair of identical luxury ferries had captured a 45 per cent share of tourist and truck traffic between Patras in western Greece and the Italian port of Ancona, the most popular route across the Ionian Sea.

The SuperFast I and SuperFast II have the advantage of being specifically designed for the Ionian crossing, while almost all their 30-odd competitors are slower secondhand vessels which are also

operated in the Aegean Islands. "We focused on the Ionian sea bridge because it became the main transport link between Greece and the European Union after the break-up of Yugoslavia," says Mr Furlanis Panagopoulos, Attica's chairman. "We don't believe this will change, even after peace in Bosnia."

It takes the SuperFast ferries 20 hours to cover the 500-mile between Patras and Ancona, compared to 30 hours for the average passenger ship. The speed is important to Greek exporters of fresh fruit and vegetables or of

textiles for clothing manufacturers. It also gives tourists an extra day's holiday. Mr Panagopoulos drew on his background in the cruise industry in setting up the SuperFast operation. After selling his cruise company, Royal Cruise Lines, he acquired control of Attica, a holding company listed on the Athens stock exchange, as a vehicle for entering the ferry market.

Attica showed net profits of Dr3.7bn on sales of Dr10.9bn for the first nine months of 1996. The SuperFast ferries carried almost

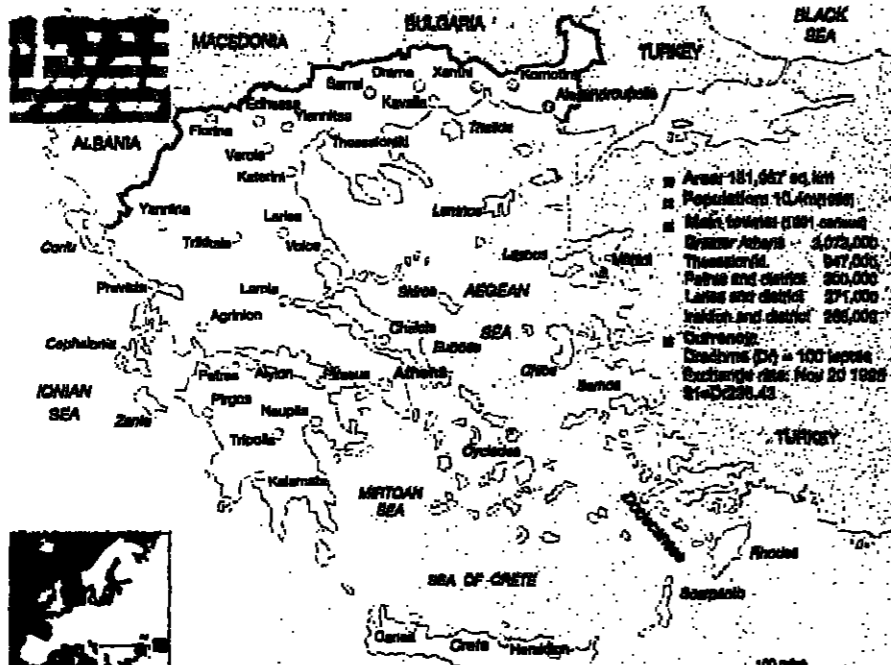
175,000 passengers during that period, as well as 22,000 trucks and 28,000 cars and camper vans, equivalent to about 12 per cent of overall sea traffic between Greece and Italy.

To expand its market share on the Greece-Italy route, Attica has placed a \$200m order with the Kvaerner Masa Shipyards in Finland for a second pair of fast ferries. They are due to start operating in 1998 on another route across the Ionian.



Kerin Hope

SuperFast ferries have cut 10 hours from the Greece-Italy crossing



**Government and constitution**

- Head of state: President Constantinos Karamanlis
- Head of government: Prime Minister Constantinos Karamanlis
- Prime Minister: Constantinos Karamanlis
- Ruling party: Panhellenic Socialist Movement (PASOK)
- National legislature: Unicameral Vouli (parliament) of 300 members directly elected by a four-year term, although early dissolution is possible. President, without executive powers, elected by parliament for a five-year term.
- Main political parties: Panhellenic Socialist Movement (PASOK); New Democracy (ND); Greek Communist Party (GK); Coalition of Left and Progressive Forces (SYRIZA); Democratic Socialist Movement (DIP).
- Elections: Last election: September 22 1996; Next election due by October 2000.

**Economic summary**

	1996 (t)	1997 (t)
Total GDP (tr billion)	10,287	10,916
Real GDP growth (annual % change)	1.9	2.4
GDP per head (£)	11,411	11,887
Inflation (annual av. % change in CPI)	8.4	6.8
Agricultural output (annual % change)	1.9	1.9
Industrial output (annual % change)	1.9	2.2
Unemployment rate (% of workforce)	9.6	10.0
Money supply, M2 (annual % change)	8.9	8.7
Public sector borrowing requirement (% of GDP)	-8.0	-8.3
International reserves (\$ million)	14,930	13,400
Current account balance (\$ million)	-6,006	-5,856
Merchandise exports (\$ million)	5,100	5,678
Merchandise imports (\$ million)	-11,878	-14,156
Merchandise trade balance (\$ million)	-15,878	-17,488

(t) forecast

Tourism by Kerin Hope

## Sun, sand and services

### Popularity means smaller islands are having to install new infrastructure

Tourism has not only rescued the Aegean Islands from poverty and the threat of depopulation but has transformed them into valuable assets.

While the number of tourists visiting Greece fell by 5.2 per cent to 10.7m last year, the Aegean islands saw an increase of about 7 per cent to an estimated 3.6m.

Greek tour operators are forecasting another drop in arrivals this year, but many Aegean hoteliers have reported an even better season.

It is not just islands such as Mykonos and Santorini, which have an international reputation for dramatic scenery and boisterous nightlife and together attract 1m visitors yearly, that have benefited from steadily improving air and sea transport links.

Smaller islands in the archipelago, like the once-neglected Koufonisia group, are increasingly sought out by tourists seeking uncrowded beaches and quiet tavernas.

"For more than 20 years there was a heavy flow of emigrants from the islands to Athens," says Ms Elisabeth Papazol, minister for the Aegean. "But the trend towards depopulation has been reversed. Young people

are staying to work in the tourism industry and the emigrants are investing in improving their properties on the islands."

Ms Papazol is responsible for 48 islands with a year-round population large enough to elect a local council, "another 10 where a few sheep or goat-herding families live and about 3,000 or so uninhabited rocks of different sizes". Their total population is 450,000, but this figure quadruples during the four-month tourist season.

Regardless of size or scenery, the most popular islands are those within four or five hours' sailing time from Athens or with airports

large enough to take charter flights from northern Europe.

Many small islands still look desolate, with hillsides lined with crumbling terraces where cultivation was abandoned, overgrown threshing floors and deserted villages. However, land prices have soared even in remote areas and Aegean builders and renovators are busy enough to employ immigrant workers from east Europe.

The government's priority until recently was to expand airport and harbour facilities, provide basic health care and ensure that all 48 larger islands had enough

teachers to keep a high school open.

Electricity supplies are becoming more reliable as the islands are gradually linked to the mainland grid through a network of under-sea cables. Telecommunications compare with western Europe as the Aegean islands were given precedence in Greece's digitalisation programme.

While the infrastructure improvements have made it possible to cater for more tourists, the increasing pressure of numbers puts a severe strain on water supplies and often primitive facilities for sewage and rubbish disposal.

Mr Miltiades Sarris, mayor of Simi, a small island where tourists pay high prices to stay in renovated mansions built by 19th century ship-owners, says: "Even in winter most of our water is shipped in by tanker and stored in cisterns that are too close to peoples' cesspits. To maintain the high quality of services that we've built up, we need central government help to explore for new wells and build rainwater catchments."

The government plans to install new cistern and catchment systems and build a series of small dams on a model developed in Cyprus, an island that gets even less rainfall than the Aegean. Over the next five years biological treatment plants for sewage and new rubbish disposal units will be built on all the larger islands at a cost of more than Dr200bn.

The Aegean will remain primarily a sun-and-sea tourist destination, but Ms Papazol says efforts are being made to extend the tourist season by putting the archipelago on the international cultural and environmental map. "Information about the Aegean, whether it is flowers and birds, antiquities and monuments or details about hotels and ferry schedules, is fragmented and incomplete," she says. "We plan to catalogue all the historic sites, carry out environmental surveys of large and small islands and set up an English-language database on the region."



Papazol: smaller islands are increasingly popular

David Murray



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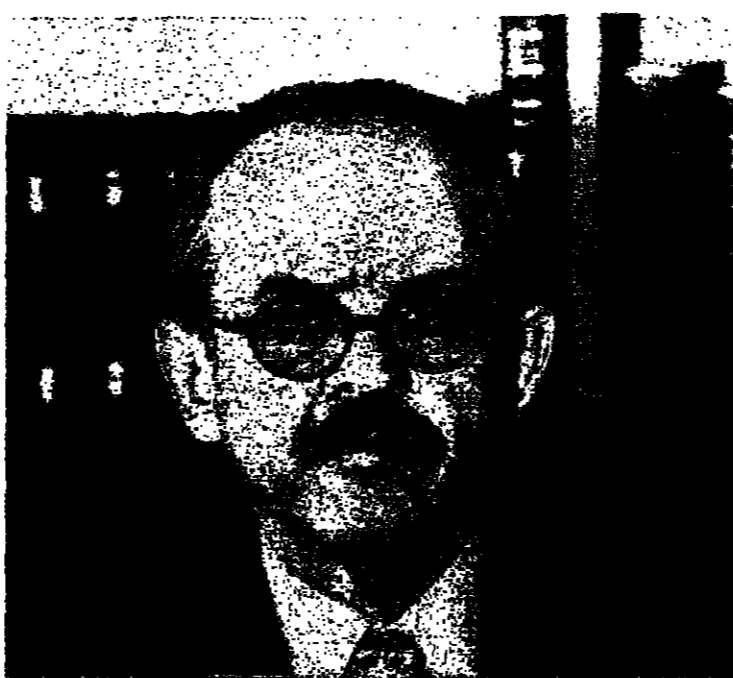
OTE successfully pioneered a partial privatisation earlier this year and its example is to be followed by other major public utilities in Greece.

Following the announcement of OTE's financial results for the first half of 1996, Professor Dimitrios Papoullas, chairman of the board, underlined the company's favourable prospects. He said: "During the first six months, all financial and economic indicators have shown a marked improvement over the same period last year."

"There was a significant increase in OTE's own capital as a result of the share capital increase following the company's partial flotation on the Athens Stock Exchange. OTE's liquidity factor during this period was 143 per cent compared to 76 per cent for the same period in 1995."

"OTE's positive progress is demonstrated by the fact that pre-tax profits for the first half of 1996 amounted to Dr112.6bn, marking an increase of 34 per cent over 1995. After-tax profits amounted to Dr64.6bn, an increase of 37 per cent over 1995."

These positive indicators are the result of OTE's more outward-looking and business-oriented strategy which has set new targets based solely on entrepreneurial criteria. This strategy has already brought the introduction of new services and has improved customer satisfaction.



OTE's Chairman, Professor Dimitrios Papoullas

Over the past three years, OTE has increased its presentation rate to 49.5 telephones for every 100 residents of Greece - one of the highest in Europe. It covered its expansion targets by 114 per cent, installing 341,000 new lines against a planned 300,000. It has made rapid progress in digitalising the network, laying more fibre-optic cable and increasing participation in satellite communications. The quality of service has been significantly improved, with failed connections being reduced to 2.2 per cent of total calls.

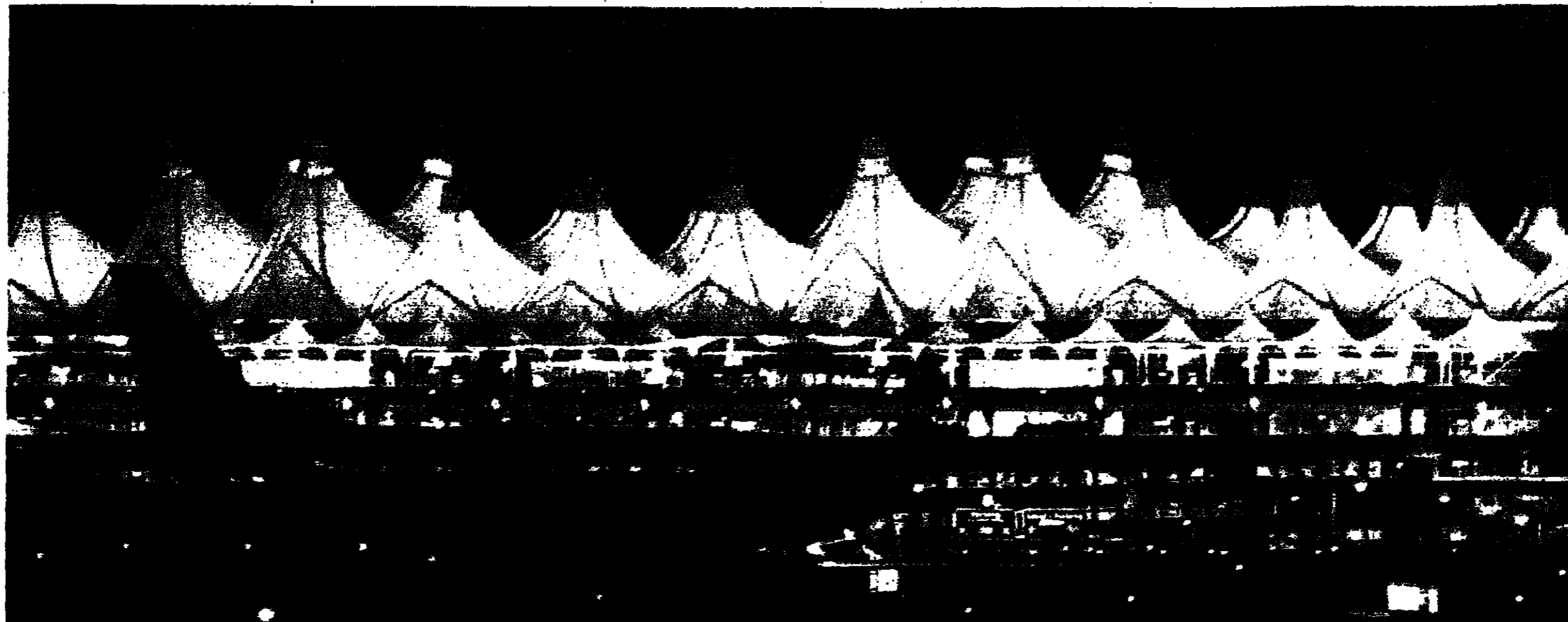
The provision of new value-added and network services, together with the development of OTE's human resources through advanced training programmes, has enabled company staff to keep pace with changes taking place in an increasingly competitive environment.

OTE cooperates internationally with many of Greece's neighbours. It has signed agreements with Georgia, Armenia, Lithuania, Ukraine, Albania, Kuwait, Bulgaria and other countries in the Balkans, the Black Sea area and the Middle East.

To improve flexibility in its business activities, OTE has set up several subsidiary companies. The most important are: OTE-NET, which will very soon offer pilot services to the Internet; OTE-Mobile Telephony which plans to launch its own network in 1997; OTE-Leasing and OTE-Currency Exchange, both of which provide financial services; and Hellascom International which promotes international telecoms projects in association with private Greek companies.

These subsidiaries give the company a framework for operating inside and outside Greece so that by the year 2000, OTE will control the necessary market share to ensure its future as an international telecommunications operator.





# Airports are poised and ready for take-off

Privatisation and competition have provided a special opening for the expansion of retailing and the development of centres for regional travel and communications, writes Michael Skapinker

Sell airlines, buy airports. This was the advice given to investors at a conference last month by Mr Rigas Doganis, professor of air transport at the UK's Cranfield University.

Airlines struggle to make money even when business is booming and their seats are full. Most of the world's airports, on the other hand, have barely begun to exploit their full commercial potential.

Some airport groups, however, realise that strong potential exists and are lining up to buy airports in Europe and in the rest of the world.

Prof Doganis told a conference organised by Airports Council International in Switzerland last month: "In 10 to 15 years we may well see five or six very large European airport companies, with each owning 10 or more airports in several countries."

With governments preparing to privatise airports or bring in outside management in Australia, the US and South Africa, this process of consolidation will be extended further than Europe.

What do airports have going for them? First, there are too few of them. The number of people flying worldwide is expected to increase from 1bn today to 2bn or even more over the next 20 years. In most other industries, this expected doubling in business would lead providers to build new facilities to meet the increase in demand. Many airport groups and governments would like to do the same. Life in the airport business, however, is not that easy.

Airports create noise, congestion and pollution. Any proposal to build a new airport, terminal or runway is guaranteed to provoke furious opposition from local residents and environmentalists.

Airport plans have to be defended at public inquiries

in many countries, a time-consuming process. In the UK, BAA, which owns London's Heathrow, says it expects the public inquiry into its plan to build a fifth terminal at the airport to last two-and-a-half years.

This means that existing airports will have to accommodate more and more peo-

ple sold in the UK. BAA has begun to take its retailing skills abroad.

It is also responsible for the retail operations at Pittsburgh airport in the US and for all operations, including retail, at Indianapolis airport.

The idea of airports as places of entertainment is

competitors, even in advanced economies, such as the US and Canada. But their strategy is likely to spread elsewhere, even to smaller airports in regional centres.

As governments privatise airports, the larger and more successful groups will increasingly take over their operations, forming bigger airport companies. Prof Doganis believes that regional airports, seeking to increase their share of passengers, will seek alliances with larger groups.

Prof Doganis says: "On the financial side, alliances may have two possible advantages. As part of a larger grouping, individual airports may find it easier to raise money in the commercial money markets, hopefully at lower interest rates than would otherwise be the case. If privatisation is the aim, then again a smaller regional airport may be easier to privatise if it is part of a group which includes one or more larger airports. One could even imagine a situation where regional airports act as franchisees of large well branded and successful airports. Schiphol or BAA might franchise airports in which they have no shareholding to operate under their brand for a certain fee."

"In return, they would help the franchisee with improving its facilities and service standards. A branded regional airport would become more attractive to potential airline customers while its ownership remains unchanged."

While the increase in passengers presents airports with an attractive market for their shops, restaurants and entertainment facilities, they cannot afford to ignore the discomfort caused by a parallel increase in overcrowding.

At airports such as Heathrow, Schiphol and Changi, many of the passengers are in transit, using the airport to change flights. If they believe one airport is overcrowded and uncomfortable, they can use another. This is not a problem for Changi, which operates at well below its capacity and is planning a third terminal. It is a seri-

ous problem for Heathrow, however, which is severely congested.

Sir John Egan, chief executive of BAA, believes airports will have to improve their customers' comfort in several ways, beginning with the check-in process, currently one of the most time-consuming and anxiety-provoking activities at any airport.

Sir John says: "Check-in is a horrible process for most people. I think we'll see it disappearing over time."

He says BAA's customer research shows that queuing at check-in counters is one of the most difficult aspects of flying for many passengers. They worry about whether they will get on their flight and whether they will get the seat they want.

Sir John believes help is at hand. The trend towards ticketless travel will con-

tinue, he says. Instead of handing over a ticket, passengers will present a credit card when they arrive at the airport. Many will, in fact, check in before they reach the airport. Check-in at hotels, at airport car parks and at railway stations will become more common, he says.

He says that the security obstacles can be overcome. But many industry observers believe that airports will remain targets for terrorism. Staff checking in luggage away from the airport will have to have the means to ensure that the process does not imperil the safety of passengers.

Many airports are formulating their strategies to take account of another development: that airports are becoming the centre of transport hubs, connecting, in particular, with railway

systems. Mr Richard Branson, chairman of Virgin Atlantic, the independent UK carrier, is one airline executive who is integrating his activities with new railway developments. He is part of a consortium running the Channel tunnel trains and is planning to develop a new railway service between Heathrow and the City of London.

In continental Europe, Charles de Gaulle airport in Paris sees itself as being at the centre of a vast communications network, with the airport connected to the TGV high speed train service. Schiphol calls itself a "mainport" rather than an airport, with rail connections bringing passengers in to catch their flights. Those airports which are not connected to fast rail connections could find themselves losing passengers.

## IN THIS SURVEY

● European air control system; air traffic control systems; airports as places for shopping, eating, and entertainment Page 2

● Security; airport operators; baggage handling Page 3

● Australian privatisation; O'Hare; Atlanta Page 4

● Heathrow; Schiphol; retailing Page 5

● Hong Kong; Kansai; Changi Page 6

Picture: Denver Airport



Kai Tak, Hong Kong: a second airport is on the way

ple. Yet, while this creates discomfort for those who fly and delays for airlines, for the airports the increasing number of passengers presents endless commercial possibilities.

The key for airports is to see airline passengers as more than holidaymakers or business travellers; they are also shoppers, diners, gamblers, drinkers and even golfers.

Airports such as Heathrow and Gatwick in London and Schiphol in Amsterdam are already vast shopping emporia. BAA's seven UK airports sell over 20 per cent of all

exemplified by Schiphol and Changi airport in Singapore. Schiphol has a casino and a virtual reality golf range. The golf range allows passengers to choose one of the world's famous courses. They then play it by hitting the ball against a picture of the course on a screen. The ball hits the screen and then appears to sail through it as if they were playing the course itself. Changi has a karaoke bar and a swimming pool and jacuzzi overlooking the runway.

These airports are more sophisticated in their approach than many of their

## ADVERTORIAL

### K.L. INTERNATIONAL AIRPORT (KLI) SEPANG: A NEW GENERATION AIRPORT FOR A NEW ASIA



Main Terminal Building

New Year's Day 1998 will see the opening of Malaysia's premier gateway, the K.L. International Airport at Sepang - an airport many in the industry believe will be the best new gateway to the Asia-Pacific region.

A window on Malaysia, the new airport, with its modern and spacious architecture, is a living theatre and provides air travellers with an experience of Malaysia's diverse culture and the warm hospitality of its people. In K.L.I.A., warmth and efficiency might well be a new term to describe the airport's service.

K.L.I.A. is all the smart airport, the first of a new generation of airports employing state-of-the-art technology and a Total Airport Management System (TAMS) which ensures maximum efficiency and safety. This unique world of a high-tech airport within a forest is symbolic of Malaysia's

aspirations of preserving the past and reaching out for a dynamic future. Landing in the rainforest gives an instant insight into the preserved beauty

Corridor - Malaysia's own Silicon Valley. This hi-tech strategic positioning provides access to one of the fastest growing economic zones in South East Asia and the newly emerging economies of Indochina.

K.L. International Airport Sepang's larger role, however, is to optimise Malaysia's rapid industrialisation and blueprint for further development - known as Vision 2020 - i.e., to achieve fully-developed status by the year 2020. Malaysia's increasing trade activities with the world have resulted in burgeoning cargo traffic, while the country's strong economy and investment incentives make it a highly attractive country to do business in.

On the tourism front, K.L. International Airport Sepang's success as a gateway to Asia will be a big boost to travel to the country.

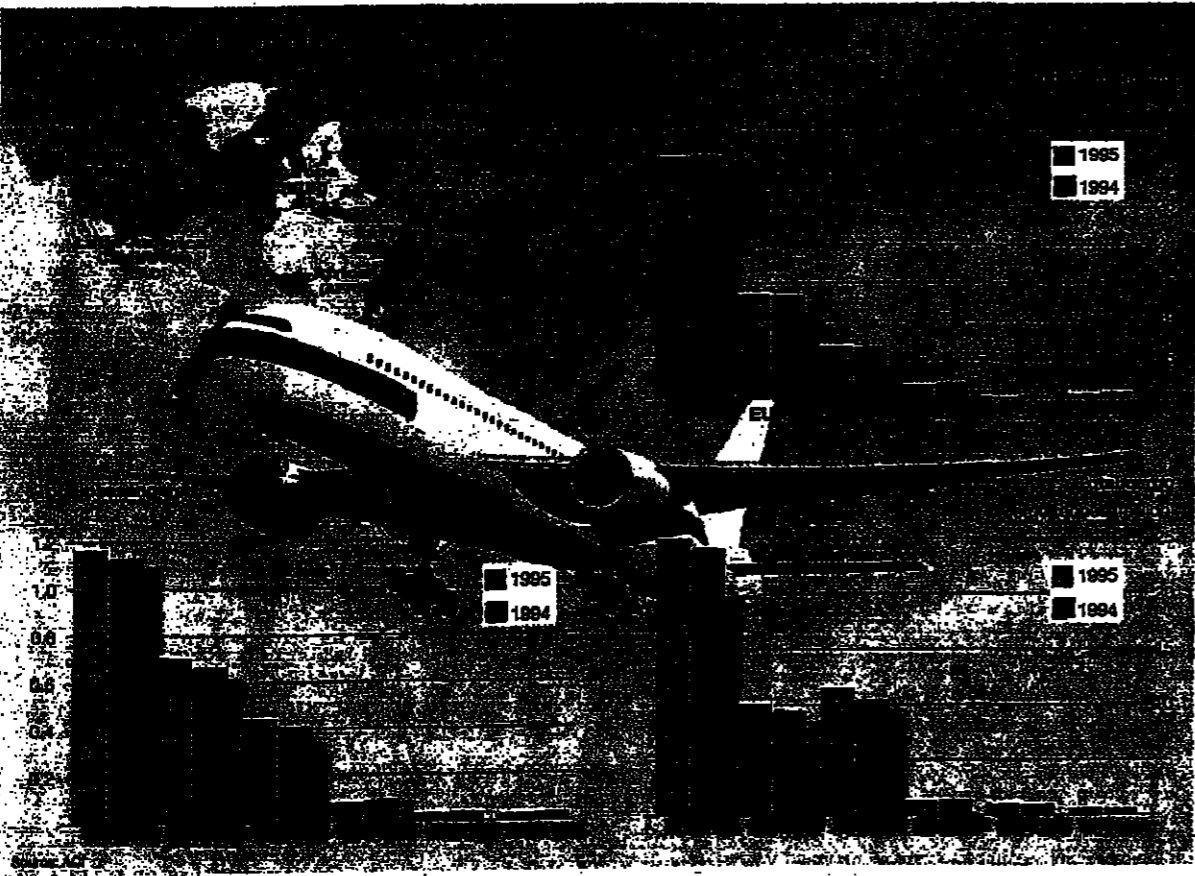


Satellite Building

**K.L. INTERNATIONAL AIRPORT SEPANG - KEY FEATURES**

Airport reserve area: 100 square kilometres Runways (first phase): Two, 4000m x 60m with Category II landing aids; to be expanded to four runways Runway separation: 2885m Threshold stagger: 2985m Taxiway width: 30m Handling capacity: Maximum capacity 1000000 in 100 years - 25000 on opening, 35000 by 2008, 45000 by 2012 and 60000 by 2020 Peak-hour passengers two-way: 7,130 International and domestic passengers Total floor area: Main terminal building - 241,000 sq m Control tower - 85,000 sq m Satellite building 143,404 sq m Baggage handling - Fully automatic baggage handling system equipped with high-speed conveyor Track transit system: Automated AEG CX-100 tracked people-mover shuttle system linking terminal and satellite Aircraft stands: 83 in total - 56 contact stands and 27 remote stands Passenger service counters: 69 Immigration counters, 61 emigration counters, 16 transfer counters, 26 Customs counters and six check-in islands housing 216 counters Road access: Primary access from a short spur off the north-south Central Link Expressway Rail access: New high-speed rail link running directly between the airport terminal building and a new City Air Terminal at Brickfields in central Kuala Lumpur; intermediate stop at proposed new Government Administrative Centre at Putra Jaya; Travelling time from Kuala Lumpur: 35 - 45 minutes by highway; 30 minutes by rail. Estimated opening day cost: US\$3.6 billion.

For further information, visit our Internet website (URL: <http://www.jaring.my/airport>) or contact the Managing Director at: Malaysia Airports Berhad, Wisma Binatang, Lot 13-A Jalan 225, 46100 Puchong Jaya Selangor Darul Ehsan, Malaysia. Tel: +603 755-5555 Fax: +603 755-2379/755-2020 Telex: MAB MA 37255, E-mail: [airport@jpo.jaring.my](mailto:airport@jpo.jaring.my)



1995  
1994

WORLD AIRPORTS

Security: by John Westbrooke

# Still in the shadow of Lockerbie

As measures become tougher, the more passengers tend to grumble

When Pan Am flight 103 was brought down by a bomb over the Scottish town of Lockerbie in December 1988, killing 270 people, it concentrated the minds of air transport authorities everywhere on the question of security. In the years since then, travellers will have noticed that much has changed - but much more has still to be done.

This year, an Israeli reporter succeeded in smuggling a dummy bomb on to an El Al flight in Tel Aviv - among the world's most safety-conscious airlines and airports. Italy's interior ministry discovered that X-ray machines at Milan's airports were unable to detect weapons in hand baggage. A British TV journalist breached security at Manchester airport. And those are just examples from technologically advanced western countries.

Nonetheless, Britain has led the way in making the skies safer. About half of Britain's 33 international airports have state-of-the-art CTX 5000 baggage screening machines, more than the rest of the world put together, and the Department of Transport, which sets security standards,

hopes all will soon install them.

The department began to require baggage reconciliation - linking all luggage to passengers, with thorough searches of unaccompanied bags - in 1994.

It has introduced a new cargo regime of authorised handling agents; and it is shortly to take over the hiring of security staff, with rigorous checks against police and security records.

Responsibility for security is shared with police (the Metropolitan Police, for instance, provide the armed guards at London Heathrow's airlines, which screen hold baggage; and airports, which cover cabin baggage). BAA, the British Airports Authority, provides the equipment at the seven big airports it runs, generally choosing between the sophisticated but slow CTX 5000s, which can spot plastic explosives, and the quicker Vivid systems, which look for weapons in bags as they roll past.

BAA says all transfer baggage (the source of the Lockerbie bomb) is now screened, as is all baggage to "high-risk" destinations such as the Middle East and most of the rest, too. Soon, all will be.

Regional airports also have a part to play. As Mr Bill Aitkenhead, chief executive of Cardiff International Airport, says: "We're very conscious that anyone intent on doing something illegal

may try to use smaller airports, so we're doubly vigilant."

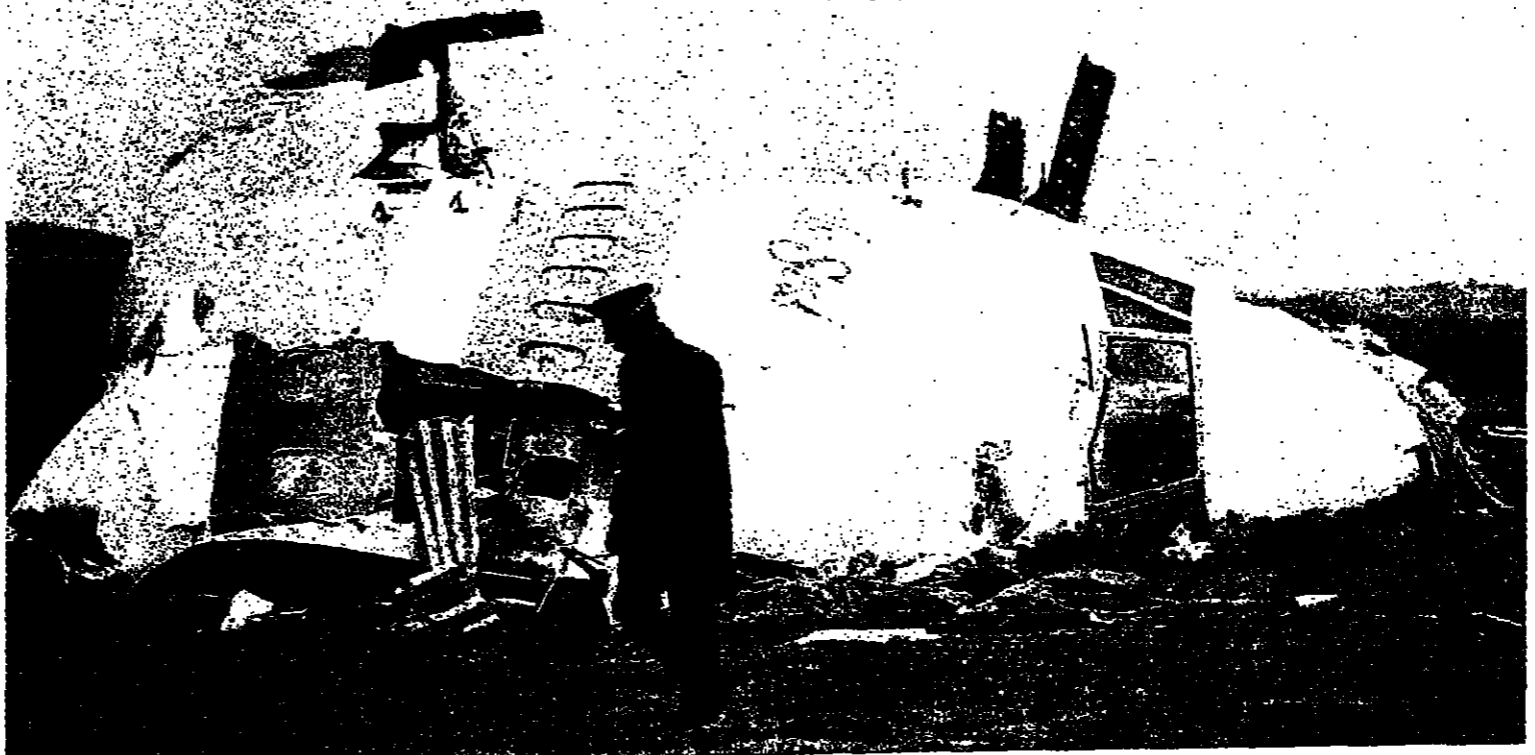
Regional airports are extremely conscious of the role they play in national security. Cardiff staff work in alliance with customs and immigration staff to scrutinise both inbound and outbound flights.

Ironically, although most security hardware since Lockerbie has been developed by US manufacturers, the US itself has dragged its heels on requiring its use and airlines, often strapped for cash, have not rushed to introduce it.

After the unexplained downing of TWA flight 800 off Long Island in July, with the deaths of 230 people, it emerged that American airport security was dismal. Federal agents on monitoring duty had frequently evaded security checks, beating the system in 15 out of 20 airports. In 1993, one even got into an aircraft's cockpit, leaving a note there to prove it.

The TWA crash spurred the setting up of a panel under vice-president Al Gore. Its recommendations included developing and installing better bomb detectors, more interviews with travellers, and establishing a computer profiling system able to track the travelling patterns of passengers who might be suspected of terrorist activities.

Travellers at US airports should already be noticing



Pan Am flight 103: since that disaster advances have been made in tightening security measures, but there is still a long way to go

the difference.

Abroad, Washington takes a tougher line. The US Federal Aviation Administration makes public assessments of its counterparts in other countries. Airlines from countries in category 3, the lowest, may not fly to the US, and those in category 2 are subject to close FAA scrutiny. This has had political repercussions, especially in Latin America, where

only government intervention stopped Venezuela from being demoted to category 3. Israel, on the other hand, quickly negotiated an upgrade to category 1.

Israel probably offers the best glimpse of the future of flight security. Though it prefers not to discuss it, the state airline, El Al, is famous for the stringency of its security checks, which come into force when passengers have

already cleared normal airport security.

They will typically find themselves answering a lot of questions and having baggage thoroughly searched, all by Israeli citizens. This may mean checking in earlier than usual; but, at the same time, the airline believes passengers appreciate the reasons.

Calculating what passengers will stand for remains a

challenge. Too much attention and they grumble (for example, the policy at Canadian airports of confiscating aerosol insect repellents does not always go down well). Too little and they may become fearful. The search is always on for quicker ways of letting them travel in safety, for faster screening machines with sharper eyes.

The UK Department of

Transport records 41 "reported serious incidents worldwide" in 1995-96, up from 37 the previous year, not much when compared with the total amount of air travel but enough to make the headlines when one takes place.

Each time it happens, the public becomes readier to accept tighter security measures. Lockerbie casts a long shadow.

Airport operators: by David Carter

# Broader horizons beckon

Private sector disciplines are introducing a wide range of new activities

Growing economic pressures are placing the often cosy relationships between national, state and local governments and their airports under strain. It is clear the cash-strapped public sector finds it increasingly difficult to meet the demands placed by the relentless growth of air traffic and travellers' rising expectations.

Faced with competing demands on public finances and with the high cost of airport expansion and lured by the prospect of spin-offs from a sale, municipal minds are being focused, and even changed, across the world. The slow liberalisation of air transport is also nudging officials in Europe.

The process started in 1987, when seven UK air-

ports, including London's Heathrow and Gatwick, were transferred to the private sector with the flotation of BAA. Its subsidiary BAA International is leading a timely, but cautious, foreign expansion to catch the most promising airports following the same path.

Several other airports have been privatised or semi-privatised, including Belfast, Brussels, Cardiff and Copenhagen. Airports in Argentina, Bolivia, Brazil, Chile, Ecuador, Germany, Indonesia, Japan, Mexico, Poland, Portugal, Russia, Taiwan, Turkey and Venezuela have or plan more private-sector involvement.

Airports are learning to act more commercially in their evolution from simple public utilities. The most common start is by contracting out services such as ground handling, cleaning and fuelling.

Other methods include public-private joint ventures, leases, and privately-funded

expansion projects, usually using build-operate-transfer and its hybrids.

Many public airports have outsourced. Some, such as Singapore, have been corporatised, and a few have been privatised.

But no matter what the public/private mix, various airlines, construction companies, consultants, developers, investors, manufacturers and operators are showing keen interest in the opportunities.

Some publicly-owned operators such as Aena, Aéroports de Paris (ADP), Amsterdam Airport Schiphol (AAS), Flughafen Frankfurt-Main and Aer Klanta are building on their consultancy services to offer operations and management capabilities.

ADP and AAS, for example, have signed contracts at St. Petersburg (Russia) and Cartagena (Colombia) airports respectively.

Private capital tends to come with management as a matter of course. So it is with BAA which dropped its overseas consultancy work three years ago to concentrate on possible equity ownership, or management contracts which might lead to ownership.

BAA first took this approach to the US, home to 50 per cent of the world's aviation activity.

Most US airports plough back any surpluses and top them up with grants and bond issues to fund large expansion. Many remain production-led, unimaginatively marketed and surprisingly spartan. Airport charges (such as terminal rents and passenger handling fees) are often pushed up to offset shortfalls in retail and other revenues. Noting these drawbacks, the Senate has approved the trial privatisation of five, yet unnamed, airports; each new lease must be approved by two-thirds of that airport's airlines.

After securing contracts at Toronto, Burbank and several other airports, US private-sector operator Airports Group International (AGI), whose partners include Soros, General Electric, Bechtel and DFS, expects more. "What we're offering is the capital, expertise and flexibility of the business world," says Mr Pat Cowell, president of AGI.

"We bring private-sector disciplines and a sharper focus," says Mr Roger Kitley, managing director of BAA International. At Pittsburgh, BAA has secured a 15-year contract to manage its air-mall. Its flair for retail management (44 per cent of the company's revenue) has brought in names such as Bally, Ciro, The Gap, Speedo, Waterstone's and TGI Fridays. Retailers are obliged to charge high street prices.

Pittsburgh now has over 100 retail and catering out-

lets. Spending per passenger has risen from \$2.40 to \$7 in four years, despite the small proportion of international traffic. Sales per square metre are three times those of typical US shopping centres. As at Gatwick, thousands of people a year come simply to shop, eat and watch aircraft.

As part of the sweeping privatisation programme introduced by the mayor, Mr Stephen Goldsmith, BAA has signed a pioneering 10-year contract to operate and manage Indianapolis International Airport, four reliever airports and a heliport. "Amazingly, the fact that we're British was never a major issue," says Mr Kitley.

The airport authority retains ownership and could get \$70m from higher revenues and lower costs. Airlines and taxpayers benefit too, as does BAA which could earn more than \$30m. Again, BAA's formula has been to get the bills ringing, mainly by bringing in and reorganising, international, national and local outlets and brands.

Both airports act as a showcase for expansion in the US and, of course, expertise flows both ways (Indianapolis has taught BAA lessons about snow clearance). Exchanges of skills, staff and ideas look set to grow.

BAA, National Express, the UK coach operator, and others are bidding in the initial tranche of 49-year airport leases offered as part of Australia's delayed privatisation programme. Melbourne, Brisbane and Perth airports go first. BAA also hopes to expand in Italy, South Africa and Asia.

National Express is trying to maintain its own virtuous spiral of low charges, low fares, high throughput and healthy retail sales. The privatised transport group has vigorously expanded its airports side by buying underfunded East Midlands and Bournemouth airports, investing heavily, and turning them round. Its consultancy arm has signed a one-year contract to manage a former US Navy base in the Philippines, Subic Bay International Airport.

"We're taking our core skills to new markets," says Mr Ernie Patterson, chief executive of National Express Group. "We're open-minded about management contracts, joint ventures and acquisitions."

Airports are reluctantly following airlines to the private sector with foreign companies hoping to help them face regulatory, cultural and other hurdles. "The biggest barrier we face is politics," says Mr Kitley. "Privatisation is an offensive word in some countries, but there's a real momentum. The train has left the station."

David Carter is proprietor of Airstream Media Services



Baggage-handlers at Heathrow: lost luggage a nightmare of the past?

Baggage handling: by Catherine Chetwynd

# Against travelling light

Automation should increase security and ensure the safe arrival of luggage

The ultimate in lost luggage must be the man whose suitcase followed him around the US for some days, before finally being delivered to him on board a cruise ship in the arms of a flight attendant suspended from a helicopter.

It is the traveller's nightmare to arrive at his destination, only to discover that his suitcase has arrived elsewhere. But thanks to today's technology, and in particular the bar code, this should be a thing of the past - it is to be hoped.

In theory and ironically, your suitcase can only be on the wrong flight if you are on the wrong flight with it.

Apart from customer service, the other important luggage issue is security.

A positive bag match system, which prevents an aircraft from departing with checked-in baggage in the hold but without its owner in the cabin, is vital.

The administrative problem is that, once travellers and their cases have been separated, luggage and passenger data for both transiting and originating travellers must be reconciled before take-off.

Effecting this manually puts undue organisational and financial strain on airports.

And asking passengers to identify baggage on the tarmac can be inconvenient for passengers, airlines and han-

dling agents alike, especially in bad weather.

One of the first to use a largely automated system was Amsterdam Airport Schiphol, which introduced its technology in the mid-1980s.

Labels with a bar code are attached to luggage and these are read by the system which transports cases to the level where they are gathered for the flight. Here, baggage handlers load them into carts.

Transiting items which have come from an airport with a less sophisticated set-up are relabelled at Schiphol so that they can be handled by the automatic equipment.

This has been complemented by more recent technology and the licence plate concept, which prints a tag with a dedicated number for each case, plus the travelling record of the passenger, so that when luggage is loaded on to an aircraft, it is linked to its owner and ground staff know whether that traveller is on board.

Frankfurt's fully-automated system was designed because of a projected increase in traffic which, combined with manual baggage reconciliation, threatened the airport's guaranteed minimum connecting time of 45 minutes.

Like the Dutch version, the German airport's technology generates a dedicated tag with bar code for each checked-in item and details are stored in the computer.

Cases checked in by transferring passengers receive the same treatment.

Airlines traditionally monitor whether checked-in pas-

sengers are on the aircraft by collecting boarding passes.

These days, in some cases, travellers feed an automated ticket and boarding card with a magnetic strip into a reader, ensuring quicker and more accurate collection of information.

Meanwhile, baggage handlers scan each tag using bar code readers attached either to PC computer terminals in the baggage make-up areas, or to radio data terminals at the side of the aircraft.

The two lots of information are then matched up before take-off and the system warns airline staff when luggage and its owner are not on the same flight.

Apart from reducing security risks, this also allows the airport to provide more efficient service to passengers.

This is, however, a level of efficiency that was notable by its absence at London Heathrow's Terminal 4 earlier this month. Frankfurt's system was adapted for British Airways at London Heathrow and Gatwick and Manchester - as passengers discovered to their cost when thousands of bags were caught in a backlog. The problem was created by a computer software fault, which meant luggage had to be checked manually before being loaded on to the aircraft. A partial solution was found through the use of "manual overrides", otherwise known as baggage-handlers.

Called Libra in this country, the system has been in use within the airline for two years, and was installed in Terminal 1 in June this

year, and in Terminal 4 more recently.

It is supposed to allow the airline to replace a manual reconciliation process involving endless paper lists from which suitcase numbers were checked off individually, with a system that allows direct and transfer baggage to be mixed, providing more accurate and streamlined aircraft loading.

It is linked to the check-in and boarding process to ensure passengers checking in luggage actually board the flight.

Terminals 2 and 3 are to follow, and a luggage transfer tunnel is soon to be opened between Terminal 4 and the other three terminals, to improve baggage handling and allow computerised reconciliation throughout the airport.

And if the allegedly impossible does happen, it will be technology which searches for your bag. Travellers' details and a description of their cases are logged into a computer.

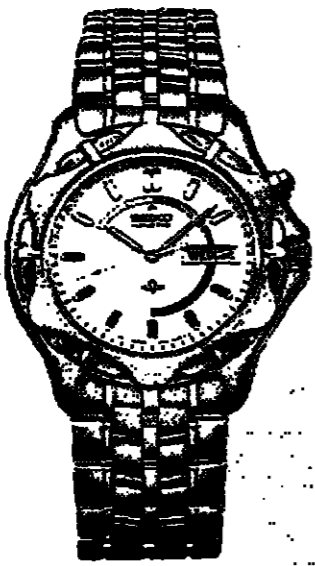
Unclaimed luggage worldwide is recorded in the same system, so details of missing items are married up with those disposed and the airline is alerted if any match.

According to the International Airline Passengers Association (IAPA), 95 per cent of luggage is found within 24 hours, with overall 97 per cent returned.

Cynics might suggest that if computers lose cases and more computers find it, we might be better travelling with virtual luggage.

Catherine Chetwynd is a freelance business travel writer

# Good-bye Battery



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The p

■ Eurocontrol: by Michael Donne

## Close watch on the fast lanes

Harmonising and integrating systems should ease congestion and reduce costs

Keeping tight control over delays generated by congestion, while maintaining the highest possible levels of safety, is a prime objective of all involved in European aviation - and this is one of the busiest air traffic regions of the world.

Although delays are far from being eliminated, considerable progress has been made in upgrading and harmonising Europe's air traffic control systems. This is to help reduce them, while at the same time preparing for continued future growth in the volume of traffic, currently running at nearly 7m flights a year.

This task is being undertaken by Eurocontrol (the European Organisation for the Safety of Air Navigation). That body was originally set up in 1960 by six European states, including the UK (today it has 23 members), to look after en route air traffic in the upper airspace over much of northern Europe (with some other functions, including collecting en route air navigation charges from the airlines, undertaking ATC training and conducting ATC research).

By the late 1980s, however, air traffic had grown to the point where the capacity of the ATC infrastructure to cope was severely strained, causing serious congestion and delays, especially during busy summer months.

In 1988, therefore, the transport ministers of the European Civil Aviation Conference (ECAC - itself representing the governments of then 23, now 33, states) decided that, because of the growing problems of aerial congestion throughout Europe, threatening severe financial penalties not only to airlines and passengers but also to the economies of the countries concerned, a radical reconstruction of the European ATC system was necessary.



The Eurocontrol centre in Maastricht: in charge of one of the busiest air traffic control regions

From that emerged in 1990 what is called Eatchip - the multi-billion pounds European ATC Harmonisation and Integration programme. The ECAC strategy defined harmonisation as developing an operational ATC system compatible throughout Europe, and integration as ensuring the maximum possible use of the available airspace, functioning as though it were a single airspace instead of a multinational one. The task was given to Eurocontrol as the most appropriate available body to undertake it.

Through the 1990s, Eatchip has subsequently evolved in two areas. One has been the progressive centralisation of the "flow management" element of air traffic handled by the many ATC centres throughout Europe into one single unit - the Central Flow Management Unit (CFMU), based at Haren near Brussels Airport.

The second has been the parallel introduction of measures to increase overall ATC capacity itself - enabling the best possible use of the available airspace so as to accommodate the increasing volume of flights.

The CFMU itself became fully operational at Haren earlier this year, and is now responsible for smoothing the flow of nearly 7m flights a year throughout the European airspace. The concept of Air Traffic Flow Management (ATFM) is complementary to Air Traffic Control itself, and is in no way a substitute for it. The 65 ATC Centres located throughout Europe (measured in traffic terms as 18 "high density" - including London, Paris, Brussels, Amsterdam and Frankfurt - 45 "medium and low density" and 4 "very-low density") with their associated radars and radio telephony and ground telecommunications facilities, are still essential for monitoring and controlling flight both en route and in terminal areas around airports.

What the CFMU, using ATFM techniques, does is to ensure that the complex webs of en route traffic flows throughout Europe are efficiently co-ordinated and managed, using all the available ATC capacity, whilst preventing overloading situations at individual ATC Centres, thereby reducing delays.

In addition to the upgrading and expansion of outdated and inadequate ATC Centres, thereby improving their individual abilities to cope with traffic growth, many new developments have been undertaken through Eatchip, including the introduction of some 70 modern new radars; the introduction of new operational concepts such as the Flexible Use of Airspace (FUA), whereby all airspace is no longer designated as either purely civil or military but rather considered as

a continuum, being allocated as and when according to specific individual user requirements; a reduction in separation distances between aircraft in flight; and the introduction of new techniques such as the Integrated Flight Plan Processing System which is responsible for accepting, checking and distributing the aircraft flight plans to all ATC Centres throughout Europe, thereby making the processing of millions of flights a year simpler and more efficient by eliminating duplication of effort.

Of course, as every air traveller knows, delays still occur, for a variety of reasons, such as bad weather (fog and snow can still cause problems), and local industrial disputes (over which ATC has no control), quite apart from the continued traffic growth both in the air and on the ground (airport congestion is also a problem in some areas).

But they would have been far more severe had the CFMU itself not been introduced. The success of the system is indicated by the fact that whereas in the early 1990s, the International Air Transport Association (IATA) was forecasting that unless something was done the overall economic cost to Europe of air traffic congestion and delays would amount to a likely \$10bn a year by the end of this decade, the figure is now

estimated to be around \$5bn. From that it is clear that, despite the undeniable progress already made, much more still has to be done. The harmonisation of European ATC services under Eatchip is due to be completed by 1998, with integration completed by the beginning of the next Century. But already Eatchip is moving into a new phase, covering the development of what is called the European Air Traffic Management System (EATMS).

This is intended to maintain the Eatchip impetus and accommodate further growth. This phase will last until around 2005, and will include the introduction of more new operational concepts and new enabling technologies (including the use of satellite technology) designed to integrate Europe into the International Civil Aviation Organisation (ICAO) global Future Air Navigation System (FANS), also known as Communications, Navigation and Surveillance/Air Traffic Management (CNS/ATM).

This system is already under development (and indeed is already being used in some parts of the Asia-Pacific region), and is designed progressively to improve the quality and capacity of air navigation and ATC worldwide in the era of increasing traffic expected into the early decades of the next century.

■ Air traffic control: by Michael Donne

## Satellites provide the crucial links

Airlines expect considerable cost-savings and benefits from the new systems

As the volume of world air traffic continues to grow, the need for accurate high-speed data links between aircraft and the ground becomes of increasing importance both as a means of communication and as an aid to navigation.

This is especially so in areas where traditional aviation data links, such as HF and VHF voice communication, or radar contacts, are difficult or unreliable because of distance or lack of facilities - for example, over large oceans or sparsely populated areas.

For several years, the world aviation community has been studying ways of overcoming such problems by the use of satellite communications. Under the auspices of the International Civil Aviation Organisation, a giant multi-billion dollar developmental programme is being undertaken worldwide to produce a viable global navigation and communications system that will enable aircraft to be monitored from the ground and communicated with automatically, no matter where in the world they may be flying.

This concept is called Communications, Navigation and Surveillance/Air Traffic Management, but usually described as the Future Air Navigation System (FANS). A key element in this system is what is called Automatic Dependent Surveillance (ADS), whereby an Air Traffic Control Centre (ATCC) can use the system to derive information about not only the current position of an aircraft, but also its intended flight path and other relevant information held in that aircraft's on-board flight navigation equipment. Moreover, this information can be obtained

automatically, without the flight deck crew being actively involved.

But ADS is not the only element of the system: the satellites are essential (they are geostationary, which means that their orbital means are so aligned with the earth's rotational speed that they remain in one spot over the earth's surface), whilst the system also involves the development of an extensive global Aeronautical Telecommunications Network (ATN) for air/ground and ground/ground communications between aircraft, ATC Centres and aircraft operators.

The FANS concept has already been tested on a number of aircraft in commercial passenger service in different parts of the world, including parts of the Asia-Pacific region and across the North Atlantic, enabling the aircraft to be reliably and consistently tracked.

The UK, through the Civil Aviation Authority's National Air Traffic Services, is playing a key role in the overall development of the ADS system. In association with other European ATC organisations and avionics companies and with European Commission funding, under a programme called ADS Europe, it has been tracking from its Bournemouth-based ATM Development Centre many flights by British Airways and other airlines' aircraft.

Many benefits are expected to flow from FANS, and especially from ADS. For example, current aircraft separations in oceanic airspace can be decreased and thus airspace capacity itself increased. Aircraft can be offered the best possible routes, resulting in time and fuel savings and therefore lower airline costs. Route changes can be handled swiftly in emergencies or bad weather, whilst up-to-date and virtually real-time weather pictures from remote areas can enable better forecasting, especially of

favourable winds.

In Pacific Ocean trials, cost savings have been estimated at up to \$10,000 for specific flights. Multiplied over thousands of flights by airlines in a year, the overall savings produced by the system when fully operational by the early 2000s could amount to millions of dollars annually.

The benefits of FANS are not limited to long-haul routes and traffic. The early prediction of aircraft flight paths into crowded airspace such as in parts of Europe, for example, can be used for improved local Air Traffic Management (ATM), whilst the greater accuracy of satellite-based ADS position reports can help to fill in gaps in existing ground radar coverage caused by terrain screening or low-level flying.

NATS, for example, as part of its ADS Europe programme, during this past September's Farnborough air show actually tracked from its Farnborough show stand a Norwegian helicopter operating in the North Sea whilst flying as low as 100 feet.

The ADS data was transmitted from the helicopter to an Inmarsat satellite over the North Atlantic, then through Ground Earth Stations at Coonhill Downs in Cornwall or Eik in Norway through public telecommunications networks to the NATS Bournemouth ATM Development Centre, and thence to the Farnborough stand.

Another use of satellites in overall Air Traffic Management, though not part of the global FANS programme as such, is as a replacement for the long-standing radio-based Instrument Landing System (ILS) for all-weather precision approaches to airports. For, through the 1990s, ILS has been coming under increasing pressure from the growing use of commercial radio broadcasting signals and from both legal and illegal FM broadcasters.

■ Theme park image: by Roger Bray

## The playground diversion

Currently the aim is to find a line between retailing, catering and entertainment

Play a round of golf between planes. Win back the cost of your trip at the gaming machines. Soon you may even be able to sit in a simulated control tower and follow the complex manoeuvres of air traffic control. The world's airports are coming up with ever more ingenious ways of helping passengers pass the time - and upping their revenues in the process.

The idea that airports are turning themselves into theme parks is some way wide of the mark. Though Las Vegas, with its huge gambling turnover, is an exception, retailing will always be far more lucrative than entertainment. But the need for massive investment to cope with the anticipated double of worldwide traffic by the end of the next decade demands that no avenues are left unexplored.

In Europe the threatened loss of duty and tax free income from passengers flying within the EU has added urgency to the search. Even though they are not flying, many people remain sufficiently fascinated by the workings of civil aviation to pay for an airport tour. And with tighter security demanding longer check-in times for many passengers, novel diversions are being seen increasingly as a way of tapping that captive market when the shopping is done.

Cleverly planned airport visitor centres can also soften local opposition to expansion. Amsterdam's Schiphol, for example, has a push button panel allowing people to compare the noise made by the latest, quietest jets with that of earlier aircraft and to consider the varying quality of sound by setting cello music against the whine of a dentist's drill - with both recordings played at the same decibel level.

To some airport executives, the theme park image is anathema. London's Gatwick, for example, has been trying desperately to slough it off. Its management was quick to recognise the poten-



Schiphol's casino: defying moral strictures

tial of imaginative entertainment but anxious to present it as an educational experience, linked to the National Curriculum, from which local schools could benefit. If Gatwick's purpose is serious, it is following a theme nonetheless. Its leit motif is the history, future and science of flight. The flight deck from the first Comet II jet airliner has been installed in its spectators' gallery. There are plans for inter-active exhibitions and simulators, in which passengers and visitors can "land" an aircraft. Management is even considering setting up a wind tunnel, so that people can put on wings and feel the effects of lift.

The idea of a remote control tower, where visitors could watch radar screens and hear radio conversations with pilots, has also been kicked around. But in a modest way, North Carolina's Raleigh-Durham Airport got there first. It already has a play area with a child-sized aircraft cockpit - and piped transmissions from ATC.

Munich's new airport, which opened in 1992, has a joint ticket arrangement with a branch of the Deutsches Museum, which houses the world's biggest scientific and technological collection. Visitors can tour the airport and look over three vintage aircraft from the museum - a Ju-52, a Super Constellation and a DC-3 - which are parked near the spectators' hill. A new centre, planned to be ready by 1999 and mainly comprising offices, will also have space for outside exhibitions and, when jet noise abates sufficiently, for concerts.

There is an increasing tendency for airports to soothe the frustrated traveller with collections of art, such as that provided by corporate donors at Chicago O'Hare's international terminal. The recently-opened Denver International in Colorado, whose total area is so vast you could only just about squeeze it into Manhattan, has adopted a mixed approach. It has installed

two arcades of video games and is hoping the city's Children's Museum, which ran an offshoot at the old Stapleton Airport, will secure funding for a new one at DIA - with "hands-on" on exhibits. If passengers become enthralled, such attractions could pose a problem for airlines anxious not to miss precious take-off slots.

As Mr David Camp, senior associate at London-based leisure consultants ERA, which has worked on proposals for Gatwick and Munich, points out: "You don't want passengers spellbound and oblivious when their flights are called. There has to be some way of alerting them when it's time to go."

Elsewhere, Las Vegas airport is an extension of the city's glitzy "Strip", with over 1,000 slot machines raking in an estimated turnover of \$20m-\$22m a year.

Although some airport managements have been wary of attracting moral criticism by tempting bored passengers to gamble, Schiphol has a casino. In some places the line between retailing, catering and entertainment is a fine one. Sea-world has a mini-aquarium in its shop at Orlando, for example. Atlanta's Hartsfield has a food court of the kind now commonplace in US shopping malls, where passengers may choose food from a variety of outlets ranged around a shared dining area. And Kiev Airport has an Irish bar, run by Aer Rianta, with stiposits to Dublin and Limerick. Inevitably, golf has made its mark. At Dallas-Fort Worth there are two 18-hole courses. Chicago's O'Hare and Schiphol both have simulators. It is through virtual reality that airports are most likely to expand such attractions. As Mr Camp says: "That way you can create a lot of options in a small space. But it's not being done very much yet."

Mr James Bidwell, marketing director of Sega Amusements, Europe, which has just opened a large centre at the Trocadero in London's Piccadilly Circus, says: "Although you will find our equipment in use in passenger terminals, we have no specific plans yet to open centres at airports. There is no reason, however, why we should not do so in future."

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## IV WORLD AIRPORTS

■ Australian privatisation: by Nikki Tait

## Auction for the 'sale of the century'

A wide range of airports are on offer, but Sydney remains the most complex deal

"Sale of the century" is how one local newspaper tagged the privatisation of Australia's main airports. For would-be buyers, however, it probably seems more like one of the longest auctions ever conducted.

The privatisation scheme is notable partly for its breadth. While other countries have sold off individual airports, few have tried to hand over the running of virtually all of their main airports to the private sector.

In Australia's case, the sale is due to cover all 22 existing airports run by the Federal Airports Corporation, a federal government-owned body, as well as the yet-to-be-built second Sydney airport, which will be located somewhere in the city's southern/western fringes. But this sale process has taken an exceptionally long time to arrange. The notion of privatising the airports - a move which should pour several billions of dollars into federal government coffers - was first put forward by the former Labor federal government back in the early-1990s.

Initial objections were ideological, and came largely from the party's left-wing. As a compromise, it was agreed that buyers would be offered long-leaseholds, rather than freeholds. In 1994, party backing for the privatisation plan was secured. At that stage, Labor's plan was to sell the four busiest facilities - Sydney, Melbourne, Brisbane and Perth - at the outset, and then follow up with a second tranche of sales covering the smaller airports. But its efforts to get enabling legislation through parliament hit a second obstacle when the conservative Liberal-National coalition - then in opposition - claimed that the sale of Sydney (and Sydney West) should not proceed until the severe "noise" issues surrounding the facilities were resolved. The sale plan was effectively blocked.

When the government changed last March, it fell to the coalition to get the airport privatisation process back on track. Given its pre-election stance, there was little likelihood of Sydney making the first tranche of sales. Instead, the coalition opted to pursue the Melbourne/Brisbane/Perth sales in the first tranche.

This time, it was Labor and the minor parties who raised difficulties. They argued that, to ensure competition, there needed to be restrictions on the degree of cross-ownership permitted between the privatised airports - even if this meant lower sale proceeds.

In August, the government conceded the point. It placed a 15 per cent limit on cross-ownership and management rights between Sydney, Brisbane and Melbourne; said that all bidders would need

to be majority Australian-owned; and barred airlines from having more than a five per cent equity interest in any facility.

These constraints did not prevent a deluge of interested buyers. When the initial call for expressions of interest closed, over two dozen groups or consortia were said to be in the hunt. The interest was both domestic and international, with the latter group teaming up with local players to meet the "domestic control" constraint. Holland's Schiphol, British Airways Authority, Lockheed Terminals in the US, Ireland's Aer Rianta, Manchester Airport, and Auckland International Airport were all involved with different consortia.

Last month, these expressions of interest were pared down to a "short list" of around one dozen bidders, and due diligence is cur-

**Final bids have been called for end-January; bidding could stop then**

rently under way. Final bids have been called for by end-January.

The government's advisers have indicated that the bidding could end at that point - presumably if someone delivers a "knock out" offer for any one of the three facilities. Conversely, further negotiations with a shorter "short list" could ensue. The one-time constraint will be the government's desire to bank the proceeds on the first airport sales in the 1996-97 financial year.

Also uncertain is the form of sale process to be used for the "second tranche" of airport sales - which range from properties with growth potential, like Coolangatta and Canberra, to much smaller facilities with annual revenues below the A\$1m mark, such as the Mount Isa airport near the central Queensland mining town. Indications to date suggest that some "bundling" of these properties is likely, but no procedure or timing has been confirmed.

Finally, there is the freight question of the Sydney/Sydney West sale. The existing international and domestic facilities at Kingsford Smith are the most profitable of all the FAC airports, and would probably be among the most keenly sought. Cross-ownership restrictions would seem to restrict successful bidders in the Melbourne/Brisbane sales. That has not deterred BAA from saying that it would simply lobby to have those constraints removed at the appropriate time if necessary.

But budgetary considerations may discourage Canberra from waiting too long: it is assumed that the first three airports being sold will raise perhaps A\$1.5bn-plus, while Sydney could produce almost as much again.



O'Hare: its focus is on being 'the entire travel experience' but not to the extent of becoming a Heathrow-style duty-free shopping paradise

■ O'Hare: by Laurie Morse

## One of the oldest but still the busiest

Travel services are the priority but shopping concessions are being upgraded

Chicago's O'Hare International Airport has undergone enough refurbishment in the past five years to qualify it as a "new" facility, even though the midwestern gateway is one of the oldest in the US air transport system, and the busiest airport in the world.

International travellers are served by a \$618m terminal completed in 1993, with customs processing and baggage handling facilities designed to accommodate 4,500 passengers an hour. Situated about five minutes by light rail from the main airport, international business travellers who need to make domestic connections should allow time for the commute. United Airlines - with its headquarters in Chicago - has 1,000 flight arrivals or departures per day out of O'Hare and also a new terminal. To keep up appearances, American recently renovated its terminal facility, with special attention to business travellers' needs.

The two airlines account for 80 per cent of O'Hare's traffic. With four terminals and 163 gates, O'Hare serviced 67.2m passengers last year, a 7m increase from 1990. The fastest-growing

segment of O'Hare passenger traffic is international travellers. The international terminal served 6.8m passengers last year, up 40 per cent from 4.8m international travellers in 1990.

The new construction and renovation leaves visitors with an impression of a clean, light, and airy Chicago, but this cannot erase the fact that O'Hare's sheer size can require passengers to traverse long distances just to get from gate to curb, or vice versa. Wheeled luggage carts are free in the baggage claim area of the international terminal, but must be rented at all other airport locations. Moving sidewalks and briskly-paced escalators help the problem.

However, the long walks are not as desolate as they once were, now that the City of Chicago, the airport's owner and manager, are in the midst of a campaign to upgrade O'Hare's concessions. Aiming to raise the relatively meagre \$3 per passenger average spent at O'Hare, Ms Mary Rose Loney, Chicago's new airport commissioner, is expanding the airport's food, beverage and retail programme.

The square footage devoted to concessions will grow by 60 per cent across the airport over the next five years, with high-quality tenants being sought for both new and existing space. "We're aiming for an eclectic

mix of national name-brand products and local Chicago brands," said commissioner Loney. That means finding McDonald's hamburger restaurants at the airport (seven of them distributed among O'Hare's nine concourses) alongside Chicago's signature hotdog stands and popcorn carts.

Travellers can now get a whiff (for free) or a taste (for a fee) of Starbucks coffee at several O'Hare locations, a popular gourmet addition to the usual heavy airport java. Shoppers will find a branch of the FAO Schwarz toy shop in the international terminal, and negotiations are under way for the GAP to open an O'Hare clothing store. A new, free, educational play area for children was recently opened on the international terminal's departure deck.

However, Ms Loney cautions that she has no plans for Chicago's airport to become a Heathrow-style duty-free shopping paradise. "We are a public transport facility," she says, "and we want to stay focused on the entire travel experience."

That means working hard to make sure baggage handling, ground transport, and airport personnel are all organised to get travellers through the airport and on their way as quickly and pleasantly as possible.

Because its central-US location makes O'Hare a popular meeting spot for US

businesses, the airport is well-equipped with office services and other business amenities. There is a full business centre on the lower level of O'Hare's main terminal, and airline clubs also cater to business needs.

American Airline's Admiral's Club at O'Hare is the largest VIP airport club in the world, and its business services are available to non-members at relatively modest fees. Telephone banks in most terminals now include data ports for computers and facsimile machines. Universal automatic teller machines allow banking at several airport locations. O'Hare is 17 miles north-west of Chicago's business centre, about a \$35 and

45-minute taxi ride from downtown. Car rental facilities are located about half a mile away from the main terminal, and can be reached by free shuttle buses.

The Kennedy expressway, the main arterial between O'Hare and downtown, is famous for its congestion, particularly at peak commuting times. Public transportation can be quicker, but not advisable after dark. Chicago Transit Authority trains can be caught right in the airport, and will deliver riders to Chicago's downtown for a fare of \$1.50. Minibus limousine service is also available from the main terminal for a cost of about \$9 for a one-way ticket to most large downtown hotels.

■ Atlanta: by John Authers

## Olympics bring in gold

Expansion and geography have made the airport more than a US air network hub

"Atlanta's airport - that's why Atlanta happened in Atlanta and not in Birmingham, Alabama."

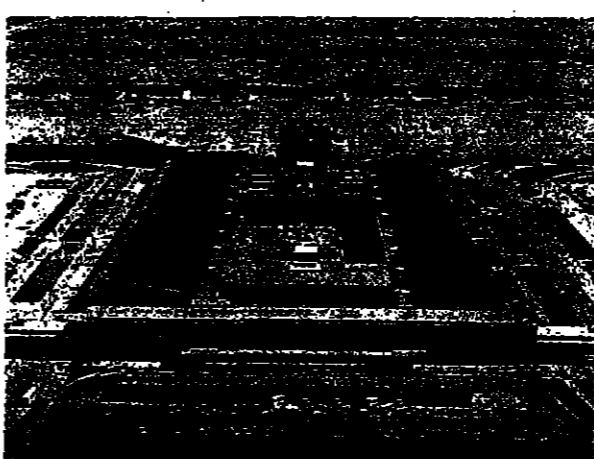
That is the judgment of one chief executive who recently moved his company to Atlanta, and he may well be right. The spectacular economic growth of Atlanta, host city for this year's Olympic games, and the fastest growing US city of the 1990s, owes much to its airport, which has long benefited from being a "hub" in the US air network.

More recently, the growth of the city has begun to have a positive impact on the airport. This can be seen at the cosmetic level, with the airport benefiting from an extensive \$200m refit conducted swiftly as part of the preparations for the Olympics.

It can also be seen in the economic bottom line, with an increasing proportion of the airport's users starting or ending their trip there, not using it as a hub.

Economic statistics show how the city and its airport have grown together. From 1986 to 1995 the total number of passengers using the airport rose from 45.1m to 57.7m. Not all of this was internal: the number of international passengers doubled from 1.41m to 2.90m over that period, while total freight almost doubled from 294,929 tonnes to 544,956 tonnes.

For the first few months of this year, it even overtook Chicago's O'Hare airport, the traditional main hub of the



Hartsfield Atlanta International: extensively refitted

US air network, to become the country's biggest airport. Its traffic fell off slightly later in the year, thanks to the troubles of ValuJet, the discount airline based in Atlanta, which was grounded by federal authorities for several weeks following a fatal accident.

Managers of the airport, which is owned by the city council, and named after William Hartsfield, a former mayor, admit that its growth has owed a lot to luck. Geography is on Atlanta's side, and with the migration of people and businesses towards the "Sun Belt", including surrounding cities, it is now a more logical hub for many journeys than Chicago a thousand miles to the north.

It was also lucky to host several carriers which would grow to a dominant position in the US market, including Delta, still one of Georgia's largest employers, and Eastern and Southern, which have since been subsumed by mergers.

The presence of Delta and Southern proved invaluable to Atlanta when airlines were deregulated, giving them a hefty incentive to save costs, and therefore move to a hub and spoke system, rather than attempt to offer multiple flights to multiple destinations.

Further expansion, for both passenger and cargo traffic, will be international. The \$200m refit, which provided the airport with a pleasant new atrium at its entrance, and also allowed upgraded its security capability, followed the opening of a new international concourse, parallel to the others, in September 1994. It cost \$300m, and is now the largest single international passenger terminal in the US.

Hartsfield is also attempting to expand its cargo capacity, through plans to increase its storage space by 50 per cent.

In particular, Hartsfield wants to establish itself as the gateway for traffic from Latin America, supplanting Miami in the process. It is now working hard to market itself to airlines in the region, pointing to its more convenient geographic location and its superior facilities.

This enabled it to service more aircraft at any one time, and to conserve space, with 158 domestic gates - the most in the US.

Hartsfield's new terminal has a series of five parallel concourses, joined by a smooth-running 2.5 mile-long underground railway system

and its superior facilities.

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Battle

Flying



Heathrow: In 1945, the land was flat, had good drainage and was only 12 miles from the centre of town

Heathrow: by Roger Bray

## Battle against the traffic

To meet demand a new terminal is needed and links with regional transport systems

If the cabinet committee which chose Heathrow as the site for London's principal airport had possessed visionary powers there is little doubt its members would have shaken their heads and looked elsewhere.

The year was 1943 and it seemed a good idea at the time. The land was flat and had good drainage; it was only 12 miles from the centre of town; and besides, 51 other options had been surveyed and rejected.

Ministers could hardly have foreseen the explosion in mass travel to come. They could not have imagined that, half a century later, jets carrying hundreds of passengers would start their final approaches over the capital's densely populated western suburbs at the rate of one every 90 seconds.

A glimpse of the future would have consigned Heathrow's awkward "Star of David" lay-out to the waste bin. Road traffic was light—and one early proposal even envisaged runways spraying out at all angles from a circular terminal, like spokes from a bicycle hub. Nobody could have predicted the building of the M4 motorway or anticipated that, one day, squeezing drivers through a tunnel under the tarmac would create serious congestion.

So it is all the more remarkable that Heathrow, whose 3,000 acres are only about one tenth the surface area of the recently opened Denver International in Col-

orado, should have become the world's busiest international hub, handling some 56m passengers a year and offering more flights to more overseas destinations than any other airport.

There are some 1,100 every day—to 213 cities and resorts in some 85 countries. That includes over 20 return services to New York and 38 to Paris. And it continues to grow. Early next century, if owner BA has its way, a fifth passenger terminal will open on the north side of the airport, increasing its capacity to some 80m passengers a year and enabling Heathrow to keep pace with an expected doubling of worldwide air traffic by the end of the next decade.

Those opposing the development at a current, marathon public inquiry, protest that the airport is a monster out of hand; that the huge number of passengers who simply change planes there contribute little or nothing to the economy; that road traffic in the area will become intolerable; and that the British Airports Authority (BAA) should look somewhere else to expand.

That Heathrow has become a monster—in all but acreage—is undeniable. Its most recent year end, operating profit was £315m. It handles some 420,000 take-offs and landings a year, almost all of them scheduled flights. It employs some 55,000 people on the airport alone, another 25,000 or so in directly related businesses just beyond the perimeter, and supports an estimated 191,000 jobs elsewhere.

Just over one third of all passengers travel by public transport—but the long-term goal is to increase this to 50 per cent. If Termi-

nal 5 goes ahead, it will be served by an extension of the Piccadilly Line underground. It is hoped that the £300m Heathrow Express rapid rail link with Paddington which, despite delays, should open in 1998, will carry some 6m passengers a year.

Meanwhile BAA is looking to integrate the airport more closely with Britain's national rail network, with initial plans to develop two stations on lines which run within two miles of the airport to the north and south. They would cost around £5m each and would provide bus connections to the terminals.

Where do Heathrow's passengers go? Nearly one third travel to other EU countries; 12.8 per cent to other European destinations; 18 per cent fly domestically or to the Channel Islands; 17.4 per cent to North America; 13 per cent to the Middle and Far East; 3.4 per cent to North Africa; and another 3.4 per cent to any other places not covered by the preceding figures.

Forty per cent of them are on business—and nearly two thirds are men. Over one third are taking their first flight, while 17.6 per cent have flown seven or more times. The overwhelming majority are well or comfortably off, with 53.2 per cent in the AB socio-economic bracket and 36.1 per cent in the C1 category. That explains why Mappin and Webb sells more Rolex watches at its Terminal 4 shop than at any other outlet and why one well-heeled customer once parted with £2,500 for a magnum of Chateau Margaux.

Retailing provided 45 per cent of Heathrow's £761m income in its last financial

year. At the last comprehensive count there were 17 tax and duty free outlets, about 100 specialist shops, 24 book-sellers, 39 bureaux de change and more than 50 bars and restaurants, with a range of cooking stretching from Indian to Harry Ramsden's fish and chips.

Heathrow's passengers buy a bottle of duty free whisky, on average, about once every six seconds. They consume 26,000 cups of tea and coffee every day, 6,500 pints of beer and the same number of sandwiches.

Transfer traffic is 35 per cent of the total. Heathrow's management recently invested £100m to provide a new waiting area for them. It claims to be the world's top airport in terms of the frequency of its connections, ten per cent ahead of its closest rival, New York's JFK.

But critics who complain that transfer passengers contribute little overlook their importance to the airport's critical mass. If they lost that business, airlines might operate fewer flights to some destinations or even abandon routes altogether, reducing London's attraction as a centre of communications.

It is sometimes hard to credit that only 40 years have passed since the first jet airline landed at Heathrow, or that as recently as 1960 the long-haul terminal was still what one observer described as "a shanty town" of makeshift, tuffe-coloured prefabs. It is equally astonishing to think that within two decades, an airport which is having to shift a sewage farm just to make space for its proposed new terminal, could be handling half as many passengers again.

Schiphol: by Gordon Cram

## Efficient and quirky

Expansion plans and duty free revenue are among the key future concerns

Like the city which it serves, a 15-minute train ride away, Amsterdam's Schiphol airport manages to be both efficient and quirky. Facilities include a casino used by those hoping to fund their next holiday, and a solarium for travellers anxious to top up a tan.

Their introduction reflects both a concern for future profitability and an existing fact of life. First, duty free sales may disappear within the European Union from 1998. Second, nearly 40 per cent of the 35.4m passengers Schiphol handled last year were connecting between other destinations.

Some 87 airlines currently use Schiphol, the EU's fourth busiest hub. But KLM, along with related companies such as Air UK and Northwest Airlines of the US, accounts for more than 70 per cent of traffic. This is high even by European standards where reliance on a national carrier is the norm, observes Standard & Poor's. The US credit agency in September affirmed its AAA rating of the state-backed airport.

Schiphol is 76 per cent owned by the Dutch government, with most of the rest held by the Amsterdam municipality. The state is contemplating a partial privatisation, and could make a decision by the year's end.

In announcing net profits up 40.3 per cent to F78.7m in the first half to June, the airport said it expected that the outcome for all of 1996 would "strongly increase" from the F145.7m recorded for last year, when revenues reached F188.8m.

That sort of margin makes Schiphol—western Europe's fourth largest airport and the fastest growing—a saleable investment. The cabinet retains concerns, shared by airlines, over how landing fees would be regulated.

Mr Pieter Bouw, KLM president, said this month:



Schiphol: facilities have to be open and friendly for arrivals and transit passengers alike

"We are anxious to know the position of the government, and how effective will be the measures through which abuse of the monopoly will be avoided." KLM is itself said to be interested in taking a minority stake in Schiphol.

Some say it already holds sufficient sway. KLM "virtually owns Schiphol," says Mr Stelios Haji-Ioannou, owner of EasyJet, a budget British airline which is in dispute with the Dutch flag carrier over alleged abuse of a dominant market position. The tickless EasyJet has also had arguments with Schiphol over the compulsory use of its computer check-in system.

Mr Ruid Wevers, an airport official, acknowledges that the trend towards no-frills operators needs to be addressed. "It may be possible to differentiate in facilities offered. But we have always taken the stand that all passengers using the airport have the same facilities."

Another problem for such carriers has been a tightening of noise restrictions, requiring EasyJet to upgrade its fleet. From this month no new operators of older, noisier narrow-bodied jets such as the Boeing 737-200 are being allowed slots, and a night ban came into force

for existing users. Sanctions may be extended to their wide-body equivalents.

Noise control is the most pressing problem for Schiphol, which is likely to take another decade to reach a government imposed annual capacity of 44m passengers. As part of a F18bn investment programme by the airport, a fifth runway is planned to be operative by 2003. Because its site is farther from residential areas, the overall noise impact is intended to shrink.

Environmental campaigners remain unconvinced. Some local organisations have bought plots of land within the zone earmarked for expansion, hoping to hinder approvals in the way achieved by farmers' groups at Tokyo's Narita.

A wider debate is in progress on whether future capacity should be created by the building of a Kansai-style artificial island in the North Sea to provide runway space—and whether this should become a second Amsterdam airport or a Schiphol satellite.

Either way, it would have a fast shuttle link. Schiphol would also be then served by a high-speed train line to run south to Brussels, providing a three-hour through route to Paris and a four-hour ride to London via the

Channel Tunnel.

The airport, which expects that 5m passengers a year would arrive or depart in this way, is happy to see short-hop traffic syphoned off to rail. "It enables more optimal use of our capacity for bigger aircraft flying to other destinations," says Mr Wevers.

For KLM, Mr Bouw is anxious to retain quick passenger connections. Freight handling would also have to remain integrated. The volume of transhipped air cargo rose 11.8 per cent in the first six months of this year, largely because of an increase in KLM capacity to Asia.

This boosted fee income for Schiphol at a time when revenue growth from retail concessions in its passenger terminal was suffering an "even more serious than expected" setback. To blame were changed spending patterns by travellers flying among member countries of Europe's Schengen agreement on borderless travel.

Unencumbered by a passport, passengers apparently became less keen to burden themselves with the traditional litre of spirits. The trend provides a foretaste of the struggle facing EU airports to replace revenue lost if the duty free regime is abolished.

Retailing: by Catherine Chetwynd

## Flying by shopping mall

EU rules to stop duty-free goods is forcing airports to look for a new commercial role

Walk into any airport these days, and you could be forgiven for thinking you had strayed into a shopping mall; there is little you cannot buy—pre- or post-customs—with goods ranging from designer fashion to coffee beans.

Airport managers are as much concerned with retail as with the business of moving passengers around. And with the proposed abolition of duty-free goods within the EU by June 30 1998, minds are sharply focused on the issue.

According to Mr Mario Monti, the EU's taxation and internal market commissioner, duty free "is completely at odds with the aim of establishing a single market." Not that fiscal unity is an outstanding characteristic of the 15 member states, with VAT ranging from 15 per cent in Germany and Luxembourg to 25 per cent in Denmark and Sweden.

But the ramifications are huge. Up to 100,000 jobs in the travel industry and related trades could be hit, and the projected loss of business could be as high as \$4.5bn of the \$5.9bn intra-EU duty and tax-free sales.

Not only do revenues from duty and tax-free sales contribute to investment by airports in new infrastructure and facilities, but they also keep down the cost of landing fees and therefore ticket

prices. For example, a £10 bottle of alcohol in an duty free shop comprises 25 cost price, 21 profit and 24 subsidy of travel costs.

In the face of this assault, around 500 leading companies connected with the industry and members of the International Duty Free Confederation (IDFC), have invested \$8m in setting up the European Travel Research Foundation (ETRF) to undertake research to back up the campaign against abolition.

But despite these considerable forces, airports are still having to create contingency plans for making up lost revenue. "BAA stands to lose £77m—44 per cent of the company's revenue comes from retail—and in the event of abolition, the authority will be allowed by the Civil Aviation Authority to charge RPI plus 15 per cent on landing fees, spread over two years. This will bring in an extra £56m and will only set travellers back by 70p."

The authority's airports offer the sort of money-back guarantees you might expect in the high street, including refunds for customers unhappy with goods (you can return items by registered freepost in the UK and postage expenses will be refunded from outside the UK); assurance that prices pre-customs will be no higher than in the high street, and post-customs will be at least VAT-free; and the world's first airport loyalty scheme was launched at Heathrow in July this year.

In comparison, Frankfurt airport will not be so hard-

hit because it stocks only traditional duty-free products such as liquor, scent and tobacco. "Because of our limited range of duty free goods, we will be in a better position to compensate for the loss," says Mr Dagmar Neumann, head of retailing at the airport.

But Frankfurt is still lobbying the EU alongside other airports. This is the view of Amsterdam airport Schiphol, where 17 per cent of revenue comes from duty free, making up F1130m. It expects to lose 40 per cent of that, but the airport has potential for broader sources of income.

One quarter of the European distribution centres of American and Japanese multinationals are based within 10km of Amsterdam airport. Add the recent opening of the World Trade Centre within the airport perimeter, and with its landside shopping mall, Schiphol is in a strong position to set itself up as a service centre for the mini-business city surrounding it. "We have sources of revenue apart from duty free goods to keep airport charges down," says Ms Marianne de Bie, the spokeswoman.

Alders International has a turnover of nearly £500m from duty free in Europe.

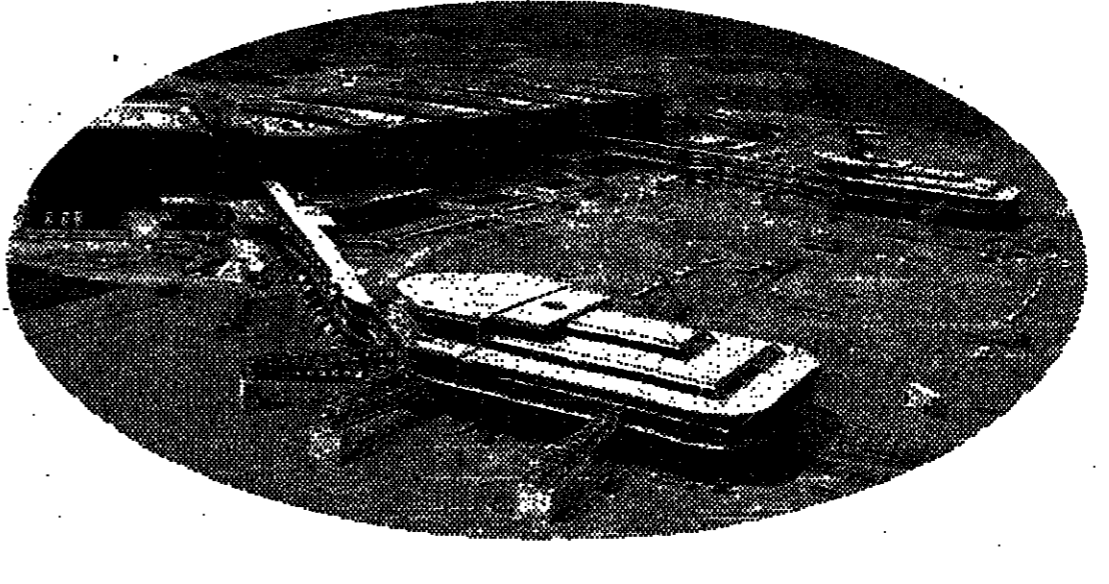
Mr Ken Ferridge, business development manager for Alders, says: "Abolishing duty free might look nice in terms of harmony with Greece and Spain is one fifth of that in the UK. Duty free is almost the only common denominator." Alders employs 2,033 people in

Europe and would lose 70 per cent of its business. He is single-minded when asked about plans for recouping losses: "We are putting our energy into preventing duty free's abolition." One body does, however, support the end of the concession: BEUC, the Brussels-based European consumer organisation.

According to spokeswoman Ms Valerie Thompson: "There is no justification for keeping it going within a single market. The most popular and most promoted products are cigarettes and booze, which is not what we want to see. And items such as cameras and electrical goods are often cheaper in the high street; consumers are misled into thinking they are getting a good deal."

The decision has been taken and persuading the EU to rescind such an edict is no easy task. But Mr David Zimmer, European affairs director of the IDFC, says: "There is growing recognition by both the European Commission and member states that the abolition of duty and tax free business carries serious socio-economic impacts." He adds: "We have been running the business successfully alongside the single market since 1992 and it is not disruptive. The revenue from such a vibrant business is at worst neutral and at best positive with healthy business paying considerable corporation tax. The business benefits easily outweigh the social cost of abolition with the number of jobs that would be lost."

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